

# DEPOT UPGRADES

## & WORKSHOP MODERNISATION 2017

**FINAL  
EARLY BIRD**  
Register by  
**10th February 2017**  
and save up to  
**\$100!\***

**UPGRADING DEPOTS FOR RAIL NETWORKS TO REDUCE DOWNTIME AND IMPROVE AVAILABILITY**

📅 Conference dates: 28th February – 1st March 2017

📍 Venue: Dockside, Sydney, NSW

### INTERNATIONAL GUEST SPEAKERS

**marta**

**Remy Saintil**  
Director of Facilities,  
Metropolitan Atlanta  
Rapid Transit Authority



**Werner Kurfess**  
Senior Project Manager,  
SBB Switzerland



### THE FEATURED SPEAKER PANEL INCLUDES:

**David Jennings**  
Maintenance Manager,



**Colin Kingham**  
Manager, Transformation  
And Special Projects,  
Yarra Trams



**Michael Contreras**  
Depot Manager,



**Alan Braithewaite**  
Senior Project Manager,  
Tram Rolling Stock,



**Mikel Nestar Basarte**  
Sydney Light Rail Depot Manager,



**Barry Lovat**  
Program Manager



....See next page for the full speaker line up

### WHY YOU SHOULD ATTEND DEPOT UPGRADES AND WORKSHOP MODERNISATION 2017:

- **Benefit from numerous networking opportunities** with key thinkers and leaders of depot, stabling yard and workshop projects
- **Learn practical ways to design and develop** a modernised depot and workshop through investigating technological innovations
- **Interactive Discussions** that tackle the challenges in greenfield development and public-private partnerships
- **Discover insights from case studies** on the latest depot projects in Australia that will influence the future potential and direction of your upgrades and modernisation



**JOIN THE CONVERSATION**  
**#depotupgrades**

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📍 W: [www.raildepotupgrades.com.au](http://www.raildepotupgrades.com.au)



## THE EXPERT SPEAKER PANEL



**Remy Saintil**  
Director of Facilities,  
**Metropolitan**  
**Atlanta Rapid**  
**Transit Authority**



**Werner Kurfess**  
Senior Project  
Manager  
**SBB Switzerland**



**Dr Stuart Thomson**  
Chief Executive  
Officer,  
**Rail Manufacturing**  
**Cooperative**  
**Research Centre**



**David Jennings**  
Maintenance  
Manager,  
**Downer**



**Chris Bradley**  
Fleet Director,  
**Bombardier**  
**Transportation**  
**Australia**



**Mark Carling**  
Director,  
Rolling Stock,  
**SNC-Lavalin**  
**Rail & Transit**



**Alan Braithewaite**  
Senior Project  
Manager, Tram  
Rolling Stock,  
**Public Transport**  
**Victoria**



**Mikel Nestar Basarte**  
Sydney Light Rail  
Depot Manager,  
**CAF Rail Australia**



**Colin Kingham**  
Manager,  
Transformation  
And Special Projects,  
**Yarra Trams**



**Michael Contreras**  
Depot Manager,  
**Metro Trains**  
**Melbourne**



**Barry Lovat**  
Program Manager,  
**Transport for New**  
**South Wales**



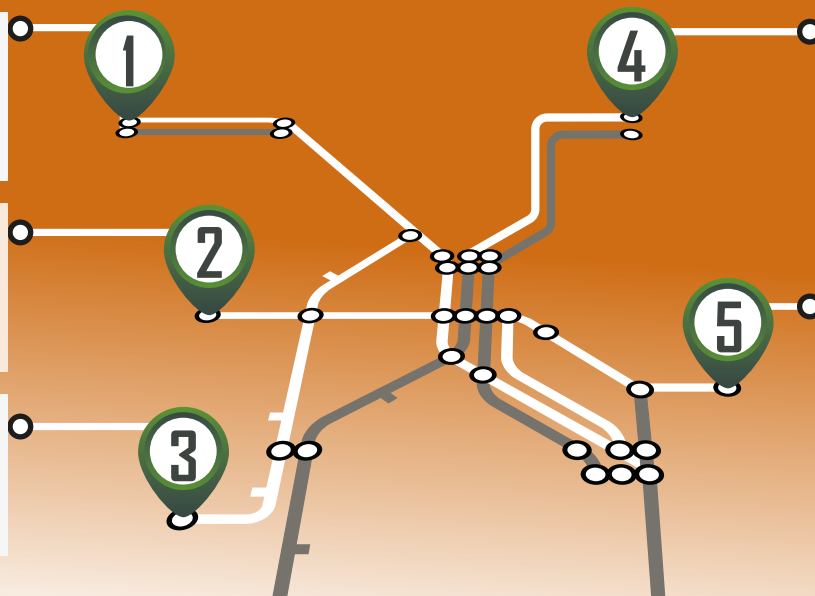
**Frank Vincze**  
Rail Operations  
Manager,  
Rolling Stock,  
**Metro Trains**  
**Melbourne**

## KEY THEMES FOR 2017

**Improving** and  
**expanding** existing  
maintenance facilities  
to accommodate  
new rolling stock

**Investigating**  
advances in systems  
and technologies to  
increase efficiency of  
maintenance operations

**Modifying** the design  
of depots to ensure safety  
of maintenance staff  
and reduce operation risks



**Understanding** the  
decision making process  
and involvement of  
stakeholders at the  
early planning stages  
to ensure operating  
requirements are met

**Exploring**  
sustainability,  
environmental  
and automation  
factors to improve fleet  
turn around times

Welcome to the Depot Upgrades and Workshop Modernisation Conference,

The Federal Government's 2016-17 budget is committed to investing more than \$3.4 billion in urban rail projects across the country as part of the funding for rail infrastructure. In addition to this, \$594 million in equity will be given over three years from 2017-18 to support the Melbourne to Brisbane Inland Rail Project. With the increase in infrastructure plans for transport, there is even more demand and need for the design and development of depots, workshops and maintenance centres.

IQPC Australia is proud to launch the **Depot Upgrades and Workshop Modernisation Summit 2017**, where senior decision makers in depot design and development highlight the solutions for facing the challenges in modernising depot facilities to enhance train availabilities and efficient operations. This year, the conference will address the following key issues:

- **INCREASING CAPACITY**  
Improving and expanding existing maintenance facilities to accommodate new rolling stock
- **TECHNOLOGY**  
Investigating advances in systems and technologies to increase efficiency of maintenance operations
- **SAFETY**  
Modifying the design of depots to ensure a safe working environment that is risk adverse

The Depot Upgrades and Workshop Modernisation Summit is co-located with the 6th Annual Train Control Management Systems Conference – giving you exclusive interactive networking opportunities with colleagues across the rail industry.

**BOOK TODAY AND SAVE UP TO \$100!\***

To book your place, simply call **02 9229 1000**, email [registration@iqpc.com.au](mailto:registration@iqpc.com.au) or book online at [www.raildepotupgrades.com.au](http://www.raildepotupgrades.com.au)

I look forward to meeting you in Sydney in February!

Yours faithfully,

**Katherine Eugenio**  
 Programme Director  
**Depot Upgrades and Workshop  
 Modernisation 2017**

## DEPOT UPGRADES AND WORKSHOP MODERNISATION CONFERENCE WILL DELIVER



**International Case Study**  
 from the Metropolitan Atlanta  
 Rapid Transit Authority



**Expert led panel discussion on**  
 Harnessing Safe Work Practices  
 Alongside Depot Modification



**Champagne roundtables on;** The  
 Importance of Depot Security and  
 Protection, Maintenance Scheduling  
 and its Impact on Operator Safety and  
 Overcoming Spatial Boundaries and  
 Constraints to Increase Capacity



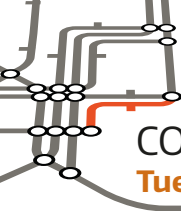
Countless **networking opportunities** including speed  
 networking, discussion tables,  
 networking breaks, lunches and a  
 cocktail evening



**Interactive discussions** to help  
 you work through the most pressing  
 challenges around greenfield and  
 brownfield development, aligning  
 rolling stock upgrades with facility  
 modernisation, and creating an risk  
 adverse environment to maintain  
 safety of operating staff

## WHO WILL YOU MEET AT THE DEPOT UPGRADES AND WORKSHOP MODERNISATION CONFERENCE 2017?

- Directors from International Rail Authorities
- Leading maintenance contractors
- Consulting Engineers
- State Government Transport Authorities
- Head/Managers of Depots
- Head/Manager of Fleets
- Head/Managers of Rolling Stock
- Rail and Tram Operation Managers
- Rail Design and Project Managers



8:30 **REGISTRATION AND WELCOME COFFEE**

9:00 **Opening Remarks from IQPC and the Conference Chair**

9:10 **How the Metropolitan Atlanta Rapid Transit Authority is Optimising Maintenance Facility Efficiency to Accommodate New Fleets**

This international case study will focus on the current projects of the Metropolitan Atlanta Rapid Transit Authority in the refurbishing and modernisation of railway yards and depots. An overlook of the projects will give insight into the sustainability initiatives set up by MARTA, the costs of refurbishing existing depots or relocating and the maintenance facilities and support equipment that hope to be inline with the prospect of accommodating new, modernised fleet. These insights will develop opportunities and lessons for the direction of depot upgrades in Australia.

- Reviewing MARTA's maintenance practises and facilities and its affect on predicative and condition-based monitoring, as well as possibilities for underground servicing
- Investigating space requirements in depot upgrade designs by weighing options in refurbishing or relocating to determine the optimal practise for queuing inspections and maintenance
- Insights into access requirements for fleet and equipment and how to effectively incorporate this into the design and space limitations of the depot

**Remy Saintil**

Director of Facilities,  
**Metropolitan Atlanta Rapid Transit Authority**

9:50 **Investigating the Current State of Australia's Technology Innovations and the Impact on Depot Design and Development**

The opening keynote address will share insight on the driving factors for why depot upgrades and workshop modernisation is integral to improving rail network reliability.

Routine maintenance and current manual inspections in depots can create unnecessary downtime as well as unexpected accidents and damage during operations.

This session will explore :

- Investigating the current and future challenges in rail technology and how it can influence manufacturing of equipment, congestion and constraints on depot capacity and employee skillsets
- How new developments can influence the nurturing of equipment and maintenance staff to retain depot and improve workshop turn around times
- Exploring how Australia compares with Industry advancements in technology globally

**Dr Stuart Thomson**

Chief Executive Officer,  
**Rail Manufacturing Cooperative Research Centre**

10:30



**Speed Networking Session**

A structured interactive session designed to help you expand your network through one-on-one focused conversations. Bring your business cards!

11:00

**MORNING TEA AND NETWORKING BREAK**

11:30



**An International Overview on Redesigning Existing Depots to Drive Improvements in Rolling Stock**

Redesigning the existing layouts, use, operations and technology of a depot can directly drive improvements in the reliability and availability of rolling stock. This case study will explore the Australian and international perspective of how to refine and enhance existing maintenance solutions and strategies to further benefit your organisation's outlook on increasing performance and improving efficiency of rolling stock.

- How to increase access and flexibility to maintenance equipment by installing equipment and technology on all maintenance roads to improve reliability of rolling stock
- Understanding the current state of depot capabilities and constructing a vision for long term future plans and state of desired depot capabilities to accommodate future changes in fleet
- Refining plans and arrangements in depot layout for existing fleet to widen space and increase capacity for enhanced maintenance operations

**Mark Carling**

Director, Rolling Stock,  
**SNC-Lavalin Rail & Transit**

12:10

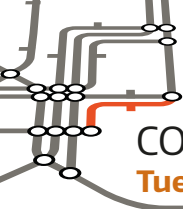
**Investigating the Visual Management and Open Plan Approach to Depot Upgrades**

When developing or upgrading your depot, a common challenge many face is analysing the benefits of visualisation. Continuous improvement for depot and rolling stock maintenance not only comes from developing a more open plan within the depot, but adopting effective visual management that will impact the availability and reliability of your rolling stock.

- Exploring the requirements for ensuring your visual management centre and approach is inline with the proposed depot upgrades and how this will effect your continuous improvement
- Overcoming limitations and restrictions on budgets to effectively accommodate growing fleet by correctly implementing the right expansion plan
- Why correctly aligning and developing such an approach can benefit the low operational costs, better equipment availability and safer working environment across all areas of the depot

**David Jennings**

Maintenance Manager,  
**Downer Group**



12:50 **NETWORKING LUNCH**

13:50 **Maximising Performance – Aligning Rolling Stock Technology and Maintenance Centres and Systems**

Advances in new rolling stock means depot upgrades must be aligned with the technology and systems of the fleet. This session will delve into ensuring your equipment is consistent and compatible, and the requirements for effective planning and transitioning to ensure a modernised standard across all areas of the depot and fleet.

- Determination of the requirements of a depot for maintenance of modern rolling stock considering the need to maximise the operational performance, the cost effectiveness of the maintenance and the management of the fleet information.
- Comparison of the maintenance systems between the older fleet and the latest fleet while working on the compatibility of the maintenance systems across the total fleet.
- Utilising technology and condition monitoring systems to pre-plan maintenance operations and allow the operator to maximise availability and reliability of the fleet.

**Barry Lovat**

Program Manager,

**Transport for New South Wales**

14:30 **Enacting Safety Management Systems to Create a Risk Adverse Maintenance Environment**

Safety Management Systems are an operator's primary means for identifying any hazards and risks in the environment. Implementing an appropriate system is not only a legislative requirement, but is beneficial for operators to detail how risks are monitored and managed. This session explores the considerations that need to be taken in updating Safety Management Systems once a new depot environment is developed.

- How to build safety mechanisms into the design development of depots to ensure hazards and risks are minimised in the environment
- Considering safety perspective of operational scenarios for further development and assessment of safety improvements such as traffic management
- Composing plans for systems and supplies that segregate staff from high risk maintenance and analysing how to start and develop the plan before moving forward into the new environment

**Chris Bradley**

Fleet Director,

**Bombardier Transportation Australia**

15:10 **AFTERNOON TEA AND NETWORKING BREAK**

15:40 **Transitioning from Manual to Automatic: The Benefits of New Depot Technologies on Safe Operations**

One of the main priorities of maintenance operations is ensuring the safety of staff, yet with an environment that is heavily reliant on manual operations, safety records can often be affected. This session will expand on how the transition from manual to automatic operations should be carefully considered in depot modernisation to ensure the present and future safety of maintenance staff.

- Elaborating on the new technologies and systems that can be implemented in depot upgrades to minimise and reduce the amount of manual labour required for maintenance
- Minimising and segregating staff from rolling stock and how to transition into automatic operations to achieve safety operation outcomes
- Developing a workplace culture focusing on reducing exposure of harm to staff and the benefits of investment planning on advanced equipment, schedule maintenance, out-sourcing and in-housing to achieve this outcome

**Michael Contreras**

Depot Manager,

**Metro Trains Melbourne**

16:20



CHAMPAGNE ROUNDTABLE

This champagne roundtable will encourage you to further identify, benchmark, and analyse the key issues and challenges in Australia's Depots Upgrades landscape. Delegates will choose a topic that they wish to discuss and one member of the roundtable will present back to the group with their findings. Grab a glass of bubbly and discuss the issues whilst forming relationships with influential experts.

**Table 1:** The Importance of Depot Security and Protection

**Table 2:** Maintenance Scheduling and its Impact on Operator Safety

**Table 3:** Overcoming Spatial Boundaries and Constraints to Increase Capacity

17:00

**End of Day One & Networking Drinks**





8:30 **REGISTRATION AND WELCOME COFFEE**

9:00 **Opening Remarks from the Conference Chair**

9:10 **International Case Study: Development of Maintenance Workshops to the Requirements of SBB Fleet**



**Werner Kurfess**  
Senior Project Manager,  
**SBB Switzerland**

9:50 **Operator Upskilling: Developing Business Opportunities for Enhanced Skillsets in Testing and Delivering**

Alongside upgrading facilities and modernising your environment comes up-skilling and training your staff to understand and further their knowledge of the new systems and technology. Creating opportunities for skill building and ensuring your staff are up-to-date with the changes can enhance efficiency of operations and safety. This session will build on how to up-skill and open up opportunities during the process of upgrading.

- Investing in maintenance staff capabilities by providing training opportunities to further enhance knowledge of depot equipment and resources
- The importance of learning management systems and induction programs to assist in improving staff performance and build operator efficiency
- Monitoring cultural change and investigating the beneficial outcomes of modernising depots while also furthering skillsets to maximise resources

**Frank Vincze**  
Rail Operations Manager, Rolling Stock,  
**Metro Trains Melbourne**

10:30 **MORNING TEA AND NETWORKING BREAK**

11:00 **Design for Maintainability**

Building the right rolling stock for maintenance is just as important as building the right depot for effective operations. This consideration ensures that operators can adapt quickly and safely to the environment, as well as ensure external depot factors also meet the design change. This presentation will discuss synergies with depot upgrades to support new, maintainable rolling stock.

- Specifying and building a maintenance friendly rolling stock to yield ongoing operating efficiencies
- Designing contract mechanisms, such as maintenance demos, that support the outcome
- Understanding and adapting to external factors, such as measuring track forces, adapting bogie designs accordingly, that impact rolling stock service life

**Alan Braithewaite**  
Senior Project Manager, Tram Rolling Stock,  
**Public Transport Victoria**

11:40



PANEL DISCUSSION

**Expert Speaker Panel: Harnessing Safe Work Practices Alongside Depot Modification**

Building safety into the overall design of the depot ensures that safety improvements are there before accidents happen. This expert speaker panel will discuss harnessing safe work practices and how developers are required to put more effort into establishing solutions in the planning stage rather than once the project is completed.

- Nurturing arising safety culture and standards and aligning these with depot maintenance requirements
- Overview into utilising and building smart technology solutions to improve safety and protection of staff while maximising maintenance operations
- How to analyse and outlining points in depot design where modifications can be made to achieve better and safer personnel and equipment contact

**Frank Vincze**  
Rail Operations Manager,  
Rolling Stock,  
**Metro Trains Melbourne**

12:20 **NETWORKING LUNCH**

13:20 **Restoring Consistency across Depot Environment and Maintenance Operations in Rail Networks**

Standards of maintenance operations can be different throughout each depot, influenced either by the upgrades and modernisation of the depot or the practices established by maintenance staff. Determining the efficiency and productivity of a particular depot can be difficult to conclude without a consistent standard in place across all facilities. This session will look at how to restore consistency in performance and technological improvements to engage staff and standardise operations across all depots.

- Instigating management practices to define and assess the current standards for further development into the desired state of where operation and workplace environment standards should sit
- Understanding how to effectively give ownership and engage staff to acquire strengths and skills to adjust to changes in depot equipment and environment
- Strengthening relationships and link between contractors, project managers and maintenance team to develop consistency and agreement in equipment upgrading and utilisation

**Mikel Nestar Basarte**  
Sydney Light Rail Depot Manager,  
**CAF Rail Australia**



## CONFERENCE DAY TWO

Wednesday, 1st March 2017



14:00 **Case Study: Integrating Lean in the Yarra Trams Preston Workshop Redevelopment for Improved Productivity and Efficiency**

**Colin Kingham**

Manager, Transformation And Special Projects,  
**Yarra Trams**

The table will then elect a facilitator/note taker who will record the topic being explored and the ideas of the table. After 40 minutes of discussion, the facilitator of each table will then report back to the rest of the audience their problem and potential solutions.

**Facilitated by the Conference Chair**

14:40 **Closing Solutions Clinic**

Solutions clinics are designed to give participants strategies and tools to deal with their most pressing challenges.

The room will split into tables, where each table member will share their biggest challenge, before collectively deciding which issue to investigate in more detail.

15:20 **AFTERNOON TEA AND CONFERENCE CLOSE**

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# DEPOT UPGRADES

## & WORKSHOP MODERNISATION 2017

- Conference dates:  
28th February – 1st March 2017
- Venue:  
Dockside, Sydney, NSW

## Register Early & Save!

28018.001/IBF

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- FAX +61 2 9223 2622
- EMAIL [registration@iqpc.com.au](mailto:registration@iqpc.com.au)
- WEBSITE [www.raildepotupgrades.com.au](http://www.raildepotupgrades.com.au)
- MAIL IQPC, Level 6, 25 Bligh Street, SYDNEY NSW 2000

| STANDARD PACKAGES | EARLY BIRD<br>*Register & pay before<br>10 <sup>th</sup> February 2017 | STANDARD PRICE             |
|-------------------|------------------------------------------------------------------------|----------------------------|
| Conference Only   | <b>SAVE AUD \$100</b><br>\$3,599 + GST = \$3,958.90                    | \$3,699 + GST = \$4,068.90 |

### REGISTER ME for Depot Upgrades & Workshop Modernisation 2017 PLUS:

- \* Payment not made at the time of registration will be subject to a \$99 service charge.
- \* All 'Early Bird' discounts require payment at time of registration and before the cut-off date in order to receive any discount.
- \* Discounts do not apply to vendors/solution providers. IQPC reserves the right to determine who is a vendor.
- \* Any discounts offered (including early bird and team discounts) are subject to availability and require payment at the time of registration.
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- ☐ Please send me \_\_\_\_\_ set(s) of AUDIO COMPACT DISCS and PRESENTATIONS CD at \$878.90 (\$799 plus GST) or \$603.90 (\$549 plus GST) Presentations CD only
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- 3 Register a team of 4 or more to the conference at the same time from the same company and receive a 15% discount
- 4 Register a team of 6 or more to the conference at the same time from the same company and receive a 20% discount
- 5 Register a team of 10 or more to the conference at the same time from the same company and receive a 25% discount
- 6 Ask about multi-event discounts. Call +61 2 9229 1000 for more details

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##### WHERE

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Dockside, Balcony  
Level, Cockle Bay Wharf,  
Darling Park SYDNEY  
NSW 2000**

P: 61 2 9621 3777

W: [www.docksidevenue.com.au](http://www.docksidevenue.com.au)

##### WHEN?

Conference Dates:  
**28th February  
- 1st March 2017**

#### HOW TO REGISTER

To reserve your place at Depot Upgrades & Workshop Modernisation 2017, call IQPC on 02 9229 1000 or email [registration@iqpc.com.au](mailto:registration@iqpc.com.au). For more information email [enquire@iqpc.com.au](mailto:enquire@iqpc.com.au)

#### ACCOMMODATION

Dockside is the official venue for Depot Upgrades & Workshop Modernisation 2017, and we have negotiated special rates for attendees of this event.

Go to [www.raildepotupgrades.com.au](http://www.raildepotupgrades.com.au) and click on the Venue and Accommodation page for a direct link to rates.

#### BOARDROOM TEAM PACKAGE\*



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NOTE: PAYMENT IS DUE WITHIN 7 DAYS FROM REGISTRATION TO SECURE YOUR PLACE. Registrations received without payment or a Government PO will incur a processing fee of \$99+GST = \$108.90 per registration. Payment prior to the conference is mandatory for attendance. Payment includes lunches, refreshments, a copy of conference presentations via FTP website or workbook and all meeting materials. If payment has not been received two weeks before the conference, a credit card hold will be taken and processed. This card will be refunded once alternate payment has been received.

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| POSITION                                                                                                                                                       |              |             |
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