

## MON | MARCH 16 - SSOWOMEN'S DAY, AGENTIC ALIN SHARED SERVICES BOOTCAMP, SITE TOURS

#### **CONCURRENT SESSIONS**

				SSINCONNE	INT OLOGIOI	
		SSOWOMEN'S	DAY			AGENTIC AI IN SHARED SERVICES BOOTCAMP
8:20 am	Registration				8:20 am	Registration
8:50 am	Chairwomen's Opening Remarks				8:50 am	SSOW Welcome
		Former President, Ma				
	<b>Deborah Kops,</b> (G6 D	ebate Moderator) - Fo	under, Sourcing Chan	ge	8:55 am	Chairperson Remarks
9:00 am	INTERVIEW   The Road Not Yet Taken: Navigating Non-Linear Career Paths in Shared Services & GBS		9:00 am	PRESENTATION   State of the Industry for Agentic AI in GBS: SSON Research and Analytics Report Findings		
9:30 am	DDESENTATION	PRESENTATION   AI as a Career Accelerator: Skills You Need for				Naomi Secor, Global Managing Director, SSON Research & Analytics
9.50 dili	the Next 5 Years			s fou Need for	9:15 am	PRESENTATION   The Agentic Frontier for Shared Services
						Peter Galik, Head of Innovation, Analytics and Automation, Takeda Pharmaceuticals
10:00 am	Short Transition Break into Interactive Discussion Groups			Groups		
	Connect with amazing women in shared services! Join our interactive discussions, share your stories, and learn from others. It's a chance to build your network and gain				9:35 am	USE-CASE   Demystifying the Operating Model Shift: Enabling End-to-End Transformation with Agentic AI
	fresh perspectives.					Marshall Tokheim, VP, Process Orchestration & AI, Ecolab
	SSOWOMEN'S DA	AY INTERACTIVE	DISCUSSION G	ROUPS		
10:10 am	IDG #1 Second Acts:	IDG #2 The Art of Self-	IDG #3 Career Exit	IDG #4 Industry Surfing:	10:05 am	PANEL   Streamlining as a Value Creation Mechanism: A Framework for Operational Excellence
	Reinventing Your Career in Mid to	Advocacy: Asking for Promotions,	Without Culture Exit: Staying	How to Transfer Your Skills from		Valquir Correa, VP, Corporate Finance, Baha Mar
	Senior Leadership	Senior Leadership Pay, and Projects Connected to F	Role to Role		Brian O'Neil, Senior Director, Shared Services North America, TD SYNNEX	
		Steph Ernsting, Senior Director, HR Shared Services, Amcor	Your Industry Community While Making Space for New Leadership	Joya Carmichael, Chief Administrative Officer, The Mechanical		







**Licensing Collective** 



## MON | MARCH 16 - SSOWOMEN'S DAY, AGENTIC ALIN SHARED SERVICES BOOTCAMP, SITE TOURS

### **CONCURRENT SESSIONS**

**Digital Enablement** 

		SSOWOMEN'S	DAY			
10:40 am	10:40 am Short Transition Break into Interactive Discussion Groups					
10:45 am	IDG #1 Second Acts: Reinventing Your Career in Mid to Senior Leadership	IDG #2 The Art of Self- Advocacy: Asking for Promotions, Pay, and Projects Steph Ernsting, Senior Director, HR Shared Services, Amcor	IDG #3 Career Exit Without Culture Exit: Staying Connected to Your Industry Community While Making Space for New Leadership	IDG #4 Industry Surfing: How to Transfer Your Skills from Role to Role Joya Carmichael, Chief Administrative Officer, The Mechanical Licensing Collective		
11:15 am	Networking Brea	k				
11:30 am	PANEL   Lessons Learned: Senior Leaders Share Their Career Journeys and Advice Sanjay Thirumalai, Chief Global Delivery Officer, STOUT Vandana Khanna, VP Digital Finance Transformation, MetLife Jazmin Alvarado, VP, Shared Services, Grupo Bimbo					
12:00 pm	PANEL   The Futu Inclusion in Shar		: Fostering Diver	sity, Equity, and		
	Dr. Elizabeth Carter, C Mercedes Sullivan, Ex	•	People, Culture & Comr	munications, McKinley		
12:30 pm	PRESENTATION and Uncertainty	Adaptive Leade	rship: Thriving T	hrough Change		
	Amy Bare, Senior Dire Kimberly-Clark Kim -Marie Greenwoo			·		
1:00 pm	KEYNOTE   Lead	ing at the Top: In	sights From a C-	Suite Executive		
1:30 pm	0 pm Lunch for SSOWomen / Takeaway Lunch for Site Tour Participants					

11:05 am	Networking Break
11:35 am	PANEL   The Conundrum of Build or Buy
	April Russo, VP, Compliance & Transformation, USA TODAY Co.
12:05 pm	USE-CASE   Preparing Your Data: Identifying the Inputs That Drive Results
12:35 pm	USE-CASE   Empowered Teams, Intelligent Automation thru Agentic AI: Inside Mercado Libre's Finance Reinvention
	Javier Bravo, FinOps Senior Manager, PTP, Mercado Libre
	Francisco Rico, Senior Manager, Mercado Libre
	Gustavo Rissola, Senior Director, Mercado Libre
1:05 pm	Networking Lunch

**AGENTIC AI IN SHARED SERVICES BOOTCAMP** 

Jesús Villalobos, Operational Excellence Lead GBS Americas, Kerry Hector Alderete, Head of Global Business Services, Americas, Kerry

**USE-CASE** | Driving Measurable Value Through OE Agents and









### MON | MARCH 16 - SSOWOMEN'S DAY, AGENTIC ALIN SHARED SERVICES BOOTCAMP, SITE TOURS

SITE TOURS				
12:45 pm	Site Tour Registration Opens			
2:30 pm	Discover the Siemens GBS Organization Evolution			
5:10 pm	Networking Reception for SSOWomen's Day & Site Tours			



#### AGENTIC AI IN SHARED SERVICES BOOTCAMP **Short Transition to Interactive Discussion Groups** 2:05 pm INTERACTIVE DISCUSSION GROUPS 2:10 pm **IDG #1 IDG #2 Winning Executive Support Mastering Continuous Workforce Upskilling Transition to Second Interactive Discussion Group** 2:40 pm **IDG #1** IDG #2 **Winning Executive Support Mastering Continuous Workforce Upskilling Networking Break** 3:10 pm **DEMOS | Use Case Blitzes** 3:40 pm Brad Meador, Director, Digital Transformation, USA TODAY Co. PANEL | Change Management Essentials for Seamless Adoption 4:10 pm Christof Fahr, Global Lead, Global Business Services Productivity and Value Creation, **Siemens** PANEL | Accountability in Action: Agentic Al Governance For Your 4:40 pm **Business** CK Taneja, Al Strategist, Northern Trust

**Networking Reception** 

5:10 pm









## TUES | MARCH 17 - WORKSHOPS, MAIN DAY ONE, **SSOW GLOW PARTY**

	WORKSHOPS					
7:30 am	Breakfast and Registrat	tion				
	SHARED SERVICES FUNDAMENTALS	WORKFORCE MANAGEMENT	PROCESS EXCELLENCE	FINANCE TRANSFORMATION	DIGITAL TRANSFORMATION IN SHARED SERVICES	PROBLEM SOLVING CLINICS
8:30 am	WORKSHOP A: Shared Services 101: The Essentials for a Leading Practice Organization Hosted by: ScottMadden	WORKSHOP B: Building Shared Services Versatility: Balancing Depth and Breadth in a Fast- Paced Environment Hosted by ProHance	WORKSHOP C: End-to-End Processes - Delivering Business Value and Enhanced Customer Experience in Times of Constant Change Dan French, CEO, Consider Solutions Steve Fox, Process Excellence Leader, Consider Solutions Sponsored by: Consider Solutions	WORKSHOP D: Empowering Your Agentic Workflows With Document Al and Process Al Hosted by: ABBYY	WORKSHOP E: Designing a Digital- First Operating Model for Shared Services	WORKSHOP F: Accelerate R2R Value on SAP. Quantify it. Hosted by: Redwood
10:00 am	Morning Break					
10:30 am	WORKSHOP G: Shared Services 501: Taking Your Shared Services Operations to the Next Level Hosted by: ScottMadden	WORKSHOP H: Simplify HR Transformation and Enhance the Employee Journey Lyndsey Taylor, Global Head of HR Transformation, Talent Attraction, and Global Mobility, Brooks Automation	WORKSHOP I: Designing End- to-End Processes that Drive Business Outcomes	WORKSHOP J: Beyond Basic Reporting- Making Predictive Real in GBS	WORKSHOP K: GenAl and Agentic Al: From Buzzword to Business Advantage in Shared Service  Hosted by Capgemini	WORKSHOP L: Optimizing Your Vendor Relationships: Making Partnerships Work for You Hosted by: Aokah









3:00 pm

## TUES | MARCH 17 - WORKSHOPS, MAIN DAY ONE, **SSOW GLOW PARTY**

12:00 pm	Networking Luncheon and Grand Opening of Innovation Hub				
1:00 pm	SSOW Opening Remarks				
	Brad DeMent, Partner, ScottMadden				
	Heather King, Managing Director, SSON				
1:30 pm	Transformative Times: GBS Organizations Between New Requirements and the Race for Digitalization				
	Eckard Eberle, CEO, Global Business Services, Siemens				
2:00 pm	PANEL   Beyond Boundaries: Broadening the GBS Value Proposition to Front and Middle Office				
	Shane Abeyratne, Senior Vice President and Head, GBS, Cardinal Health				
	Hosted by EY				
2:30 pm	Seeing the Full Picture: Unlocking Enterprise Efficiency Through Workforce Insights				
	Hosted by ScottMadden				

	CONCURRENT BREAKOUT SESSIONS					
	BIG IDEA STAGE	DIGITAL TRANSFORMATION TRACK	FINANCE TRANSFORMATION PROGRAM			
3:40 pm	People First, Purpose Always: The Human Side of Cencora's GBS Transformation  Kim Skanson, SVP, Global Business Services, Cencora	PRESENTATION   Meaningful AI Deployment: How to Select and Scale the Right Use Cases in Shared Services  Raja Chaudhury, Head GBS Strategy, Service Management & Systems, Dexcom  Hosted by Neuron 7	PRESENTATION   Project LEAP: Accelerating Finance Transformation at Scale  Gabe Lantos, Senior Director, Project LEAP Finance Transformation Lead, Bristol Myers Squibb			

**Transition** 4:10 pm

**Networking Break** 









### TUES | MARCH 17 - WORKSHOPS, MAIN DAY ONE, **SSOW GLOW PARTY**

		CONCURRENT BREAKOUT SESSIONS	
	BIG IDEA STAGE	DIGITAL TRANSFORMATION TRACK	FINANCE TRANSFORMATION PROGRAM
4:15 pm	Redefining the Global Business Services Mandate: Orchestrating the Enterprise of the Future	FIRESIDE CHAT   Digital Transformation Without Disruption: Balancing Today's Service with Tomorrow's Vision  Tommy Wehry, Organizational Effectiveness & Change Lead   Finance and Shared Services Transformation, The Estee Lauder Companies  Mohan Thadani, Senior Director, Business Center Support, Liberty Utilities	Turn Accounts Payable into a Profit Lever: Bring Money Back into the Business Brandy Hulsey, Vice President, Accounts Payable & Reverse Logistics, McKesson
:45 pm	Transition		
:50 pm	How United Rentals Harnessed Agentic AI to Rec Hosted by Sidetrade	lefine Order-to-Cash Performance	
20 pm	Wine Down Networking Break		
50 pm	Break for Dinner and Dressing		









8:30 pm

SSOW Glow Party - Lucky 30!



7:30 am	Breakfast and Registration
8:30 am	SSOW Opening Remarks
8:40 am	GBS Reimagined: Powering Enterprise Transformation in the Age of Agentic Al  Hosted by Capgemini
9:10 am	Frontline by Design: How Customer Experience is Re-Wiring GBS  Hosted by Teleperformance
9:40 am	Shared Services & GBS State of the Industry Presented by SSON Research & Analytics  Tom Bangemann, Head of Data Development & Research, SSON Research & Analytics
10:00 am	Transition into Breakout Programs

	CONCURRENT BREAKOUT SESSIONS			
	BIG IDEA STAGE	FUTURE OF BUSINESS SERVICES BOARDROOM (INVITE ONLY)		
0:05 am	PANEL   GBS as a Growth Engine – From Cost Center to Growth Center  Rob Bullen, Group Head, Global Business Services, BAT  Juan Salazar, CFO, Head of Strategy & Performance, Business Services, Amrize  Hosted by Infosys	GBS Talent Evolution - How Are the Skills Needed to Lead a GBS Organization Today Different Than Skills That Will Be Needed in 2030?		
10:35 am	Networking Break and Demo Drive			









11:20 am

#### **FUTURE OF BREAK INTO IDGS - 2 IDGS BUSINESS SERVICES** 11:20 - 12:00pm - Round 1 | 12:00 pm - 12:05 - Break to Change Topics | 12:05 - 12:45 - Round 2 (INVITE ONLY): **IDG 1: Location Strategy in the IDG 2: How Do You Manage IDG 3: Measuring Innovation IDG 4: What's the Best Way** 11:20 am - 12:20 pm Al Era: Do You Build, Buy, or **Change Fatigue in HR** in SSOs: What Metrics to Measure End-to-End **Automate? Transformation Initiatives? Process Performance? Actually Matter?** The Al Imperative: Chris Costa, Head of Finance **Future Skills** Transformation, Chewy Needed to **Keep Pace with Technology IDG 5: Are Chatbots Really** IDG 6: People, Process, and IDG 7: How Do We Prove ROI **IDG 8:** Governance in the Age Technology: How are You and Explain the Realities of AI? of Al: Structure, Risk, and **Improving Service Desk** Mastering the Triangle of Strategy **Response Times? Transformation?** Tina Robinson-Adamski, VP, GBS, Domino's Hosted by **Transparent** IDG 9: What's the GBS Skill **IDG 10:** How Do We Improve IDG 11: How are You Driving IDG 12: Will Agentic Al Deliver **Commercial Growth in your** Stack of the Future? **Demand Forecasting Across** the Next Wave of Productivity? **Global Supply Chains?** GBS? IDG 13: Call to Mid-Market: **IDG 14: From Fragmented to IDG 16: Boosting Employee** IDG 15: How Do Locations Fare **How Do You Build Out Your GBS** Focused: Centralizing Payroll & with Digital Skills, Agility and **Engagement: Practical** Strategy? **HR Operations for Impact** Workforce Availability? Strategies for a Thriving **Shared Service Center** Nathan Bland. VP. Global Business Services. Pfizer Inc. Robert Turck, VP, Global Financial Shared Services, IQVIA IDG 17: Back (Office) to the **IDG 18: Designing the GBS** IDG 19: Embed Continuous IDG 20: How Can I Overcome **Future: Agentic AI for Global Operating System: A Leader's** Improvement Excellence in the Challenges of Moving from Framework for Al-Native **Business Services Shared Services** Manual to Technology-Driven **Transformation** Processes? Hosted by **Deloitte** Luca van Skyhawk, CRO, Hypatos Hosted by Simplify IA









Lunch 12:45 pm

	CONCURRENT SESSIONS				
1:50 pm	HUMAN RESOURCES SHARED SERVICES PROGRAM Chairwoman: Steph Ernsting, Senior Director of North America HR Shared Services, Amcor	PROCESS EXCELLENCE PROGRAM	FINANCE TRANSFORMATION PROGRAM	SHARED SERVICES FUNDAMENTALS PROGRAM	
	Still Talking About Self-Service? Here's Why We're Not Done Yet Hosted by herronpalmer	GPOs at a Crossroads – Owner, Orchestrator, or Both? Hosted by Mimica	Deliver End-to-End Process Excellence with AI for Intelligent O2C Transformation Hosted by Emagia	Defining Success from the Start: Building a Business Case Beyond Cost Savings Rama Boodadoo, Director, Finance Shared Services, Black & McDonald Limited	
	DIGITAL TRANSFORMATION PROGRAM	PROCUREMENT/SUPPLY CHAIN MANAGEMENT PROGRAM	SCOPE EXPANSION PROGRAM	FUTURE OF BUSINESS SERVICES BOARDROOM (INVITE ONLY)	
	Your Competitive Edge Isn't AI — It's Your Data Hosted by Iron Mountain	Build a Unified View of Supply Chain Data for Stronger Business Outcomes	PANEL   The Great Scope Expansion— GBS as a Home for Sales, Engineering, and More!  Tom McFarland, SVP, Head of Customer Success Shared Services, LHH  Joaquin Garcia, HR Head LATAM - HR Shared Service Center Head Americas, Flix	1:50-2:35pm  Reinvention or Irrelevance: Is the GBS Operating Model as We Know It at Risk of Extinction?  Hosted by EY	

2:20 pm

**Transition Break** 









	CONCURRENT SESSIONS					
2:25 pm	HUMAN RESOURCES SHARED SERVICES PROGRAM	PROCESS EXCELLENCE PROGRAM	FINANCE TRANSFORMATION PROGRAM	SHARED SERVICES FUNDAMENTALS PROGRAM		
	Leading Through Uncertainty: How Siemens Navigated a Global- to-Regional Transformation  Michelle Irwin, Head of Media, Marketing, Communications, Culture and Training, Siemens	PANEL   Reengineering Processes, People, and Performance in the Age of New Technology  Jakub Wojdat, Senior Director, Global Head of Finance Shared Services, TE Connectivity  Kirti Talwar, Vice President, Accounting Operations, Palo Alto Networks  Brian Chan, Senior Finance Leader, Pet Valu  Nicole Tuttle, Global Process Leader, Account-to-Report, Boston Scientific	Beyond Receipts and Reimbursements— Reimagine Travel & Expense in the Modern SSO Hosted by SAP	Data-First Foundations: Building a Unified, Actionable Data Strategy Hosted by ProHance		
	DIGITAL TRANSFORMATION PROGRAM	PROCUREMENT/SUPPLY CHAIN MANAGEMENT PROGRAM	SCOPE EXPANSION PROGRAM	FUTURE OF BUSINESS SERVICES BOARDROOM (INVITE ONLY)		
	Al Employees at the Core of Digital Transformation: Moving from Bots to Enterprise Workforces Hosted by: Supervity	Break Down Silos in P2P: Align Sourcing & Payables into One Value Stream Aranzazu Lopez, Managing Director, Lufthansa Group Business Services	CASE STUDY From Support to Strategic: Building the Commercial Services Arm of GBS Isaac Knoot, Vice President, Global Business Services, Boston Scientific	2:35 pm - 3:20 pm  What is GBS Value Today? A  Discussion to Detail Where the GBSO is Delivering Real-World Value to the Business  Hosted by EY		

2:55 pm

**Transition Break** 









CONCURRENT SESSIONS						
HUMAN RESOURCES SHARED SERVICES PROGRAM	PROCESS EXCELLENCE PROGRAM	FINANCE TRANSFORMATION PROGRAM	SHARED SERVICES FUNDAMENTALS PROGRAM			
From Right and On Time to Transformative: Payroll's New Role in HRSS Hosted by Leena AI	Harmonize to Optimize: Use Process Intelligence to Build Scalable, AI-Ready Operations Hosted by: Celonis	Reimagining Controls: Turning Financial Risk into a Source of Strategic Advantage  Hosted by: Oversight Systems	Transform Chaos into Clarity with Process Mapping & Automation  Debbie Lougheed, Senior Director Shared Accounting Services, Diocese of Orlando Michael Zirkle, Vice President of Financial Operations, Diocese of Orlando			
DIGITAL TRANSFORMATION PROGRAM	PROCUREMENT/SUPPLY CHAIN MANAGEMENT PROGRAM	SCOPE EXPANSION PROGRAM	FUTURE OF BUSINESS SERVICES BOARDROOM (INVITE ONLY)			
From Requests to Results: Building Common Governance Across Business, IT, and Info Security	Creating Better Insights on Category Savings Through Technology	CASE STUDY   A Model for Innovation: Discover Value Expansion Through McCormick's Technical Shared Services Milena Biardzka, Global Delivery Lead, Technology Shared Services, McCormick & Company	2:35 pm - 3:20 pm  What is GBS Value Today? A Discussion to Detail Where the GBSO is Delivering Real-World Value to the Business  Hosted by EY			









# WED | MARCH 18 - MAIN DAY TWO & SSON IMPACT AWARDS GALA

3:30 pm	Networking Break and Demo Drive	4:00pm-5:00pm  How to Be Data Driven in the	
4:05 pm	PANEL   Orchestrating Transformation: Human-Al Workflows that Scale Across Towers  Hosted by Wipro	Chicken and the Egg Scenario?	
4:35 pm	PANEL   Back (Office) to the Future: GBS and the Next Wave of Operating Model Transformation  Hosted by Deloitte	_	
5:05 pm	Reinvention with Agentic AI – How Ecolab and Accenture Are Creating Business Value  AJ Wijesinghe, Senior Vice President, Global Business Services+, Ecolab  Hosted by Accenture	5:00pm-6:00pm  Outsourcing in the age of the Agents	
5:35 pm	Benchmark Against SSON's Top 20 Most Admired GBS Organizations	_	
5:55 pm	SSOW Innovation Hub Reception		
7:00 pm	2026 SSON North American Impact Awards Gala		











## THURS | MARCH 19 - MAIN DAY THREE & SSOW KEYNOTE

8:15 am	Breakfast in the Innovation Hub					
8:45 am	Chairman's Remarks					
8:55 am	Milestone Reflections: 30 Years of SSOW, 30 Years of Shared Services Growth					
9:25 am	Transition to Breakout Programs					
	CONCURRENT BREAKOUT SESSIONS					
	BIG IDEA STAGE	HUMAN RESOURCES SHARED SERVICES PROGRAM	FINANCE TRANSFORMATION PROGRAM			
9:30 am	The G6 Debate: The Outsourcing Model in 2030: In the AI Age, Does BPO Fit?  Deborah Kops (G6 Debate Moderator) - Founder, Sourcing Change	Fix the Foundation: Tackle Your Fragmented HR Systems Before You Implement AI	FIRESIDE CHAT   Reimagining DSO—Using Outcome-Based Triggers to Accelerate Payment Cycles  Donny Heaton, Senior Director, Global Order-to-Cash, Boston Scientific			
10:00 am		PANEL   Co-Creating the Future Workforce: How HR, Tech & Operations Build Skills for What's Next	Make the Case: How Finance Shared Services Can Win Executive Buy-In for Value-Driven Initiatives			

Matthew Rees, Head of Operations, JLL

**KEYNOTE** | The Power of ONE 10:30 am

Erin Brockovich, Advocate, Author & President, Brockovich Research & Consulting

**Brunch and Networking Break** 11:15 am



Kristin Schooley, Director, Order-to-Cash, Learning Care

Group







## THURS | MARCH 19 - MAIN DAY THREE & SSOW KEYNOTE

	CONCURRENT SESSIONS						
12:15 pm	HUMAN RESOURCES SHARED SERVICES PROGRAM	SHARED SERVICES FUNDAMENTALS PROGRAM	PROCESS EXCELLENCE PROGRAM	PROCUREMENT/ SUPPLY CHAIN MANAGEMENT PROGRAM	DIGITAL TRANSFORMATION PROGRAM	SCOPE EXPANSION PROGRAM	
	CASE STUDY   Transition, Transformation & Partnership: Payroll's New Role in Finance Shared Services Center  Jacob Davis, Director Financial Shared Services, Textron	Identify Benchmark Frameworks to Define What "Good" Looks Like in Year One Karen Terrill, VP, Financial Shared Services, TEGNA	The Continuous Improvement Blueprint: Real- Time Data as Your Competitive Edge	CASE STUDY   Partner with Procurement to Optimize Cost through Strategic Vendor Indexing Anotte Francois, Senior Director, P2P, TheKey	Cracking the CoE Code: Investment, Design, and Lessons Learned in AI/ Automation  Jeff Edwards, SVP Operations, Ontellus	CASE STUDY   Early Steps Toward an Expanded GBS Footprint: From Vision to Validation Claudia Petrocchi, VP of Employee Experience and Services, CSL Behring	
12:45 pm	Transition Break						
12:50 pm	Rethinking Case Management for the Deskless Workforce	Al Kickstart— Practical Strategies for Emerging SSOs Nikki Rodgers, SVP, Global Shared Services, Stagwell Global	CASE STUDY   From Local Legacy to Global Unity: Standardize in a Verticalized Enterprise Amy Wirges, Global Head Operations and Shared Services, Business Assurance, SGS	De-Risk Procurement Outsourcing by Balancing Governance, Innovation, and Control	FIRESIDE CHAT   Capture the Full Value of Shared Services Transformation with Measurements that Matter Ashlie Crosby, SVP, Global Business Solutions Center, Mastercard	Coming Soon!	
12:45 pm	Transition Break						
1:25 pm	Fit-for-Purpose GBS: Rethinking Operating Models for Agility, Scale, and Local Responsiveness  Srini Cherukumilli, Corporate VP, Shared Services, CRH - Oldcastle APG  Sanjay Thirumalai, Chief Global Delivery Officer, STOUT						
2:00 pm	End of SSOW - See You Next Year!						









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#### **ADD-ONS**

Site Tours		SSOWomen's Day		Awards Gala Pass for 1		Agentic AI in Shared Services Bootcamp	
End Users:	Vendors: \$249	End Users:	Vendors:	End Users:	Vendors: \$279	End Users:	Vendors: \$499

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