THE WORLD'S LEADING CONFERENCE FOR THE ENTIRE MILITARY ROTORCRAFT ECOSYSTEM

25 YEARS

INTERNATIONAL MILITARY HELICOPTER

24-26 FEBRUARY, 2026
NOVOTEL LONDON WEST, LONDON, UK

Defence iQ

DELIVERING INTEGRATED ROTARY AND UNCREWED AVIATION CAPABILITIES TO 2040 AND BEYOND

HEAR FROM INTERNATIONAL LEADERS FROM ACROSS THE MILITARY HELICOPTER COMMUNITY, INCLUDING:

Admiral Sir Keith Blount KCB OBE
Deputy Supreme Allied Commander (DSACEUR) Europe
NATO-ACO-SHAPE

Major General David Hafner AM CSC
Commander, Aviation Command
Australian Army

Rear Admiral Cho Young-sang
Commander, ROKN Naval Air Command
Republic of Korea Navy

Major General Zeynel Abidin Erginbas
Commander,
Turkish Army Aviation

Major General CBE Matthew Cansdale
Director Futures
British Army

Commodore Steve Bolton
Deputy Director Aviation Programmes and Futures
Royal Navy

"You've got the very best of the primes, you've got subject matter experts across industry, and then of course, you've got militaries from around the world. IMH is a unique event in terms of its size and shape as a Rotary wing conference, and it's really, really impressive."

Commodore Steve Bolton, Deputy Director Aviation Programmes and Futures, Royal Navy

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WELCOME TO IMH 2026

Dear Colleague,

Now in its 25th year, the International Military Helicopter Conference (IMH) is returning to the Novotel London West from 24 – 26 February 2026. As the longest-standing and most respected forum dedicated to rotary wing capability development and cooperation, IMH 2026 will bring together the most influential stakeholders from across the global rotary wing community, including military leaders, operators, procurement heads and industry experts, to shape the future of vertical lift.

Military rotorcraft are entering a defining era, driven by rapid technological advancements, shifting mission demands and evolving threats. As nations continue to modernise legacy fleets and invest in next-generation platforms, the shifting international environment presents complex challenges when operating against peer and near-peer adversaries. In this context, the growing sophistication and capability of uncrewed systems is prompting military leaders to reassess how rotary platforms can deliver critical effects in the modern operating environment.

As nations invest in the renewal of legacy fleets, and look to procure next-generation platforms, IMH continues to provide the most valuable forum to address current challenges and priorities for rotary aviation. The 25th annual IMH will focus on the evolution of rotorcraft capabilities, with particular emphasis on the tactical integration of uncrewed and autonomous systems for lift, find, and attack missions, as well as the continued development of next-generation rotorcraft platforms and requirements that meet the demands of future operations. Alongside these forward-thinking discussions, the conference will examine strategies for modernising, sustaining, upgrading, and optimising current fleets to maintain readiness and availability in increasingly contested environments.

Alongside the interactive exhibition floor, the conference spans 3 days with a schedule providing more content, and more opportunities for networking. The return of dedicated conference tracks and industry morning sessions will allow attendees to dive deeper into specialist topics, have more opportunities to solidify relationships, and make new connections. All this means you will benefit from a richer on-site experience, making IMH 2026 a mission-critical opportunity for the international military helicopter community.

The 25th Annual IMH will provide you with maximum value for your time by bringing together the right people for a productive week of information exchange and problem solving. Together, you will tackle key challenges, drive collaboration, and help shape the future direction of vertical lift.

I look forward to welcoming you to International Military Helicopter in February 2026 – the most influential conference for the rotary aviation community for 25 years.

Sincerely,

Alice Andrews
Event Director,
International Military Helicopter 2026

MEET THE CHAIRMAN

Major General (Retd)
James Illingworth OBE
Former Director Land Warfare & Former Deputy Commander Joint Helicopter Command
Chairman, International Military Helicopter 2026

James Illingworth retired from the British Army in 2022. In his early career as an Army Air Corps officer, he specialised in flying both Army and RAF helicopters (predominantly Lynx, Chinook and Gazelle). He commanded 657 Squadron AAC on operations in the Balkans and Iraq between 2001-2003 and received an OBE following command of the Joint Special Forces Aviation Wing based out of RAF Odiham between 2006-2008.

When not at front line duty, he held a number of posts in the Joint Helicopter Command (now the Joint Aviation Command), most notably as the 1* Deputy Commander and Chief of Staff. He also had tours as the Deputy Commander 1(UK)Division, along with staff jobs in the MOD Operations Directorate and Army Headquarters.

His last post in the military as Director Land Warfare (DLW) included responsibility for much of the British Army's training in the UK and abroad, along with its doctrine, lessons learned and warfare development activities. In this role he commanded and led a significant number of the Defence's trade training organisations (including ground training at the Army Aviation Centre at Middle Wallop).

Other senior executive roles included serving as the dual hatted Commander of UK Armed Forces in Cyprus and Civil Administrator of the UK's Sovereign Base Areas; and as the UK's Military Attaché in Washington DC where he was responsible for developing the many interoperability strands (including aviation) between the US and British Armies.

Since leaving the Army his NED, Consultancy and Advisory work (JETI Limited) supports the UK and its allies across a variety of areas including Strategic Thinking/Planning, Training Simulation, Soft Facilities Management, AUKUS, Resilient Leadership and supporting our Veterans; and in the last few years chairing Defence IQ's IMH and UXS/Autonomous conferences.

AGENDA AT A GLANCE

TUESDAY 24 FEBRUARY 2026	WEDNESDAY 25 FEBRUARY 2026		THURSDAY 26 FEBRUARY 2026	
REGISTRATION AND REFRESHMENTS	REGISTRATION AND REFRESHMENTS		REGISTRATION AND REFRESHMENTS	
ROTARY POWER IN ALLIANCE: THE ROLE OF HELICOPTERS IN THE MODERN OPERATING ENVIRONMENT	**CURRENT AND FUTURE ROTORCRAFT CAPABILITIES**		**INDUSTRY MORNING** *Interactive Roundtable Discussions*	**TRACK 2 - PRIORITISING FLEET VERSATILITY**
MORNING NETWORKING BREAK	MORNING NETWORKING BREAK, VIP EXHIBITION TOURS AND TECH DEMOS		MORNING NETWORKING BREAK, VIP EXHIBITION TOURS AND TECH DEMOS	
ACCELERATING NEXT GENERATION ROTORCRAFT: UPDATES ON CURRENT PROGRAMMES	**TRACK 1 – BOLSTERING SITUATIONAL AWARENESS**	**TRACK 2 – INCREASING LETHALITY OF ROTARY AVIATION**	**HEAVY LIFT FLEETS AND STRATEGIC AIR MOBILITY**	
LUNCH AND NETWORKING BREAK	LUNCH AND NETWORKING BREAK		LUNCH AND NETWORKING BREAK	
DELIVERING CAPABILITIES FOR THE CURRENT AND FUTURE OPERATING ENVIRONMENT	**TRACK 1 – INTEGRATION OF UNCREWED CAPABILITIES FOR LIFT, FIND, AND ATTACK MISSIONS**	**TRACK 2 – ENHANCING AVAILABILITY AND READINESS IN INCREASINGLY CONTESTED ENVIRONMENTS**	**ADVANCING INTEROPERABILITY WITH PARTNERS AND ALLIES TO PREPARE FOR FUTURE OPERATIONS**	
AFTERNOON NETWORKING BREAK AND VIP EXHIBITION TOURS	AFTERNOON NETWORKING BREAK, VIP EXHIBITION TOURS AND TECH DEMOS		AFTERNOON NETWORKING BREAK AND VIP EXHIBITION TOURS	
FLEET MODERNISATION TO MAXIMISE PERFORMANCE	**TRACK 1 – FUTURE OF UNCREWED CAPABILITIES**	**TRACK 2 – TRAINING FOR CURRENT AND FUTURE THREATS**	**SHAPING THE FUTURE OF MULTI-DOMAIN OPERATIONS**	
25TH ANNIVERSARY OF IMH NETWORKING DRINKS RECEPTION – HOSTED BY EVENT PARTNER Join us as we celebrate 25 years of the International Military Helicopter Conference!	**NETWORKING DRINKS RECEPTION –** HOSTED BY EVENT PARTNER		**END OF CONFERENCE**	

EXPLORING THE EVOLUTION OF ROTARY AVIATION

International Military Helicopter is standing at the forefront of the ongoing transformation in crewed and uncrewed rotary aviation. The 2026 event has been designed to explore this evolution, bringing together global leaders, operators, and industry experts.

Future of Uncrewed Aviation

At IMH 2026, discussions will focus on how aircrews and autonomous platforms will operate as one, with new perspectives on Crewed-Uncrewed Teaming, Air-Launched Effects, autonomous platforms and integrating AI.

Through these conversations, IMH underscores its commitment to capturing the full spectrum of the military rotorcraft transformation.

Innovation from Naval Leaders

IMH 2026 will provide more briefings from global naval aviators, including representation from the Royal Navy, German Navy, Republic of Korea Navy and more.

This year's naval briefings will highlight how maritime forces are integrating autonomy, advanced sensors, and uncrewed teaming into their fleets to enhance maritime awareness, anti-submarine warfare, and distributed operations. These sessions will showcase how naval helicopter forces are redefining rotary aviation's contribution to the future fight, where manned-unmanned integration, connectivity, and survivability at sea are central to mission success.

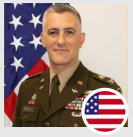
Connecting the Global Rotary Aviation Community

IMH 2026 is where the world's rotary aviation community meets to shape the future of vertical lift. By combining operational insight with cutting-edge industry development, IMH fosters collaboration and shared understanding essential to delivering the next generation of combat-effective, resilient, and interoperable vertical lift forces.

With an expanded exhibition space allowing more opportunities to connect, and the return of the industry morning in 2026, IMH provides a dedicated environment to connect with the right people across three days of content and networking

SPEAKERS DRIVING UNCREWED AVIATION AT IMH 2026

Commodore Steve Bolton
Deputy Director Aviation Programmes and Futures
Royal Navy



Colonel Jeffrey Poquette
Program Manager, Future Long Range Assault Aircraft
US Army

Colonel Guido Krahl
Branch Chief, Army Aviation
Bundeswehr

Mark Langrill
Director Rotary Wing and Uncrewed Aerial Systems
DE&S - UK MoD

Arbo Probal
UxS and C-UxS Program Manager, Force Transformation Command
Estonian Defence Forces

YOUR EXPERT SPEAKER FACULTY FROM ACROSS THE ROTORCRAFT CHAIN OF COMMAND

CHAIRMAN

Major General (Rtd) James Illingworth OBE
Former Director Land Warfare & Former Deputy Commander Joint Helicopter Command
IMH Conference Chairman

CO-CHAIR

Rear Admiral (Rtd) Michael Steffen
Former Commander, Maritime Support Wing
US Navy

Admiral Sir Keith Blount KCB OBE
Deputy Supreme Allied Commander (DSACEUR) Europe
NATO-ACO-SHAPE

Major General David Hafner AM CSC
Commander, Aviation Command
Australian Army

Major General Bogdan Rycerski
Commander
Joint Force Training Centre

Rear Admiral Cho Young-sang
Commander, ROKN Naval Air Command
Republic of Korea Navy

Major General Matthew Cansdale CBE
Director Futures
British Army

Major General Zeynel Abidin Erginbas
Commander,
Turkish Army Aviation
Turkish Armed Forces Army Aviation

Brigadier General David Walsh
Program Executive Officer, Air Anti-Submarine Warfare, Assault and Special Miss
Department of the Navy

Brigadier Hubert Doutaud
Deputy Commander
French Army Aviation

Brigadier Ed Cartwright
Commander
16 Air Assault Brigade Combat Team

Commodore Steve Bolton
Deputy Director Aviation Programmes and Futures
Royal Navy

Brigadier General Wolfgang Luttenberger
Commander, Air Support Brigade
Austrian Air Force

Brigadier General Krešimir Ražov
Commander
Croatian Air Force

Commodore Steve Jose
Head of UKMFTS Portfolio
UK Ministry of Defence

Colonel Jeffrey Poquette
Program Manager, Future Long Range Assault Aircraft
US Army

Rodney Davis
Capability Program Executive - Aviation

Colonel Krzysztof Kwiatkowski
Chief of Combat Aviation Helicopter Branch
General Command of the Polish Armed Forces

YOUR EXPERT SPEAKER FACULTY FROM ACROSS THE ROTORCRAFT CHAIN OF COMMAND

Colonel Robert Tyler
Director Air Requirements
Royal Canadian Air Force

Colonel Kate Fleeger
Program Manager, H-53 Helicopters Program
US Marine Corps

Colonel Lawrence Jones
Deputy Division Chief
US Joint Staff, J8

Colonel Guillaume Briançon-Rouge
Head of HR, Studies, and Doctrinal Foresight
French Army Aviation

Colonel Christian Guntsch
Advisor to the Air Chief for CH-47F
German Air Force

Captain (N) Thorsten Werning
Commanding Officer, Naval Air Wing 5
German Navy

Colonel Timothy Jaeger
Director, Army Aviation
US Army

Captain Will Hargreaves
Program Manager, H-60 Multi-Mission Helicopter Program
US Navy

Captain James Hall
Commanding Officer, RNAS Culdrose
Royal Navy

Colonel Fernando Roselló,
NH90 Programme Manager,
Directorate-General of Arms and Materiel (DGAM)

Colonel Guido Krahl
Branch Chief, Army Aviation
Bundeswehr

Colonel Stefan Okos
Commander, 51st Helicopter Wing
Slovak Air Forcer

Colonel Stephen Smith
Regiment Commander
160th Special Operations Aviation Regiment

Commander Brett Gillies
Commanding Officer, 1710 Naval Air Squadron
Royal Navy

Arbo Probal
UxS and C-UxS Program Manager, Force Transformation Command
Estonian Defence Forces

Colonel Krisztián Kovács
Commander, 86th Helicopter Brigade
Hungarian Defence Forces

Colonel Francesco Monetti
Force Generation Officer
Special Operations Air Brigade - Italian Air Force

Commodore Neil Mathieson,
Head Regulation and Certification,
Military Aviation Authority - UK MoD

YOUR EXPERT SPEAKER FACULTY FROM ACROSS THE ROTORCRAFT CHAIN OF COMMAND

Sandro Martino
Program Manager Military Transport Helicopter
Armasuisse

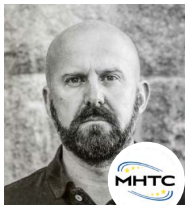
Cyril Heckel
Program and Next Generation Rotorcraft Capability Manager
NATO Support and Procurement Agency (NSPA)

Helen Wheatley
Air Futures
NAD Group

James Gavin
UKDI Deputy Director, Head Technology Transition
DE&S

Nick Childs
Senior Fellow
International Institute for Strategic Studies

Lieutenant Commander Samuel Budd
Aircraft Integrity & Technology Officer, 1710 Naval Air Squadron
Royal Navy



Lieutenant Colonel Rickard Rörberg
Chief Instructor
Multinational Helicopter Training Centre

Lieutenant Colonel David Beatrix
Rotary Wing Experimental Test Pilot
French Air and Space Force

Prof. Axel Schulte
Head of Flight Systems
University of the Bundeswehr Munich

Colonel Volodymyr Shliukharchuk
Deputy Head of the Main Directorate for Aviation Capability Development
Ministry of Defence of Ukraine

Colonel Evgen Solovyov
Senior Pilot Inspector, Main Directorate for Aviation Capability Development
Ministry of Defence of Ukraine

2026 INDUSTRY SPEAKERS

Dr. Yannick Brand
Co-CEO
HAT.tec

James Champion
Head of Sales and Commercial Business
Airbus Helicopters UK

Ryan Ehinger
Sr. Vice President and Program Director FLRAA Future Long Range Assault Aircraft
Bell Textron Inc.

Jay Macklin, Director, Army and Air Force (AAFS) Strategy & Business Development
Sikorsky, A Lockheed Martin Company

Adam Wardrope
Vice President Market Development
Leonardo Helicopters UK

Ryan Scoble
Director, Business Development, Army Rotary Wing Programs and MOSA Modernization
Collins Aerospace

Scott Ariotti
Director of Programs
The DiSTI Corporation

Ray Davis
Senior Vice President, Business Development
Rolls-Royce

Roberto Garavaglia
Senior Vice President, Strategy & Rotorcraft Business Evolution
Leonardo

William Sampson
VP, Head of Market Operations
Airbus Helicopters

Carl Forsling
Director of Business Development and Strategy
Airbus US Space and Defense

Rich Drake
GM
Anduril UK

Dr. Shane Arnott
SVP of Engineering
Anduril Industries

DAY ONE: TUESDAY 24 FEBRUARY 2026

0700	**REGISTRATION AND REFRESHMENTS**
0810	**DEFENCE iQ WELCOME** **Alice Andrews,** Conference Director, **Defence iQ**
0815	**CHAIRMAN'S OPENING REMARKS** **Major General (Rtd) James Illingworth OBE,** Former Deputy Commander Joint Helicopter Command, **Chairman IMH 2026**
0825	**WELCOME ADDRESS FROM ANDURIL** **Rich Drake,** GM, **Anduril UK**

ROTARY POWER IN ALLIANCE: THE ROLE OF HELICOPTERS IN THE MODERN OPERATING ENVIRONMENT

0830	**KEYNOTE: STRATEGIC DIRECTION FOR THE JOINT AVIATION COMMAND** › Strategic direction of rotary aviation for the UK › Collaboration with industry to shape future capabilities › Integrating uncrewed systems for lift, find, and attack missions **Senior Representative,** Joint Aviation Command, **British Army**
0900	**WARFIGHTER PANEL: USING MANOEUVRE TO DOMINATE IN THE FUTURE FIGHT**
0930	**CURRENT AND FUTURE ROLE OF ROTARY AIR POWER** › Current state and future development of Ukraine's Combat Helicopter Aviation › Explore the future role of crewed helicopter platforms with the recent proliferation of drones in modern warfare › MEDEVAC operations under combat conditions **Colonel Volodymyr Shliukharchuk,** Deputy Head of the Main Directorate for Aviation Capability Development, **Ministry of Defence of Ukraine** **Colonel Evgen Solovyov,** Senior Pilot Inspector, Main Directorate for Aviation Capability Development, **Ministry of Defence of Ukraine**
1000	**INDUSTRY INSIGHTS FROM AIRBUS** **William Sampson,** VP Head of Market Operations, **Airbus**
1030	**MORNING COFFEE AND NETWORKING BREAK**

ACCELERATING NEXT GENERATION ROTORCRAFT: UPDATES ON CURRENT PROGRAMMES

1100	**FLRAA: FROM DEVELOPMENT TO DEPLOYMENT** › Prioritising speed, endurance, and reliability › Shifting the timeline to accelerate development › Operational advantage from doubling the range of the existing fleet **Colonel Jeffrey Poquette,** Program Manager, Future Long Range Assault Aircraft, **US Army**

1130

PANEL

PANEL DISCUSSION: ACCELERATING FLRAA

- What are the critical enablers driving momentum in the FLRAA programme? What needs to happen to deliver FLRAA on time, on budget, and mission ready?
- What are the potential roadblocks that both US Army and industry see in delivering FLRAA and an accelerated pace, and what are the proposed solutions?
- How will FLRAA align with Army requirements for speed, range, and capability alongside operational needs?
- What do Bell and Rolls-Royce view as priority one for meeting the demands of the US Army, and how will this impact future platform development?

Moderated by: **Major General (Rtd) James Illingworth OBE,** Former Deputy Commander Joint Helicopter Command, **Conference Chairman IMH 2026**

Panellists:

Colonel Jeffrey Poquette, Program Manager, Future Long Range Assault Aircraft, **US Army**

Ryan Ehinger, SVP and Program Director FLRAA, **Bell**

Ray Davis, Senior Vice President, Business Development, **Rolls-Royce**

1210

ENTERING A NEW PHASE FOR NGRC

- Understanding the NGRC targets for 2026 following the conclusion of Study 5
- Early results from NGRC working groups who are defining key requirements ahead of the RFP
- Outline of the new procurement model for NSPA

Cyril Heckel, NGRC Programme Manager, **NSPA**

1240

ROTORCRAFT RELEVANCE TODAY; EVOLVING FOR TOMORROW'S REQUIREMENTS

- Enduring multi-mission rotorcraft continue to show relevance on today's battle fields
- Ongoing modernization efforts keep rotorcraft relevant as the operational environment evolves
- Continuing Next Gen capability development necessary to combat emerging threats

Jay Macklin, Director, Army and Air Force (AAFS) Strategy & Business Development, **Sikorsky, A Lockheed Martin Company**

1310 **LUNCH AND NETWORKING BREAK**

DELIVERING CAPABILITIES FOR THE CURRENT AND FUTURE OPERATING ENVIRONMENT

1410

PANEL

INDUSTRY LEADERS PANEL DISCUSSION: DELIVERING ENHANCED ROTARY CAPABILITIES FOR TODAY'S AND TOMORROW'S MISSION

- How can current technology maturation and modernisation of capabilities like Air Launched Effects benefit operators of existing fleets?
- How can industry help integrate new capabilities to meet new threats and adapt at pace?
- How fast can industry react to managing platform obsolescence in today's economic climate?
- What is the industry perspective on prioritising modularity to allow collaboration with multiple assets during operation?
- What are the foreseen challenges of operating in an increasingly multi-domain environment, and how do industry suggest solving these challenges?

Moderated by: **Major General (Retd) James Illingworth OBE,** Former Deputy Commander Joint Helicopter Command, **Conference Chairman IMH 2026**

James Champion, Head of Sales & Commercial Business, **Airbus Helicopters UK**

Dr. Shane Arnott, SVP of Engineering, **Anduril Industries**

Roberto Garavaglia, Senior Vice President, Strategy & Rotorcraft Business Evolution, **Leonardo**

1500

UPDATE ON MARITIME AVIATION TRANSFORMATION AND THE ROUTE TO A HYBRID AIR WING

- MATX – embedded in Defence planning
- Exploiting Experience and preparing to scale-up at pace
- From RPAS to ACP – operationalising for the fight
- Defence Reform – the opportunity to do things differently

Commodore Steve Bolton, Deputy Director Aviation Programmes and Futures, **Royal Navy**

1530 **PROPELLING A BOLD VISION: CREWED, AUTONOMOUS AND FAST/LONG-RANGE ROTORCRAFT**
- The enduring need for crewed aviation complemented by uncrewed
- Autonomy: the key to unlocking future crewed and uncrewed aviation
- Fast rotorcraft: military, political and industrial alignment

Adam Wardrope, Vice President Market Development, **Leonardo Helicopters UK**

1600 **AFTERNOON TEA BREAK, VIP EXHIBITION TOURS**

MODERNISING ROTARY FLEETS TO MAXIMISE PERFORMANCE AND SURVIVABILITY

1630 **SHAPING THE FUTURE FIGHT**
- Delivering a modernised battlefield aviation fleet that is fully integrated with land forces
- Maximising operational readiness and prioritising allied interoperability
- Reshaping force structure to deliver a more agile aviation force

Major General Matthew Cansdale CBE, Director Futures, **British Army**

1700 **CAPABILITY MODERNISATION FOR CURRENT AIRCRAFT**
- Using Obsolescence for Modernisation
- Establishing a hardware and software building block approach to architectures
- Creating an early foundation for future growth

Ryan Scoble, Associate Director Business Development, Army Rotary Wing Programs / Military Avionics, **Collins Aerospace**
M. Todd Stanley, Chief Technical Architect, **US Army Utility Helicopter Project Office**

1730 **ENHANCING MANOEUVRE AND ASSAULT OPERATIONS WITH A MODERNISED FLEET**
- Integrating next-generation weapons to enhance lethality of the Tiger MK III and Guépard H160M fleets
- Increasing survivability
- Future efforts to integrate uncrewed capabilities

Brigadier Hubert Doutaud, Deputy Commander, **French Army Aviation**

1800 **CHAIRMAN'S CLOSING REMARKS AND DAY ONE SUMMARY**
Major General (Rtd) James Illingworth OBE, Former Deputy Commander Joint Helicopter Command, **Chairman IMH 2026**

1810 **25TH ANNIVERSARY OF IMH NETWORKING DRINKS RECEPTION**
Join us as we celebrate 25 years of the International Military Helicopter Conference!

1915 **END OF DAY ONE**

DAY TWO: WEDNESDAY 25 FEBRUARY 2026

0730 REGISTRATION AND REFRESHMENTS

0805
CHAIRMAN'S OPENING REMARKS
Major General (Rtd) James Illingworth OBE, Former Deputy Commander Joint Helicopter Command, **Chairman IMH 2026**

0810
KEYNOTE: ROTARY POWER IN ALLIANCE: ADVANCING NATO INTEROPERABILITY, READINESS, AND MARITIME REACH
- Enhancing multinational interoperability across NATO rotary assets to maximise mission effectiveness
- Reinforcing NATO joint force readiness by supporting scalable options from deterrence forward presence to high-intensity conflict and rapid humanitarian assistance
- Expanding the indispensable role of rotary aviation in advancing NATO's integrated maritime posture and expeditionary flexibility

Admiral Sir Keith Blount KCB OBE, Deputy Supreme Allied Commander (DSACEUR) Europe, **NATO-ACO-SHAPE**

CURRENT AND FUTURE ROTORCRAFT CAPABILITIES

0840
ADVANCING POLAND'S COMBAT CAPABILITIES: BOLSTERING SECURITY ON THE EASTERN FLANK
- Impact of current conflict on attack missions, focusing on challenges and strategies to prepare for multi-domain operations with the acquisition of Apache helicopters from the US
- Ongoing efforts to modernise Poland's rotary wing fleet with UAV compatible platforms, increasing to rapid response capabilities
- Learn how robust support infrastructure enhances the ability to sustain high-tempo operations in response to threats on the Eastern Flank

Colonel Krzysztof Kwiatkowski, Chief of Combat Aviation Helicopter Branch, **Polish Air Force**

0910
INDUSTRY INSIGHTS: INTEGRATING ADVANCED WEAPON SYSTEMS

0940
PANEL
PANEL DISCUSSION: BALANCING MODERNISATION, INNOVATION, AND AFFORDABILITY
- Perspectives on how to balance investments to upgrade current fleets, while looking ahead to future programs and developments
- How are shifting procurement models impacting the timelines for development through to deployment, and how can industry support these approaches?
- How does the shifting balance of crewed and uncrewed systems impact the relationship between industry, government, and militaries?
- How do we strike the right balance between cost and capability, focusing on near-term requirements?

Moderated by: **Major General (Rtd) James Illingworth OBE, Former Deputy Commander Joint Helicopter Command, Conference Chairman IMH 2026**

Panellists:

Colonel Robert Tyler, Director Air Requirements, **Royal Canadian Air Force**

Helen Wheatley, Air Futures, **NAD Group**

Major General David Hafner AM CSC, Commander, Aviation Command, **Australian Army**

Jay Macklin, Director, Army, and Air Force (AAFS) Strategy and Business Development, **Sikorsky**

SIKORSKY A LOCKHEED MARTIN COMPANY

1010
STRATEGIC PRIORITIES FOR THE 16 AIR ASSAULT BRIGADE COMBAT TEAM
Brigadier Ed Cartwright, Commander, **16 Air Assault Brigade Combat Team**

1040 MORNING COFFEE BREAK, VIP EXHIBITION TOURS & TECH DEMOS

	TRACK A: ENHANCING OPERATIONAL CAPABILITIES IN INCREASINGLY CONTESTED AIRSPACE Moderated By: **Major General (Retd) James Illingworth OBE,** Former Deputy Commander, **Joint Helicopter Command**	TRACK B: INCREASING LETHALITY OF ROTARY AVIATION Moderated By: **Rear Admiral (Rtd) Michael Steffen,** Former Commander, Maritime Support Wing, **US Navy**
1110	**MISSION AND REQUIREMENTS OF US ARMY AVIATION** › Current operational requirements for the US Army, focusing on lessons identified from current conflicts › Army aviation modernisation priorities to increase situational awareness and lethality › Future role of rotary aviation in combat, and capabilities needed to operate in increasingly contested air space **Colonel Tim Jaeger,** Director Army Aviation, US Army	**CURRENT CAPABILITIES AND FUTURE REQUIREMENTS OF THE MARINEFLIEGERKOMMANDO** › Challenges and successes from the integration of the NH-90 Sea Lion and Sea Lynx Mk88A fleets › Bolstering lethality for ASW operations › Future requirements for advanced surveillance capabilities **Captain (N) Thorsten Werning,** Commanding Officer, Naval Air Wing 5, German Navy
1140	**INDUSTRY INSIGHTS FROM HENSOLDT**	**BOLSTERING ASW CAPABILITIES OF THE NAVAL AIR COMMAND** › Enhancing the Navy's ability to detect and counter submarine threats from adversaries with the introduction of the MH-60R Seahawks › Importance of longer flight endurance for anti-submarine and anti-surface warfare operations › Interoperability between new and existing fleets to support maritime patrol operations **Rear Admiral Cho Young-sang,** Commander, ROKN Naval Air Command, Republic of Korea Navy
1210	**MODERNISING THE HUNGARIAN AIR FORCE HELICOPTER UNITS** › Avionics and communication upgrade priorities for the existing fleet › Future procurement plans to maximise effectiveness and improve readiness › Importance of compatibility and interoperability between platforms **Colonel Krisztián Kovács,** Commander, 86th Helicopter Brigade, Hungarian Air Force	**BOLSTERING OPERATIONAL EFFECTIVENESS WITH CREWED-UNCREWED TEAMING** › Force multiplying effect of integrating drones and crewed aircraft › Challenge for deployed crews to identify where drones can support warfighting capability › RNAS Culdrose plans to continue supporting RN effects in uncrewed systems **Captain James Hall,** Commanding Officer, RNAS Culdrose, Royal Navy
1240	**LUNCH AND NETWORKING BREAK**	
	TRACK A: INTEGRATION OF UNCREWED CAPABILITIES FOR LIFT, FIND, AND ATTACK MISSIONS Moderated By: **Major General (Retd) James Illingworth OBE,** Former Deputy Commander, **Joint Helicopter Command**	**TRACK B: ENHANCING AVAILABILITY AND READINESS IN INCREASINGLY CONTESTED ENVIRONMENTS** Moderated By: **Rear Admiral (Rtd) Michael Steffen,** Former Commander, Navy Reserve Forces Command & HSL-60, **US Navy**
1340	**ADVANCING MANNED-UNMANNED TEAMING FOR ROTARY AVIATION** › Current requirements for UAS that operate in conjunction with crewed platforms › Capability improvements of MUM-T for German Army Aviation › Finding the right balance between autonomy and manned-unmanned teaming **Colonel Guido Krahl,** Branch Chief Army Aviation, Bundeswehr	**UPDATE ON CROATIAN AIR FORCE OPERATIONS** › Operational experience of the Black Hawk fleet in Croatia, and strategies for enhancing availability › Importance of versatility for a multi-mission helicopter fleet › Future procurement and training priorities **Brigadier General Krešimir Ražov,** Commander, Croatian Air Force

1410

PANEL DISCUSSION: DELIVERING MANNED-UNMANNED CAPABILITIES: TEAMING UP BATTLEFIELD, RESEARCH AND INDUSTRY

- Exploring Diverse Perspectives of Manned-Unmanned Teaming: across Military, Industry and Research
- Force Multiplication 1:N - Maximizing Impact Through Technology
- Building a scalable, interoperable roadmap for the future

Moderated by:
Major General (Retd) James Illingworth OBE, Former Deputy Commander, **Joint Helicopter Command**

Panelists:
Colonel Guido Krahl, Branch Chief Army Aviation, **Bundeswehr**
Dr. Yannick Brand, Co-CEO **HAT.tec**
Prof. Axel Schulte, Head of Flight Systems, **University of the Bundeswehr Munich**

TRANSFORMING MILITARY HELICOPTER TRAINING: FROM VIRTUAL TO MISSION-READY

- Exploring the Future of Mission Readiness: Virtualized training is reshaping the development of helicopter crews, enhancing their readiness and adaptability in an ever-evolving operational landscape.
- Enhancing Training Efficiency: Virtual scenarios can effectively prepare soldiers for real-world missions, fostering confidence and reducing risks while optimizing training time.
- Informed Decision-Making through Analytics: Leveraging data and timely content updates provides commanders with valuable insights into team performance and readiness.
- Insights from the Field: Real-world applications from military programs around the globe that have achieved notable improvements in operational efficiency and training effectiveness through advanced virtual environments.

Scott Ariotti, Director of Programs, **The DiSTI Corporation**

1440

ENHANCING AVIATION CAPABILITIES: PERPSPECTIVE FROM CAPABILITY PROGRAM EXECUTIVE – AVIATION

- Accelerating modernisation across fleets
- Expanding the role of unmanned systems
- Strengthening sustainment and training ecosystems

Rodney Davis, Capability Program Executive - Aviation

FIRESIDE CHAT: NAVAL PERSPECTIVES ON FUTURE VERTICAL LIFT AND REGIONAL SUSTAINMENT FRAMEWORK

Moderated by: **Rear Admiral (Rtd) Michael Steffen,** Former Commander, Maritime Support Wing, **US Navy**

Speakers:
Brigadier General David Walsh, Program Executive Officer, Air Anti-Submarine Warfare, Assault and Special Miss, **Department of the Navy**
Colonel Kate Fleeger, Program Manager, H-53 Helicopters Program, **US Marine Corps**
Captain Will Hargreeves, Program Manager, H-60 Multi-Mission Helicopter Program, **US Navy**

1510

BUILDING A MODERNISED FLEET PREPARED FOR UNCREWED AVIATION

- Priorities for achieving IOC for the Apache fleet in 2028
- Plans for integrating future drone and loitering munition capabilities
- Streamlining training and sustainment for the Black Hawk fleet

Major General David Hafner AM CSC, Commander, Aviation Command, **Australian Army**

UTILISING AI AT THE CORE OF MILITARY AVIATION TO SUPPORT FRONTLINE OPERATIONS

- Delivering innovation not only at the edge, but at the core of aviation activity
- Real-world applications of AI to enhance availability
- Investing in digital tools for enhanced maintenance and sustainment

Commander Brett Gillies, Commanding Officer, 1710 Naval Air Squadron, **Royal Navy**
Lieutenant Commander Samuel Budd, Aircraft Integrity & Technology Officer, 1710 Naval Air Squadron, **Royal Navy**

1540

AFTERNOON TEA BREAK, VIP EXHIBITION TOURS &TECH DEMOS

TRACK A: FUTURE ROLE OF UNCREWED CAPABILITIES FOR ROTARY AVIATION
Moderated By: **Major General (Retd) James Illingworth OBE,** Former Deputy Commander, **Joint Helicopter Command**

TRACK B: TRAINING FOR CURRENT AND FUTURE THREATS
Moderated By: **Rear Admiral (Rtd) Michael Steffen,** Former Commander, Maritime Support Wing, **US Navy**

1610

IMPLEMENTATION AND EXPERIMENTATION OF UAVS IN FRENCH ARMY AVIATION

- Priorities for UAV development and integration
- Interoperability challenges and proposed solutions
- Experimentation results and progress

Colonel Guillaume Briançon-Rouge, Head of HR, Studies, and Doctrinal Foresight, **French Army Aviation**

MEETING TOMORROW'S CHALLENGES TODAY: NATO JOINT FORCE TRAINING CENTRE PERSPECTIVE

- Supporting current and future operations with advanced training technologies
- Improving interoperability and joint NATO capabilities
- Priorities for development the next generation of combat aviators

Major General Bogdan Rycerski, Commander, **Joint Force Training Centre**

1640

FIRESIDE CHAT: ROTARY WING INNOVATIONS

- What is the UKDI perspective on the current innovation in rotary wing aviation alongside developments in uncrewed systems?
- What models of partnership are proving most effective in accelerating the integration of new technologies into frontline rotary-wing capability?
- Where are the most disruptive innovations emerging that could fundamentally change the role of rotary aviation in the next 10-15 years?

Moderated By: **Major General (Retd) James Illingworth OBE,** Former Deputy Commander, **Joint Helicopter Command**

James Gavin, UKDI Deputy Director, Head Technology Transition, **DE&S, UK MoD**

PANEL DISCUSSION: MAXIMISING READINESS WITH TACTICAL TRAINING STRATEGIES

- How are existing structures being leveraged to deliver state-of-the-are training for next-generation pilots?
- How do experts view the balance required between live and simulated training programmes to enhance operational capability while keeping costs under control?
- How are existing training programmes developing to account for the integration of uncrewed capabilities into rotary wing operations?

Moderated By: **Rear Admiral (Rtd) Michael Steffen,** Former Commander, Navy Reserve Forces Command & HSL-60, **US Navy**

Panellists:

Commodore Steve Jose, Head of UKMFTS Portfolio, **UK Ministry of Defence**

Lieutenant Colonel Rickard Rörberg, Chief Instructor, **Multinational Helicopter Training Centre**

1710 **RETURN TO PLENARY**

1710

REDUCING BOTTLENECKS IN UAS AIRWORTHINESS AND APPROVAL TO OPERATE WITH ROTARY FLEETS

- Certification challenges of uncrewed systems, and current regulatory status
- Accelerating the approval process of operating UAS in the UK
- Importance of collaboration to ensure safe integration of increasingly sophisticated UAS with existing rotary fleets

Commodore Neil Mathieson, Head Regulation and Certification, **Military Aviation Authority**

1740

PANEL DISCUSSION: DEFINING THE FUTURE OF CREWED-UNCREWED TEAMING

- How are industry and military approaching the challenge of achieving seamless interoperability with modern uncrewed systems?
- What role is AI playing in CUC-T developments, and where should the line be drawn with AI decision making?
- How will widespread adoption of CUC-T reshape rotary wing doctrine, and the balance between crewed and uncrewed systems in future force structures?

Moderated By: **Major General (Rtd) James Illingworth OBE,** Former Deputy Commander, **Joint Helicopter Command**

Panellists:

Brigadier General David Walsh, Program Executive Officer, Air Anti-Submarine Warfare, Assault and Special Missions, **Department of the Navy**

Brigadier Hubert Doutaud, Deputy Commander, **French Army Aviation**

Simon Sparkes, Project Leader, **Norwegian Defence Material Agency**

Carl Forsling, Director of Business Development and Strategy, **Airbus USA S&D**

1810

CHAIRMAN'S CLOSING REMARKS AND DAY TWO SUMMARY

Major General (Rtd) James Illingworth OBE, Former Deputy Commander Joint Helicopter Command, **Chairman IMH 2026**

1815 **END OF DAY TWO**

DAY THREE: THURSDAY 26 FEBRUARY 2026

0745 **REGISTRATION AND REFRESHMENTS**

0825 **CHAIRMAN'S OPENING REMARKS**
Major General (Rtd) James Illingworth OBE, Former Deputy Commander Joint Helicopter Command, **Chairman IMH 2026**

PRIORITISING FLEET VERSATILITY FOR CURRENT AND FUTURE OPERATIONS

Moderated By: **Rear Admiral (Rtd) Michael Steffen,** Former Commander, Maritime Support Wing, **US Navy**

INDUSTRY MORNING All Attendees Welcome

Participants are invited to take part in the International Military Helicopter 2026 'Industry Morning', designed to maximise opportunities for engagement across the entire rotary supply chain, as well as foster collaboration with key military stakeholders. Take the opportunity to share and hear visions and direction for rotary capabilities, understand how industry can work together to help with the thinking, planning, and development of next-generation rotary requirements

0830 ROUNDTABLE

0830 **STRENGTHENING AUSTRIA'S ROTARY DEFENCE**
- Enhanced operational capability with upgraded Black Hawk helicopters delivering improved mobility, survivability, and mission flexibility
- Supporting interoperability with partners and allies
- Aligning future acquisition priorities with long-terms force development goals

Brigadier General Wolfgang Luttenberger, Commander, Air Support Brigade, **Austrian Air Force**

INDUSTRY ROUNDTABLES: JOIN TECHNICAL EXPERTS TO DISCUSS CURRENT AND FUTURE TECHNOLOGY DEVELOPMENTS FOR ADVANCED ROTARY CAPABILITIES

Pick two topics to join for two rounds of 45-minute discussion moderated by industry experts, engineers and technology leads from OEMS and Primes

0900 **VTOL FORCE APPLICATION OPPORTUNITIES**
- Anchoring with Allies and Partners to build enduring advantages through force planning and integration
- A holistic look at the capability requirements of the next generation of VTOL aircraft in the future operating environment
- Maximising operational agility to meet contested and dispersed battlefield demands

Colonel Lawrence Jones, Deputy Division Chief, **US Joint Staff, J8**

1. BALANCING LIVE AND SYNTHETIC TRAINING

2. INTEGRATION OF ALE AND DRONE MULES

3. UTILISING AI AND DIGITAL TOOLS FOR MAINTENANCE

0930 **MODERNISING ROTARY WING CAPABILITIES FOR MULTI-ROLE MISSIONS**
- Enhancing capacity for defence, SAR, disaster relief, and medevac operations
- Ensuring seamless integration with allied forces through common standards and training exercises
- Future procurement outlook

Colonel Stefan Okos, Commander, 51st Helicopter Wing, **Slovak Air Force**

4.WEAPON SYSTEMS TO INCREASE LETHALITY

5. ADVANCED AVIONICS, COMMUNICATIONS AND CONNECTIVITY

6. INCREASING SURVIVABILITY WITH ARMOUR AND PROTECTION

1000 **GUEPARD HELICOPTER REPLACEMENT PROGRAMME**
- Producing a multi-role, modular, versatile & ever-evolving product
- Making the most of a common platform between forces to maximise operational efficiency, minimise cost, and offering opportunities for building joint operational use cases & doctrines
- Developments in connectivity, interoperability, and avionics to support uncrewed teaming

Lieutenant Colonel David Beatrix, Rotary Wing Experimental Test Pilot, French Air and Space Force

1000 **ROUNDTABLE FEEDBACK 'PANEL IN THE ROUND' SESSION**
Following in-depth roundtable discussions, hear fresh perspectives from SME representatives, defence primes, and industry experts. Propose new questions and share ideas to align your priorities with the evolving military rotorcraft ecosystem.

1030 **MORNING COFFEE AND NETWORKING BREAK**

HEAVY LIFT FLEETS AND STRATEGIC AIR MOBILITY

1100 **SHAPING THE FUTURE OF ARMY AVIATION: MODERNIZATION, INDIGENOUS CAPABILITY, AND MANNED-UNMANNED TEAMING**
- Modernisation programmes within Turkish Army Aviation, with a focus on operational readiness and sustainability
- The contribution of nationally developed rotary-wing platforms to strengthening sovereign capability and reducing external dependency
- Integration of Manned–Unmanned Teaming (MUM-T) concepts and emerging technologies in shaping the future of army aviation operations

Major General Zeynel Abidin Erginbas, Commander, Turkish Army Aviation, Turkish Armed Forces Army Aviation

1130 **INDUSTRY SME PANEL**
Moderated by Rich Drake, GM, Anduril UK

ANDURIL

1200 **DELIVERING CH-47F FOR THE GERMAN AIR FORCE**
- Current priorities and preparations for the arrival of the CH-47F fleet, including progress on training and sustainment planning
- Key features tailored for German Air Force requirements, and the importance of interoperability with NATO partners
- Unique modifications to enhance self-protection and deterrence

Colonel Christian Guntsch, Advisor to the Air Chief for CH-47F, German Air Force

1230 **INDUSTRY INSIGHTS FROM ASELSAN**

aselsan

1300 **LUNCH AND NETWORKING BREAK**

ADVANCING INTEROPERABILITY BETWEEN PLATFORMS AND ALLIES

1400 **USASOAC: DRIVING INTEROPERABILITY AND LETHALITY ACROSS THE JOINT FORCE**
- Advanced technology and tactics to maintain dominance in complex environments
- Enhancing mission success through synchronised planning, training, and execution
- Integrating Special Operations Aviation capabilities seamlessly with joint forces

Colonel Stephen Smith, Regiment Commander, 160th Special Operations Aviation Regiment

1430

MODERNISING THE SWISS TRANSPORT FLEET

- Extending operational life with upgrades and modernisation
- Prioritising improved safety and reliability
- Specific capability requirements to meet current and future demands

Sandro Martino, Program Manager Military Transport Helicopter, **Armasuisse**

1500

INTEGRATING UNCREWED SYSTEMS INTO THE FUTURE BATTLESPACE

- UxS development trends and lessons learned from current conflicts
- Counter-UAS innovation and operational adaptations
- Interoperability considerations for scalable unmanned systems in future force structures

Arbo Probal, UxS and C-UxS Program Manager, Force Transformation Command, **Estonian Defence Forces**

1530 **AFTERNOON TEA BREAK VIP EXHIBITION TOURS**

1600

PRIORITIES FOR THE MULTINATIONAL HELICOPTER TRAINING CENTRE (MHTC) PROGRAMME

- Improving European military helicopter interoperability and capability
- Importance of delivering multinational tactic training to harmonise common TTPs
- Maximising preparation and readiness for current and future operational theatres

Lieutenant Colonel Rickard Rörberg, Chief Instructor, Multinational Helicopter Training Centre Command, **Estonian Defence Forces**

SHAPING THE FUTURE OF MULTI-DOMAIN OPERATIONS

1630

UNIFIED MULTI-DOMAIN CAPABILITIES FOR TODAY AND TOMORROW

- Strengthening joint operational effectiveness with the NH90 deliveries across the Air and Space Force, FAMET, and Navy
- Streamlining training, logistics, and maintenance
- Procurement plans for the Spanish Armed Forces rotary-wing fleet

Colonel Fernando Roselló, NH90 Programme Manager, **Directorate-General of Arms and Materiel (DGAM)**

1700

OPERATIONAL CAPABILITIES OF THE HH-101: PLATFORM CHARACTERISTICS, SPECIAL FORCES EMPLOYMENT, AND ELECTRONIC WARFARE SUIT

- General characteristics of the HH-101
- Distinctive features compared to other helicopters in the same class in operational employment in support of Special Forces
- In-depth overview of the Electronic Warfare and self-protection suite

Colonel Francesco Maria Monetti, Force Generation Officer, **Special Operations Air Brigade - Italian Air Force**

1730

CHAIRMAN'S CLOSING REMARKS AND DAY TWO SUMMARY

Major General (Rtd) James Illingworth OBE, Former Deputy Commander Joint Helicopter Command, **Chairman IMH 2026**

1740 **END OF CONFERENCE**

MAXIMISE YOUR INVOLVEMENT:
SPONSORSHIP AND EXHIBITION OPPORTUNITIES

Sponsorship is the most effective way to share your company's solution with our audience of international strategic leaders, operators, procurement heads and technical experts that are working across the military helicopter ecosystem.

Do you provide a solution that can help our international audience in tackling the biggest challenges for the rotary aviation community? Our audience is looking to meet key industry stakeholders providing solutions and innovations in these areas:

- Rotary Platforms
- Weapon Systems
- Avionics and Communications
- Uncrewed Systems, Autonomy and AI
- Sensor and Radar Technology
- Cockpit Technology and Pilot Aids
- Propulsion
- Survivability and Protection
- Training and Simulation
- MRO and Infrastructure
- Search and Rescue
- Positioning, Navigation and Timing
- Aftermarket and Supply Chain Support
- Components and Hardware
- Electronic Sub Systems

Thought Leadership Speaking Opportunities

Thought Leadership Speaking Opportunities
Present your solution during the main plenary or streamed session to showcase your solution and share opportunities for collaboration and advancement

Exhibition Opportunities
Position your company as an industry leader and raise your brand profile on-site with a dedicated space in our exhibition area

Tailored Networking Solutions
Continue strategic conversations by hosting a drinks reception for conference attendees to enjoy, and engage with senior decision-makers in a more casual setting

On-Site Branding
Increase your brand visibility with unique branding opportunities to keep your organisation front of mind throughout the event

Participation in Comprehensive Pre-Event Marketing Campaigns
Share your involvement with the conference as we promote your role as an industry leader with our audience

Industry Morning
Take part in interactive sessions that give industry the opportunity to demonstrate their ability to solve key challenges facing the community

SME Opportunities

We are committed to supporting SMEs and emerging technology providers, with opportunities to contribute directly to the agenda and demonstrate capabilities that might not be on the radar of key stakeholders. Please get in touch if you'd like to learn more about these packages and who qualifies.

For more information and to discuss the right opportunity, contact Claudia O'Riordan on +44 (0)207 368 9300 or partner@defenceiq.com

2026 SPONSORS

Four Star Lead Partner ★ ★ ★ ★

Anduril is not a traditional defense contractor. We are shaping the future of defense, transforming US & allied military capabilities with advanced technology. We emphasize speed and results and control our products from start to finish, including funding R&D to selling finished products off the shelf. Today, Anduril is in a rapid growth phase, deploying technology in diverse locations and developing path-making products that will change defense forever. We believe that everyone at Anduril can be a catalyst. Your perspective can change lives, and we want to help you make your mark. Our team includes thinkers and doers working interdependently. We bring the brightest minds and best-in-class talent together with veterans who have lived the problems of our warfighters.

Website: www.anduril.com

Three Star Partners ★ ★ ★

We provide the most efficient civil and military helicopter solutions to our customers who serve, protect, save lives and safely carry passengers in highly demanding environments.

More than 100 armed forces worldwide place their trust in our products, representing 2 600 helicopters in service around the world and logging more than 551 000 flight hours. We offer a broad range of solutions to military customers going from light to heavy helicopters and covering all military missions: utility, training, search and rescue, medevac, reconnaissance, naval, special operations, attack and tactical transport. We not only meet today's military requirements, covering the entire operational spectrum but also paving the way for machines that meet tomorrow's needs.

Two Star Partners ★ ★

Established in 1975, **ASELSAN** is Türkiye's leading defence company with its nearly fifty years of expertise and expanding global presence. ASELSAN delivers innovative products, services, and system solutions to help its local and international clients to fulfill their critical missions. ASELSAN is specialized in advanced electronic systems for military and industrial customers in the fields of radar, electronic warfare systems, microelectronics guidance, electro-optics, information and communication technology, and defence system technologies. It also offers a wide range of solutions in civilian industries including transportation, security, energy, automation, and healthcare. ASELSAN is dedicated to maintaining its steady growth by creating value in the global markets with its skilled workforce of over 14,000 employees.

Thinking above and beyond is what we do. For more than 80 years, we've been reimagining the experience of flight – and where it can take us. We are pioneers. We were the first to break the sound barrier and to certify a commercial helicopter. We were aboard NASA's first lunar mission and brought advanced tiltrotor systems to market. Today, we're defining the future of on-demand mobility. Headquartered in Fort Worth, Texas – as a wholly-owned subsidiary of Textron Inc., – we have strategic locations around the globe. And with nearly one quarter of our workforce having served, helping our military achieve their missions is a passion of ours. Above all, our breakthrough innovations deliver exceptional experiences to our customers. Efficiently. Reliably. And always, with safety at the forefront.

Website: www.bellflight.com

Collins Aerospace
An RTX Business

At **Collins Aerospace**, we're working side-by-side with our customers and partners to dream, design and deliver solutions that redefine the future of our industry. We're reaching across markets, disciplines and boundaries to develop new and more advanced technologies. And, together, we're making the most powerful concepts in aerospace a reality.

Website: www.collinsaerospace.com

DiSTI

The **DiSTI Corporation** is a global leader in virtual training solutions, specializing in the development of cutting-edge 3D training technology for the defense and aerospace sectors. With over three decades of experience, DiSTI delivers immersive, high-fidelity virtual training environments that enhance readiness, reduce training costs, and accelerate learning outcomes for military personnel worldwide.

Headquartered in Orlando, Florida, USA, home to the world's largest cluster of modeling, simulation, and training organizations, DiSTI has earned a trusted reputation among U.S. and international defense agencies. Our track record includes successful deployments across the U.S. Army, Navy, Air Force, and Marine Corps, as well as allied military forces throughout Europe, South America, the Middle East, and Asia.

A core area of DiSTI's expertise lies in rotary-wing aviation training. We specialize in creating advanced virtual maintenance trainers (VMTs) and part-task trainers (PTTs) for a wide range of military helicopters, including the UH-60 Black Hawk, CH-47 Chinook, AH-64 Apache, as well as SOF programs and international platforms. These training solutions integrate real-time 3D graphics, physics-based interactions, and mixed-reality environments to replicate complex systems and maintenance and operational procedures with exceptional realism and accuracy.

DiSTI's flagship product, VE Studio®, empowers defense programs to rapidly develop and deploy scalable training applications that can be delivered on desktop, virtual reality (VR), or augmented/mixed reality (AR/MR) platforms, without having to rebuild or rework content for each delivery method. This unique capability ensures consistency, reduces development costs, and supports evolving mission needs.

As militaries worldwide modernize their training infrastructures, DiSTI continues to lead with innovative, agile, and proven solutions that prepare warfighters for the demands of today's missions and tomorrow's challenges. Our commitment to quality, performance, and mission success is why defense organizations across the globe continue to choose DiSTI.

Website: www.disti.com

HAT TEC

HAT.tec - Human Autonomy Teaming Technologies - is Europe's leading software company for platform-independent mission management for civil and military operations. Headquartered in Munich, the company develops comprehensive, custom software solutions for the seamless integration, processing, and visualization of data from all domains, ranging from aircraft, helicopters, and drones to ships and land-based vehicles, for security and defense forces across Europe. By consolidating data into a single operational picture, the solutions provide optimal situational awareness and decision support. HAT.tec was founded in 2018 as a spin-off from the University of the Bundeswehr by two PhD aerospace engineers. After initially financing the company solely through project contracts, a renowned family office now supports its scaling. Further growth steps are already planned.

Website: https://www.hattec.de

HENSOLDT
Detect and Protect.

HENSOLDT is a leading company in the European defence industry with global reach. Based in Taufkirchen near Munich, the company develops complete sensor solutions for defence and security applications. As a technology leader, HENSOLDT drives the development of defence electronics and optronics and is continuously expanding its portfolio based on innovative approaches to data management, robotics and cyber security.

HENSOLDT is listed on the Frankfurt Stock Exchange. HENSOLDT's main areas of activity include intelligence and reconnaissance sensors, solutions for controlling the electromagnetic spectrum and mission avionics systems. The company combines various mission-critical sensor technologies to create package solutions that allow detection capabilities to be substantially improved through sensor and data fusion. With its proven expertise, HENSOLDT plays a substantial role in multinational future-oriented projects, such as the Future Combat Air System (FCAS), Main Ground Combat System (MGCS) and Maritime Airborne Warfare System (MAWS).

Among the most prominent air and space platforms equipped with HENSOLDT's products are the F-16, Eurofighter, Gripen and Rafale combat aircraft, the TanDEM-X and EDRS-A satellites, the A400M transport aircraft and various types of helicopters.

Website: www.hensoldt.net

Leonardo is a world-class provider of aerospace, defence, and security solutions, delivering advanced multi-domain capabilities across its Helicopters, Aircraft, Aerostructures, Electronics, Cyber Security, and Space divisions. With a workforce of over 53,000, the company has a strong industrial presence in the UK, Italy, Poland, and the US, operating in 150 countries through subsidiaries, joint ventures, and local support hubs. Leonardo designs, manufactures, and supports cutting-edge military helicopters. Its diverse rotorcraft portfolio spans from agile 3-tonne single-engine helicopters to powerful 15.6-tonne three-engine platforms. The company is also pioneering the development of uncrewed rotary-wing air systems in the 200kg and 3-tonne categories, shaping the future of military aviation. In the UK, Leonardo's Yeovil site is at the forefront of rotary wing innovation and is recognised as 'the Home of British Helicopters' where more than 3300 helicopters have been produced since 1947, and more than half of the British Armed Forces' frontline helicopter fleet was built. Beyond helicopter manufacturing, Leonardo integrates world-leading air platform protection, reconnaissance and surveillance technologies, enhancing the safety and effectiveness of helicopter fleets worldwide. To ensure optimal performance and longevity, Leonardo provides integrated operational support (IOS) and training for Domestic and international customers. This provides aircrews and engineers with the expertise and resources to maintain mission readiness and keep their fleets operating at peak performance. Leonardo is proud to be the Three Star Sponsor of IMH 2025.

Rolls-Royce is a force for progress; powering, protecting and connecting people everywhere. Our products and service packages help our customers meet the growing need for power across multiple industries; enable governments to equip their armed forces with the power required to protect their citizens; and connect people, societies, cultures and economies together. Rolls-Royce has a local presence in 48 countries and customers in over a hundred more, including airlines and aircraft leasing companies, armed forces and navies, and marine and industrial customers.

Website: www.rolls-royce.com/products-and-services/defence.aspx

Lockheed Martin Sikorsky has invested more than $1 Billion dollars and has spent more than a decade developing, scaling and maturing X2™ Technology (X2 Technology Demonstrator first flight in 2008). The three prototype programs leveraging X2™ Technology (SB>1 DEFIANT, S-97 RAIDER, X2 Technology Demonstrator) have accumulated more than 375 flight hours and more than 1,020 hours of ground testing completed on propulsion system, transmission, and avionics test beds.

X2 Technology incorporates the latest advances in fly-by-wire, flight controls, vehicle management systems and systems integration. These technologies enable the aircraft to operate at high speeds while maintaining the low-speed handling qualities and maneuverability of conventional single main rotor helicopters.

Lockheed Martin Sikorsky is excited about the opportunity to extend X2 capabilities to our allies, with its transformational rotorcraft technology and key attributes that will be relevant in the future near-peer threat environment – speed, maneuverability, survivability, affordability, upgradeability, flexibility and optionally piloted.

One Star Partners ★

Since its establishment, Dillon Aero has fielded more than 6,500 weapons systems in more than 50 countries, with active representation in 82 countries. Since 2000, Dillon's product line has grown to include high-capacity feed systems and Gun mounts for the M134D, as well as the M240, M60, PKM, .50 Cal Heavy Machine Gun, and MK19 Grenade Launcher. A wide range of helicopter, naval, and vehicle weapon mounts, and a complete line of safety and support equipment for the Minigun are also in the portfolio of manufactured items Dillon Aero Supports.

Website: www.dillonaero.com

GE Aerospace is a world-leading provider of jet engines, components, and systems for commercial and military aircraft with a global service network to support these offerings. GE Aerospace and its joint ventures have an installed base of more than 39,000 commercial and 26,000 military aircraft engines, and the business is playing a vital role in shaping the future of flight.

Website: www.geaerospace.com

GENTEX CORPORATION

Leveraging a product development and manufacturing history that spans more than 125 years, Gentex Corporation is a global leader in providing innovative protective gear solutions that enhance personal protection and situational awareness for global defense forces, emergency responders, and industrial personnel operating in high performance environments. Our portfolio includes protective solutions sold under the Gentex, Ops-Core, and PureFlo brands. Gentex delivers high performance flight equipment to meet the evolving challenges and requirements of aircrew and aircraft maintainers, including helmet systems and capability upgrades. Ops-Core provides a comprehensive portfolio of headborne protection, situational awareness, high performance optics, and respiratory protection for elite defense, law enforcement, and security forces. PureFlo powered air purifying respirators deliver next-generation all-in-one protection for a range of industrial workers in light to heavy duty environments. Our investment in our state-of-the-art in-house design and engineering, manufacturing, and testing facilities allow us to provide world-class solutions to our customers. As leaders in research and development, we are focused on continuously advancing design, performance, and protection, our products deliver a comprehensive set of integrated capabilities to support the diverse mission or job requirements of our customers. We are committed to not just meeting product requirements, but pushing them forward. Our multiple awards and contracts, such as our re-awarded USSOCOM contract, Air Force OTA Agreement, ALEP Daytime Spectacle Contract, and more are a testament to the high quality of our products and our commitment to providing next generation protection.

Website: www.gentexcorp.com

GTA

GTA Containers is a one-stop provider of end-to-end integrated systems. Our strength is developing custom solutions based on every customer's specific needs – from design, development and manufacture to testing, quality assurance and end-use application. In a word, we are a partner. One who is driven to surpass expectations while delivering unparalleled service.

Founded in 1988, GTA Containers, Inc. is a leader in the design and manufacture of both military vehicle covers and doors and large-scale flexible fluid containment, transport and distribution systems. Our facilities span three plants and feature over 200,000 sq. ft. of manufacturing space to meet the needs of commercial and military clients alike. By offering unparalleled technical expertise, consistent quality, and reliable delivery, GTA is a trusted manufacturer for the United States Marine Corps, Army, Air Force, and foreign militaries.

- Our products are built to Military Specifications and grouped into the following four categories:
- Flexible Pillow Tanks and Drums for large-scale fluid transport and storage
- Doors and Covers for Military Vehicles, Troop Carriers and Tactical Trailers
- Large-scale, Engineered Systems for the transport, storage and distribution of a multitude of fluids including potable and irrigation water, gasoline and diesel for military fuel farms, agricultural fertilizers and emergency drinking water
- Replacement Parts, Accessories and Exceptional Service

Website: www.gtacontainers.com

NORTHROP GRUMMAN

Northrop Grumman's Armament Systems Business Unit is an industry leader in guided projectiles and precision weapons that are employed from air, land and sea-based platforms. These weapons provide the ability to engage difficult targets with precision to increase effects while limiting collateral damage.

In partnership with the US Army, we have revolutionized the field of indirect fires and enabled the current inventory of 155mm munitions to achieve near precision weapon accuracy.

The Precision Guidance Kit (PGK) transforms existing 155mm high explosive artillery projectiles into affordable, GPS - guided precision weapons. As artillery range increases, so does the requirement for guidance to overcome large ballistic dispersion between rounds. PGK offers an affordable solution to radically improve the accuracy (CEP) or conventional projectiles to that approaching the accuracy of smart munitions.

Website: www.northropgrumman.com/

RESICUM INTERNATIONAL LLC

We deliver on the promise of reliability in all conditions. Resicum International, LLC is headquartered in Warrenton, VA and specializes in providing safe and effective aviation training, support solutions, technical training, and military training and skills assessments.

Website: www.resicumintl.com

QINETIQ

QinetiQ is a company of scientists and engineers committed to listening, understanding and responding to our customers' needs. We work in partnership with our customers to equip them with powerful solutions to their most pressing challenges, delivering operational and competitive advantage.

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Website: www.qinetiq.com

Thales is a global technology leader with more than 81,000 employees. The Group is investing in digital and "deep tech" innovations – Big Data, artificial intelligence, connectivity, cybersecurity, and quantum technology – to build a future we can all trust.

In the markets of defence and security, aerospace and space, and digital identity and security, Thales provides solutions, services, and products to help its customers to carry out their critical missions.

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Website: www.thalesgroup.com

Vertical is a Bristol-based Vertical Aerospace is a global aerospace and technology company pioneering electric aviation. Vertical is creating a safer, cleaner, and quieter way to travel. Valo is a civil piloted, four-passenger, Electric Vertical Take-Off and Landing (eVTOL) aircraft, with zero operating emissions.

Website: www.vertical-aerospace.com

Innovation Partners

Davenport Aviation is an AS9120A and ISO 9001:2008 certified global distributor of aftermarket aviation equipment and supplies for the commercial, executive and military markets. Based in Columbus, Ohio, Davenport Aviation accesses the world marketplace through its international distribution channels, network of agents, and immediacy to an extensive aerospace supply chain. Davenport Aviation offers superior quality and customized service to clients across the globe. Services include: parts sales, repair services, technical support, logistical support, and financing. We are multi-lingual professionals, passionate about aviation, and positioned to provide the ultimate customer service experience.

Website: www.davenportaviation.com

Guardian Mobility is a leading provider of solutions that support the provision of Aircraft Business Intelligence (ABI). Guardian has developed a full range of products and services targeted towards assisting aircraft operators increase safety and efficiency and reduce costs with improved reporting. Guardian introduced its first portable GPS tracking device in 2002, delivering location and status information and has since developed solutions to facilitate 2-way text messaging and automatic data communications between the aircraft and the ground. Guardian's products are approved for government-mandated Automatic Flight Following (AFF) and are used by fleet operators worldwide for Flight Data Monitoring (FDM) to support Flight Operations Quality Assurance (FOQA) and Maintenance Operations Quality Assurance (MOQA) as part of a Safety Management System (SMS).

Website: www.guardianmobility.com/

Media Partners

DA is the fastest-growing global supplier ecosystem for defense and security technology and innovation. We provide global exposure for +200 industry-leading technical and engineering organisations, allowing them to gain maximum visibility of their innovations, products and capabilities in front of an audience of +500,000 visitors each year. We do this via a winning combination of intelligent digital marketing and advertising techniques, high exposure in search engines for relevant technology and a huge global audience but with laser-focused SEO targeting. Get in touch to find out how we can use our expertise to improve global visibility of your business.

Website: www.defenseadvancement.com

UST is the world's largest supplier ecosystem for unmanned systems, technology and innovation. We provide global exposure for +200 industry-leading technical and engineering organisations, allowing them to gain maximum visibility of their innovations, products and capabilities in front of an audience of +1.2million visitors each year. We do this via a winning combination of intelligent digital marketing and advertising techniques, high exposure in search engines for relevant technology and a huge global audience but with laser-focused SEO targeting. Get in touch to find out how we can use our expertise to improve global visibility of your business.

Website: www.unmannedsystemstechnology.com

ASD Media is a provider of online media services for the global Aerospace, Space, Aviation, Defence and Security market Today ASD Media has three websites related to the ASD market:

www.ASD-Network.com - Business Information Platform

www.ASDWire.com - Dedicated News Distribution

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Aerospace Defense Review is the only print magazine read by over 45,000 qualified readers in the U.S. that includes Corporate Management executives, senior executives from Design/R&D, Scientists, engineers, system integrators, program managers, procurement division executives, and other senior-level technology decision-makers. Following a peer-to-peer learning pattern, our magazine has been a reference point to industry insiders to learn about the new technology trends and share with the community how they are leveraging technology to accomplish various programs.

Website: www.aerospacedefensereview.com

Aviation Week Network

Website: www.aviationweek.com

Times of AI is a comprehensive platform dedicated to the latest advancements in artificial intelligence. It offers news, insights, and trends across AI. The site serves as a resource for tech enthusiasts, business leaders, and anyone curious about AI's impact on the world.

Website: www.timesofai.com

AirMed & Rescue

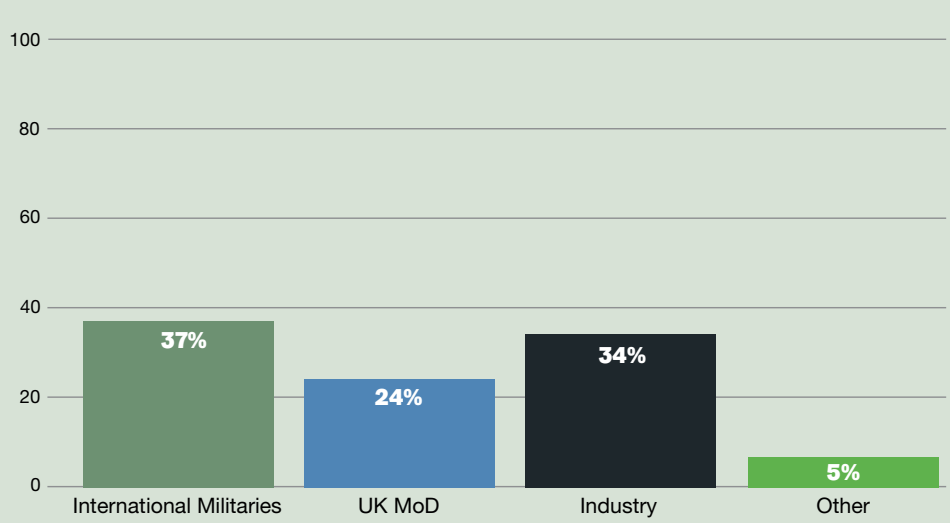
Website: www.airmedandrescue.com

Soldier Modernisation (SoldierMod.Com) is an authoritative policy and technology publication for the international defense community, serving the integrated equipment needs of the dismounted soldier and marine in operations today and the fielding of Soldier Modernization Programs over the next few years. SoldierMod.Com is designed to provide insights into how decision makers plan to transform operations in the areas of survivability, sustainability, C4I, lethality and mobility; managing the balance between the promise of 'leap-ahead technology balance and mature cost effective solutions. SoldierMod.Com is a co-operative project involving key government and industry organizations, alliances and forums.

Website: www.soldiermod.com

WHO YOU WILL MEET AT IMH 2026

Attendee Breakdown



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