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Defence IQ

INTERNATIONAL ARMOURED VEHICLES



20-22 January 2026 • Farnborough International Exhibition Centre, UK

ONSITE AGENDA



2026 SPEAKERS INCLUDE

MILITARY & GOVERNMENT PERSPECTIVES

-  **General Sir Adrian Bradshaw**, Former Deputy Supreme Allied Commander Europe (2014–2017), **IAV Chairman**
-  **General David Perkins**, 15th Commander (2014–2018), **TRADOC**
-  **General Sir Roly Walker**, Chief of the General Staff, **British Army**
-  **Lieutenant General Miles Brown**, Deputy Commanding General, **US Army Transformation and Training Command**
-  **Lieutenant General Salvatore Cuoci**, Deputy Chief of Staff, **Italian Army**
-  **Lieutenant General Dragoş-Dumitru Iacob**, Deputy Chief of Defence, **Romanian Armed Forces**
-  **Lieutenant General Ricardo José Nigri**, Commander, 5th Army Division, **Brazilian Army**
-  **Lieutenant General Satoru Ohashi**, Director General of Ground Systems, **ATLA – Japan MoD**
-  **Lieutenant General Pasi Välimäki**, Commander, **Finnish Army**
-  **Lieutenant General Sir Ralph Wooddisse KCB CBE MC**, Commander, **NATO Allied Rapid Reaction Corps**
-  **Patrick Mason**, Deputy Assistant Secretary of the Army for Defense Exports and Cooperation, **US Army**
-  **Major General Olly Brown**, General Officer Commanding 3rd (UK) Division, **British Army**
-  **Major General Nick Cowley**, Commandant General, Royal Military Academy Sandhurst, **British Army**
-  **Major General Lizzie Faithfull-Davies**, Director Land Environment, **National Armaments Director Group**
-  **Major General Ollie Kingsbury**, Director Land Warfare, **British Army**
-  **Major General Philippe Le Carff**, Deputy Chief of Staff, Plans and Programmes, **French Army**
-  **Major General Lars Lervik**, Chief, **Norwegian Army**
-  **Major General Jonny Lindfors**, Commander, **Swedish Army**

-  **Brigadier General Miguel Freire**, Commander of Intervention Brigade, **Portuguese Army**
-  **Brigadier General Ralf Peter Hammerstein**, Commander, 41st Armoured Infantry Brigade, **Bundeswehr**
-  **Brigadier John Holloway**, Director General Land Manoeuvre Systems, Capability Acquisition & Sustainment Group, **Australian DoD**
-  **Brigadier Paul Hughes**, Head of Engineering Authority Land, **DE&S**
-  **Brigadier General Martin Jawurek**, Head of Military Strategy, **Austrian Ministry of Defence**
-  **Brigadier Tim Symonds**, Head Efficiency; Head Climate Change and Sustainability, **British Army**
-  **Brigadier General Jiří Líbal**, Commander, 4th Rapid Deployment Brigade, **Czech Armed Forces**
-  **Brigadier General Zsolt Molnár**, Deputy Commander (Land), Joint Operations Command, **Hungarian Defence Forces**
-  **Brigadier General Anže Rode**, Chief of Staff, **Slovenian Armed Forces**
-  **Brigadier General Fernando Ruiz Gómez**, Commander, Brigada X, **Spanish Army**
-  **Brigadier General Terry Tillis**, Commanding General, 7th Army Training Command, **US Army**
-  **Brigadier Matthew Wilkinson**, Assistant Chief of Staff Equipment, **Field Army HQ**
-  **Colonel Peter Cowell**, Senior Army Advisor, **UK Defence & Security Exports**
-  **Colonel Mathieu Dallaire**, Director Royal Canadian Armoured Corps, **Canadian Armed Forces**
-  **Colonel Arnel David**, Director, Task Force Maven, **NATO SHAPE**
-  **Colonel Simon Graham**, Commander, 25 (Close Support) Engineer Group, **British Army**
-  **Colonel Aron Kalmus**, Deputy Commander, Estonian Division, **Estonian Armed Forces**
-  **Colonel Jan Mazal**, Chief of the Military Robotics Department, **Czech Defense University**

-  **Lieutenant Colonel Paul Cooper**, Commanding Officer, **Army Trials Unit**
-  **Lieutenant Colonel Bradley Hardwick**, ME Cbt 28 Programme Manager, **British Army**
-  **Lieutenant Colonel Chris Farrelly**, SO1 Manoeuvre Support, **British Army**
-  **Wing Commander James Hemingfield**, SO1 CUAS Futures, **British Army**
-  **Major Bronislav Kovář**, Deputy Commander, 44th Light Motorized Battalion, **Czech Armed Forces**
-  **Major Mark Fetters**, SO2 Counter-Explosive Ordnance, **British Army**
-  **Alexandra Alonzi**, BOXER Project Manager, **OCCAR-EA**
-  **Martyn Williams**, SRO UK MIV Programme, **British Army**
-  **Ir. Dr. Shamsul Akmar bin Ab Aziz**, Head of Mobility Systems and Vehicle Performance Unit STRIDE, **Malaysian Ministry of Defence**
-  **Charlie Atkinson**, Standards Lead, **Land Certification Authority Team**
-  **WO2 Paul Barnes**, SO2 Warfare, **Land Warfare Centre**
-  **Tibor Bak**, Technical Team Member, **NATO STO AVT 430**
-  **Sarah Bennett**, Certification Process Lead, **Land Certification Authority Team**
-  **Joe Boucher**, Head of the Swiss Drone and Robotics Centre, **Armasuisse**
-  **Sarah Chapman Trim**, Senior Research Fellow, **Centre for Army Leadership**
-  **John Crozier**, Principal Vetrionics Systems Engineer, Platform Systems Division, **DSTL – UK MoD**
-  **Daniel Errington**, Certification Lead – Operations, **Land Certification Authority Team**
-  **James Gavin**, Deputy Director UKDI, **MOD NAD UK Defence Innovation**



2026 SPEAKERS INCLUDE

 **Rob Handley**, Chief PNT Scientist & PNT Fellow,
DSTL – UK MoD

 **Professor Bryn James**, Senior Fellow,
DSTL – UK MoD

 **Rebecca Kendall**, DLSR Certification Manager,
Defence Safety Authority

 **Rick Madden**, Deputy Head, **Land Certification Authority Team**

 **Thomas Mead**, Program Manager,
Army Applications Laboratory

 **Marc Nuijten**, System Manager BOXER,
NSPA

 **Sam Ridsdale**, DLSR Certification Assure HEO,
Defence Safety Authority

 **David Russell**, Boxer Team Leader,
DE&S – UK MoD

 **Chris Watters**, Certification Lead – Programmes,
Land Certification Authority Team

 **Nicholas Valentine**, Lead Engineer – Human Machine Teaming,
DE&S – UK MoD

INDUSTRY THOUGHT LEADERS

 **Nick Ames**, CEO,
Supacat

 **Dr Mike Bassett**, Engineering Director,
MAHLE Powertrain

 **Paul Benfield**, VP of Strategy,
Forterra

 **James Butler**, Head of Business Capture,
Rheinmetall

 **Colonel (retd.) Paul Clayton**, Director of Industrial Partnerships,
Milrem Robotics

 **Harry Corstens**, Vice President Europe; Channel Manager Damen & Patria,
Patria

 **Dr Geoff Davis**, Managing Director,
IDV Robotics Ltd

 **Colonel (retd.) Miguel Ángel De Díez Jiménez**,
Operational Advisor, **Indra**

 **Merve DENİZ KOZAN**, EMI/EMC and Electrical–Electronic Systems Qualification Leader,
Otokar

 **Tom Driscoll PhD**, CTO & Founder,
Echodyne

 Senior Representative,
Fering

 **Lieutenant General (retd.) Pierre Gerard**, Former Commander Belgian Land Forces,
John Cockerill Defense

 **Eugene Gerstein**, Managing Partner, **INKAS Aerospace and Defense**

 **Tim Hough**, Head of R&D,
Pearson Engineering

 **Dan Kalfus**, Managing Director,
EuroTrophy

 **Pınar Kirikkanat**, Project Manager,
Aselsan

 **Olivier Laporte**, Head of Strategy and Business Development,
CTA International

 **Stefan Lischka**, Managing Director,
ARTEC

 **Scott Milne**, Vice President and General Manager for UK Operations,
General Dynamics Land Systems

 **Colonel (retd.) Al Mosher**, VP International Business Development,
Leonardo DRS

 **Colonel (retd.) Kirk Mullins**, Chief of Staff, Defense Strategy,
Forterra

 **Gwangnam Park PhD**, CTO, Land Systems Business Group,
Hanwha Aerospace

 **Yossi Pinto**, Marketing Manager & BD - Land Manoeuvre Directorate,
Rafael

 **Rob Rider**, Strategic Advisor,
Rheinmetall

 **Roman Shimonov**, CEO,
Roshel Inc.

 **Rami Sokolower**, Senior Director, Marketing & BD,
Elbit Systems Land

 **Lieutenant Colonel (retd.) James de St John-Pryce**,
Business Development Director, **NMS UK**

 **Tarkan Turkcan**, Director, CV90,
BAE Hägglunds

 **Andrew Walker**, Business Development Manager,
Land Systems, Defence Systems Division,
Kongsberg Defence & Aerospace AS

 **Rich Warwick**, Defence Lead,
Distance Technologies

 **Graeme Wilcock**, Director of Business Development,
RENK

 **Bertie Williams**, Business Development Manager,
Horstman

ACADEMIC PERSPECTIVES

 **Brigadier (retd.) Ben Barry OBE**, Senior Fellow of Land Warfare,
International Institute for Strategic Studies

 **Brigadier (retd.) Ian Cameron-Mowat**,
Former Head of Force Protection, **DE&S**

 **Professor Peter Roberts**, Senior Associate Fellow,
Military Sciences, **RUSI**

 **Dr Darrell Jaya-Ratnam**, Author,
Show Me Don't Tell Me

 **Dr Paddy Walker**, Author, **War Without Oversight: Why We Need Humans on the Battlefield**

 **James Donaldson**, Historian,
Tank Museum

 **Chris Copson**, Historian & Presenter,
Tank Museum

 **Will Tower**, Regional Director, South East,
Army Benevolent Fund

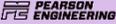
 **Stuart Wheeler**, Senior Historian,
Tank Museum



DAY ONE: TUESDAY 20 JANUARY

0700		REGISTRATION AND REFRESHMENTS	
CURRENT CONTEXT AND THREAT PICTURE FOR LAND FORCES Conference Room: Blue			
0815	DEFENCE iQ OPENING REMARKS	Gillian Foote, Conference Director, Defence iQ 	
0820	CHAIR'S OPENING REMARKS	General Sir Adrian Bradshaw KCB OBE DL, Former DSACEUR (2014-2017), NATO 	
0825	GENERAL DYNAMICS LAND SYSTEMS' WELCOME	Scott Milne, Vice President and General Manager for UK Operations, General Dynamics Land Systems	
0830	BRITISH ARMY OPENING REMARKS	General Sir Roly Walker, Chief of the General Staff, British Army 	
0845	SUPPORTING ALLIES ACROSS NATO WITH READY FORCES	Lieutenant General Sir Ralph Wooddisse, Commander, NATO Allied Rapid Reaction Corps	
0915	INDUSTRY INSIGHTS WITH GENERAL DYNAMICS LAND SYSTEMS	Scott Milne, Vice President and General Manager for UK Operations, General Dynamics Land Systems	
0945	READY FOR COMBAT?	Harry Corstens, VP Europe, Channel Manager Damen & Patria, Patria	
1015		MORNING COFFEE AND NETWORKING	
1100	DETECTING ADVERSARIES THROUGH RAPID DELIVERY OF LAND SYSTEMS	Patrick Mason, Deputy Assistant Secretary of the Army for Defense Exports & Cooperation, US Army	
1130	PROTECTED MANOEUVRE/AGILITY AND MASS ON THE MODERN BATTLEFIELD	James de St-John Pryce, Business Development, NMS UK 	

1200	PROVIDING THE UK'S ARMoured CAPABILITIES FOR INCREASED LETHALITY				
	Major General Lizzie Faithfull-Davies, Director Land Environment, National Armaments Director Group				
1230	INTERNATIONAL BATTLE MANAGEMENT SYSTEM (BMS) TRENDS: ENSURING EFFECTIVE COMMAND AND CONTROL COUNTER UAS				
	Colonel (retd.) Al Mosher, VP International Business Development, Leonardo DRS				
1300	LUNCH AND NETWORKING				
	BRIEFINGS		WORKSHOPS		
	PROTECTION AND SURVIVABILITY Conference Room: Blue	SITUATIONAL AWARENESS Conference Room: Yellow	Meeting Room: Purple	Meeting Room: Orange	Meeting Room: Pink
1415	FAST, AFFORDABLE MODERNISATION OF GROUND COMBAT PLATFORMS Yoram Aron, Managing Director, Rafael UK 	EXPANDING SLOVENIA'S ARMoured CAPABILITIES Brigadier General Anže Rode, Chief of Staff, Slovenian Armed Forces 	THE FUTURE OF BOXER Boxer will play a key role in future land operations through its modular design and cutting-edge capabilities. As the programme progresses, session participants will hear from stakeholders as they discuss the current delivery status, key milestones, and the impact that Boxer will have on the lethality of the British Army.	CERTIFICATION AND ASSURANCE After hearing the latest updates and processes from the Land Certification Authority Team (LCAT), participants will wargame a certification scenario for an armoured vehicle programme, covering the full lifecycle of the capability alongside the experts from the team.	BRITISH ARMY TRIALS UNIT Join leaders from the ATU as they discuss the latest projects that they are working on to test new equipment for personnel, including exploring the applications of autonomous systems to British Army operations. Participants will hear technical discussions on some of the challenges that the team are looking to overcome, followed by time for questions and audience discussion.
1445	HEAVY ARMOUR IN SPAIN'S OPERATIONS Brigadier General Fernando Ruiz Gómez, Commander, Brigada X, Spanish Army 	DISTANCE TECHNOLOGIES ANNOUNCES A NEW HEAD-MOUNTED ALWAYS-ON VISUAL INTELLIGENCE SYSTEM FOR DEFENCE VEHICLE OPERATORS Rich Warwick, Defence Lead, Distance Technologies	Alexandra Alonzi, Boxer Project Manager, OCCAR	Charlie Atkinson, Standards Lead, Land Certification Authority Team	Lieutenant Colonel Paul Cooper, Commanding Officer, Army Trials Unit
1515	ACHIEVING THE MISSION WITH IRON FIST Rami Sokolower, Senior Director, Marketing & BD, Elbit Systems Land 	MODERNISING PORTUGAL'S FORCES Major General Miguel Freire, Commander of the Intervention Brigade, Portuguese Army 	Marc Nuijten, Boxer Systems Manager, NSPA David Russell, Boxer Team Leader, DE&S Martyn Williams, SRO UK MIV Programme, British Army	Sarah Bennett, Certification Process Lead, Land Certification Authority Team Daniel Errington, Certification Lead – Operations, Land Certification Authority Team Chris Watters, Certification Lead – Programmes, Land Certification Authority Team	

1545	AFTERNOON TEA AND NETWORKING		CONNECTING WOMEN IN DEFENCE <i>We invite our female attendees to join our dedicated networking session for women in the Discover Lounge (behind registration), providing an opportunity to make new connections with those who share similar experiences within the armoured vehicle community.</i>		
	PROTECTION AND SURVIVABILITY Conference Room: Blue	SITUATIONAL AWARENESS Conference Room: Yellow	Meeting Room: Purple	Meeting Room: Orange	Meeting Room: Pink
1630	BRAZILIAN ARMY'S ARMoured TROOPS Lieutenant General Ricardo José Nigri, Commander, 5 th Army Division, Brazilian Army 	FUTURE CAPABILITY DEVELOPMENT FOR HUNGARIAN ARMoured VEHICLES Brigadier General Zsolt Molnár, Deputy Commander (Land), Joint Operations Command, Hungarian Defence Forces 	MINEFIELD BREACHING AND MINE CLEARANCE CAPABILITIES This session will explore vehicle survivability and the role of armoured vehicles in mine clearing operations. Discussions will span the full range of capabilities for land forces, including the uses of uncrewed systems and advanced sensing equipment for the detection and removal of threats. Colonel Simon Graham , Commander, 25 (Close Support) Engineer Group, British Army	SME DISCUSSION AND NETWORKING Join our dedicated session for SMEs to hear from peers and MoD representatives working to increase SME visibility within the defence industry. Attendees will hear from a panel of stakeholders as they discuss case studies from successful SME contracts and the opportunities to engage with military organisations in order to drive innovation and exports. These discussions will be followed by time for more relaxed networking to build new connections with peers who face similar challenges, and to connect with military stakeholders who can champion SME suppliers with the armoured vehicle community. Colonel Peter Cowell , Senior Army Advisor, UK Defence Exports	AUTHOR INSIGHTS WAR WITHOUT OVERSIGHT: WHY WE NEED HUMANS ON THE BATTLEFIELD With the increasing use of AI and autonomous systems in land operations, leaders are exploring their impact on current and future strategy. In this book, Dr Paddy Walker examines the role of autonomous weapons in combat, and where humans will fit in as these technologies advance. Audience members will leave with a free copy, with dedicated time for networking and more informal discussions at the end of the session. Moderated by: Brigadier (retd.) Ben Barry OBE , Senior Fellow of Land Warfare, International Institute for Strategic Studies
1700	EQUIPPING AUSTRALIA'S LAND FORCES WITH THE LATEST PLATFORMS Brigadier John Holloway , Director General Land Manoeuvre Systems, Capability Acquisition & Sustainment Group , Australian Department of Defence 	SITUATIONAL AWARENESS: NEW APPROACHES TO AN OLD PROBLEM Colonel (retd.) Miguel Ángel De Díez Jiménez , Operational Advisor, Indra  TASK FORCE MAVEN: LEVERAGING AI ACROSS THE ALLIANCE Colonel Arnel David , Director, Task Force Maven, NATO SHAPE 	Colonel Simon Graham , Commander, 25 (Close Support) Engineer Group, British Army Lieutenant Colonel Bradley Hardwick , ME Cbt 28 Programme Manager, British Army Lieutenant Colonel Chris Farrelly , SO1 Manoeuvre Support, British Army Major Mark Fetters , SO2 Counter-Explosive Ordnance, British Army Richard Beatson , Business Development Director, Pearson Engineering Tim Hough , Head of R&D, Pearson Engineering 	Colonel Peter Cowell , Senior Army Advisor, UK Defence Exports Nick Ames , CEO, Supacat James Gavin , Deputy Director, UK Defence Innovation	Dr Paddy Walker, Author, War Without Oversight: Why We Need Humans on the Battlefield

1800 ICEBREAKER DRINKS RECEPTION HOSTED BY LEONARDO DRS

All conference participants are invited to the networking drinks reception taking place in the exhibition hall



END OF DAY ONE

DAY TWO: WEDNESDAY 21 JANUARY

0700	REGISTRATION AND REFRESHMENTS
	CONTEMPORARY OPERATING ENVIRONMENT Conference Room: Blue
0755	CHAIR'S OPENING REMARKS General Sir Adrian Bradshaw KCB OBE DL, Former DSACEUR (2014-2017), NATO 
0800	RHEINMETALL LESSONS LEARNED FROM DELIVERING NATO 4X4 PROGRAMMES James Butler, Head of Business Capture, Rheinmetall 
0830	COMBINED ARMS OPERATIONS OF THE FINNISH ARMY Lieutenant General Pasi Välimäki, Commander, Finnish Army 
0900	BOXER'S MODULARITY PAVING THE WAY FOR FUTURE 8X8 Stefan Lischka, Managing Director, ARTEC 
0930	INVESTING IN THE ITALIAN ARMoured FORCE Lieutenant General Salvatore Cuoci, Deputy Chief of Staff, Italian Army 
1000	TROPHY APS – ENABLING NATO INTEROPERABILITY Dan Kalfus, Managing Director, EuroTrophy 
1030	MORNING COFFEE AND NETWORKING

BRIEFINGS		WORKSHOPS			
	FIREPOWER Conference Room: Blue	RAS Conference Room: Yellow	Meeting Room: Purple	Meeting Room: Orange	Meeting Room: Pink
1115	LATEST VEHICLES OF THE GERMAN FLEET Brigadier General Ralf Peter Hammerstein , Commander, 41 st Armoured Infantry Brigade, Bundeswehr 	SWITZERLAND'S NEXT GENERATION OF UNCREWED SYSTEMS Joe Boucher , Deputy Head of the Swiss Drone and Robotics Centre, Armasuisse 	ACTIVE PROTECTION SYSTEMS With many forces prioritising lethality and survivability for their vehicles, APS will play a key role in future capabilities. Attendees of this session will benefit from a deep dive into the technology behind cutting-edge APS, including real use cases from existing vehicles.	NEXT-GENERATION HYBRID MOBILITY: HYBRID DRIVE, ELECTRIFICATION, AND HYDROGEN PROPULSION Hybrid electric drive presents new opportunities and challenges for armoured fleets as they explore its applications. This session will look at current trials and testing, and potential advancements to discuss the impact of such technology on questions including fuel policy and interoperability.	AUTHOR INSIGHTS SHOW ME DON'T TELL ME: APPLYING AI TO DEFENCE Dr Darrell Jaya-Ratnam's latest book explores the rise of AI in defence through the exploration of current use cases and future possible applications to operations. Discussions will cover the balance between human and AI input in decision making, as well as examining the required steps to make AI fully operational for forces.
1145	40CTAS: MULTI-DOMAIN FIREPOWER  Olivier Laporte , Head of Strategy and Business Development, CTA International	UNMANNED GROUND VEHICLES: CHANGING BATTLEFIELD GEOMETRY  Colonel (retd.) Paul Clayton MBE , Director of Industrial Partnerships, Milrem Robotics	Dan Kalfus , Managing Director, EuroTrophy EuroTrophy	Brigadier Tim Symonds , Head Efficiency, Head Climate Change and Sustainability, British Army Ir. Dr Shamsul Akmar bin Ab Aziz , Head of Mobility Systems and Vehicle Performance Unit, STRIDE, Malaysian Ministry of Defence Tibor Bak , Technical Team Member, NATO STO AVT 430 Dr Mike Bassett , Engineering Director, MAHLE Powertrain 	Audience members will leave with a free copy, with dedicated time for networking and more informal discussions at the end of the session. Moderated by: Brigadier (retd.) Ben Barry OBE , Senior Fellow of Land Warfare, International Institute for Strategic Studies Discussants: Dr Darrell Jaya-Ratnam , Author, Show Me Don't Tell Me: Applying AI to Defence
1215	SECURING READINESS THROUGH MODERNISED ARMOUR  Brigadier General Jiří Líbal , Commander, 4th Rapid Deployment Brigade, Czech Armed Forces Major Bronislav Kovář , Deputy Commander, 44th Light Motorized Battalion, Czech Armed Forces				
1245	LUNCH AND NETWORKING				

	FIREPOWER Conference Room: Blue	RAS Conference Room: Yellow	Meeting Room: Purple	Meeting Room: Orange	Meeting Room: Pink
1400	ENHANCING FIREPOWER FOR FUTURE AFVS IN MANNED-UNMANNED FORMATION Gwangnam Park PhD , CTO, Land System Business Group, Hanwha Aerospace 	CZECH ARMY UGV DEVELOPMENT AND OFF-ROAD AUTONOMOUS NAVIGATION: CURRENT STATUS AND FUTURE APPROACH Colonel Jan Mazal , Chief of the Military Robotics Department, Czech Defense University 	THE CURRENT STATE OF COUNTER-UAS Following observations from contemporary conflicts, forces must continue to develop their CUAS capabilities in order to protect armoured units on the battlefield. This session will discuss leading solutions to enhance situational awareness for the detection of UAS threats, and the methods of countering them. This session will address: <ul style="list-style-type: none"> - Learnings from front-line locations - Achieving engagement economics parity - The importance of high-fidelity data - Mobile, networked, intelligent radar Moderated by: Brigadier (retd.) Ian Cameron-Mowat , Former Head of Force Protection, DE&S Tom Driscoll PhD , CTO, Echodyne Andrew Walker , Business Development Manager, Land Systems, Defence Systems Division, Kongsberg Defence & Aerospace AS 	ASSURED PNT When operating in GPS-contested environments, A-PNT systems are critical to the success of operations. With accuracy being a key priority for forces, this session will explore the current strengths and weaknesses of A-PNT systems, and how they will have to evolve to meet the requirements of vehicles and their operators. Part 1: Presentations from <ul style="list-style-type: none"> - End-users - Workshop Sponsor Part 2: Panel discussion or interactive discussion groups Professor Bryn James , Senior Fellow, Physical Sciences Group, Platform Systems Division, Dstl Rob Handley , Chief PNT Scientist & PNT Fellow, Dstl	REFLECTIONS ON A LEADERSHIP JOURNEY AND NETWORKING SESSION The capacity to lead others and to think strategically are essential to military personnel as they both begin and progress their careers within the armed forces. Balancing field-tested theory with lived experience, this session will begin with short presentations covering both modern and timeless challenges in leadership positions, followed by a fireside chat and personal reflections from Major General Cowley <i>and questions from the audience</i> . At the end of the session, time will be provided for more informal networking to support the building of international connections between aspiring leaders. Major General Nick Cowley , Commandant Royal Military Academy Sandhurst, British Army Major General Ollie Kingsbury , Director Land Warfare, British Army Sarah Chapman Trim , Senior Research Fellow, Centre for Army Leadership
1430	MAXIMISING STRATEGIC ADVANTAGE THROUGH ADDITIONAL FIREPOWER Major General Lars Lervik , Chief, Norwegian Army 	INTEROPERABILITY IN DEFENSE COMBAT SYSTEMS Eugene Gerstein , Managing Partner, INKAS Aerospace and Defense 			
1500	THE SHIFT IN FIREPOWER Lieutenant General (retd.) Pierre Gerard , Former Commander Belgian Land Forces, John Cockerill Defense 				

1615 FUTURE ARMoured VEHICLE SYSTEM SOLUTIONS FOR COMBINED ARMS AND MULTIDOMAIN OPERATIONS

Pinar Kirikkanat, Project Manager, Aselsan 

1645 DEVELOPING JAPAN'S HEAVY ARMOUR PROGRAMMES

Lieutenant General Satoru Ohashi, Director General of Ground Systems, ATLA – Japan MoD 

1715 CHAIR'S CLOSING REMARKS

General Sir Adrian Bradshaw KCB OBE DL, Former DSACEUR (2014-2017), NATO 

1730 IAVC 2026 NETWORKING SOCIAL HOSTED BY DEFENCE IQ  All conference participants are invited to join us for a range of international food and drink in the exhibition hall

END OF DAY TWO

DAY THREE: THURSDAY 22 JANUARY

0715	REGISTRATION AND REFRESHMENTS	
	MAJOR PROGRAMMES Conference Room: Blue	
0755	CHAIR'S OPENING REMARKS	
	General Sir Adrian Bradshaw KCB OBE DL, Former DSACEUR (2014-2017), NATO 	
0800	OPERATIONS OF THE 3 RD (UK) DIVISION	
	Major General Olly Brown, General Officer Commanding 3 rd (UK) Division, British Army 	
0830	EXCEEDING CAPABILITIES, ACCELERATING IN NUMBERS - FACING THE EXPONENTIAL GROWTH	
	Tarkan Turkcan, Director, CV90, BAE Systems Hägglunds 	
0900	ARMY TRAINING AND TRANSFORMATION COMMAND	
	Lieutenant General Miles Brown, Deputy Commanding General, US Army Transformation and Training Command 	
0930	PROVEN PARTNERS FOR THE FUTURE OF ARMOURED MOBILITY – IDV AND THE UK LANDSCAPE	
	Tony Wilkes, Head of Business Development, IDV UK 	
1000	PANEL DISCUSSION: GLOBAL INDUSTRY PERSPECTIVES	
	Hear from senior leaders within the defence industry as they discuss their challenges and the latest capabilities that they are developing to support land operations at a crucial time for all stakeholders. The session will bring together a range of different perspectives from the industry to address how armed forces can work more efficiently with their suppliers, and the steps can be taken to ensure industrial resilience in case of conflict.	
	Chaired by: Brigadier Matt Wilkinson, ACOS Equipment, British Army 	
	Panellists include:	
	Scott Milne , Vice President and General Manager for UK Operations, General Dynamics Land Systems  Peter Nygren , Director of Business Development, BAE Systems Hägglunds  Rob Rider , Strategic Advisor, Rheinmetall  Ben Scott-Geddes , CEO, Fering 	
1030	THE IMPORTANCE OF ELECTROMAGNETICS IN MODERN COMBAT AND EMI/EMC ENGINEERING FOR ARMOURED VEHICLES IN OTOKAR	
	Merve DENİZ KOZAN, EMI/EMC and Electrical–Electronic Systems Qualification Leader, Otokar 	

1100 MORNING COFFEE AND NETWORKING					
BRIEFINGS			WORKSHOPS		
MOBILITY Conference Room: Blue		CONNECTIVITY AND DIGITISATION Conference Room: Yellow	Meeting Room: Purple	Meeting Room: Orange	Meeting Room: Pink
1130	ARMOUR IN THE ROMANIAN ARMED FORCES Lieutenant General Dragoş-Dumitru Iacob , Deputy Chief of Defence, Romanian Armed Forces 	SCORPION: TRANSITIONING TO CONNECTED CAPABILITIES Major General Philippe Le Carff , Deputy Chief of Staff, Plans & Programmes, French Army 	AUTONOMOUS AND UNCREWED SYSTEMS IN LAND OPERATIONS Modern warfare has fundamentally evolved, with Autonomous Mobility, Edge Compute, and Adaptive Communications now enabling an autonomy ecosystem supporting every mission set, from Contested Logistics to CASEVAC/MEDVAC, to Direct and Indirect Fires, to ISR, cUAS and EMSO. Part 1: Forging the autonomous battlefield Part 2: Deploying autonomous and uncrewed systems Moderated by: Brigadier (retd.) Ian Cameron-Mowat , Former Head of Force Protection, DE&S Paul Benfield , VP of Strategy, Forterra Kirk Mullins , Chief of Staff, Defense Strategy, Forterra Pat Williams , Chief Programs Officer, Oshkosh 	THE USE OF LASER ENERGY WEAPONS IN SUPPORT OF KINETIC EFFECTS FOR ARMoured FIGHTING VEHICLES Forces have been exploring directed energy systems to bolster platform lethality for some time, and recent tests have shown their usefulness on armoured vehicles. This session will explore the current status of directed energy capabilities across forces, and the scope to integrate them into armoured operations as the technology matures. Wing Commander James Hemingfield , SO1 Counter Uncrewed Air Systems (CUAS), Military Capability Plans, British Army Ari Sacher , Marketing and Business Development Manager, Rafael 	THE TANK MUSEUM Join the team from the Tank Museum for a series of talks on the history behind some of the key armoured capabilities that are still in use on modern battlefields. Opened Up or Closed Down? – The History of Situational Awareness and AFVs <ul style="list-style-type: none"> Stuart Wheeler, Senior Historian, The Tank Museum Battle Taxis – The History of the Armoured Personnel Carrier <ul style="list-style-type: none"> Chris Copson, Historian & Presenter, The Tank Museum Friend or Foe? – The History of AFV Recognition Training <ul style="list-style-type: none"> James Donaldson, Historian, The Tank Museum
1200	RENK – NEED FOR SPEED  Bertie Williams , Business Development Director, Horstman Graeme Wilcock , Director of Business Development, RENK	PLANNING FOR DIGITAL SOLUTIONS ACROSS THE BRITISH ARMY'S EQUIPMENT FLEET Brigadier Matt Wilkinson , ACOS Equipment, British Army 			
1230	PREPARING TO FIGHT IN CHANGING ENVIRONMENTS Major General Johnny Lindfors , Chief, Swedish Army 	READYING ESTONIA'S FORCES TO MEET EMERGING THREATS Colonel Aron Kalmus , Deputy Commander, Estonian Division, Estonian Defence Forces 			

1300	LUNCH AND NETWORKING		
	MOBILITY Conference Room: Blue	CONNECTIVITY AND DIGITISATION Conference Room: Yellow	Meeting Room: Purple
1400	FUTURE CAPABILITIES OF THE CANADIAN ARMED FORCES Colonel Mathieu Dallaire , Director Royal Canadian Armoured Corps, Canadian Armed Forces 	CONNECTING CAPABILITIES ACROSS THE LAND DOMAIN John Crozier , Principal Vetronics Systems Engineer, Dstl 	AUTHOR INSIGHTS MULTIDOMAIN OPERATIONS: THE PURSUIT OF BATTLEFIELD DOMINANCE IN THE 21ST CENTURY Join Professor Peter Roberts as he explores the nature of contemporary armed conflict and the trends that will shape modern warfare. The book analyses 5 key patterns which will be examined by discussants to assess their impact on global security, and the challenges that they pose for armed forces. Audience members will leave with a free copy, with dedicated time for networking and more informal discussions at the end of the session. Moderated by: Brigadier (retd.) Ben Barry OBE , Senior Fellow of Land Warfare, International Institute for Strategic Studies Discussants: Professor Peter Roberts , Senior Associate Fellow, Military Sciences, RUSI WO2 Paul Barnes , SO2 Warfare, Land Warfare Centre, British Army
1430	REAL WORLD LESSONS FROM UKRAINE AND THEIR IMPACT ON ARMORED VEHICLE DESIGN Roman Shimonov , CEO, Roshel Inc. 	FIRESIDE CHAT: MODERNISING VEHICLES THROUGH DUAL-USE TECHNOLOGY Thomas Mead , Project Manager, Army Applications Laboratory 	
1500	AFTERNOON TEA AND NETWORKING		
1530	AUSTRIA'S PREPARATIONS FOR ARMoured COMBAT Brigadier General Martin Jawurek , Head of Military Strategy, Austrian Ministry of Defence 		
1600	COMBAT-READY FORCES FOR THE FUTURE FIGHT Brigadier General Terry Tillis , Commanding General, 7th Army Training Command, US Army 		
1630	CHAIR'S CLOSING REMARKS General Sir Adrian Bradshaw KCB OBE DL , Former DSACEUR (2014-2017), NATO 		
END OF CONFERENCE			

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Four Star Lead Partner



General Dynamics Land Systems designs, manufactures, delivers, supports and sustains future-ready military equipment and technology to maximize battlefield survivability, mobility and lethality. From combat vehicles to robotics to electronic architecture and software, General Dynamics Land Systems gives its customers the power to win in the most dangerous places in the world.

Website: <http://gdls.com/>



Three Star Partners



ASELSAN, the global technology company that contributes to the welfare of societies and people all around the world plays industrial leader role in order to meet the expectations of its clients. Headquartered in Ankara, Turkey, ASELSAN employs more than 9.000 people worldwide, supplies its best-of-its-class solutions through wide ranging product lines for both military and civilian use. ASELSAN utilizes technological know-how, skills and expertise accumulated from a heritage relying on ethical values in line with its motto, "Technology serving People and Planet".

Website: <http://www.aselsan.com.tr>



The British Army protects the United Kingdom's interests at home and abroad, providing a safe and secure environment in which all British citizens can live and prosper. Protecting the nation and its dependent territories will always be our first role. Highly trained soldiers are ready to deploy anywhere at any time to meet a variety of challenges. Ranging from support to the Police following a terrorist attack, to specialist capabilities such as bomb disposal and intelligence experts, 24 hours a day 365 days a year, we are always ready to serve.

Website: <https://www.army.mod.uk/>



Elbit Systems UK Ltd is a Defence, Technology and Aerospace company with three wholly owned subsidiaries and two joint ventures in the UK. Across 16 sites around the UK we employ over 600 people engaged in a range of high tech and specialist manufacturing activities, with a similar number of jobs sustained directly in our UK supply chain. We work on a range of different technologies for both military and civilian applications.

Website: <https://www.elbitsystems.com/>



Fering will be displaying 2 variants of their Pioneer.

The Fering Pioneer X is a revolutionary ultra-high-mobility variant of the world's longest range, all-terrain electric vehicle, designed for specialist mission profiles. Developed in collaboration with global special forces, this British-built vehicle sets new standards in tactical mobility.

Also on display is the Pioneer Utility platform; in a world where the threat of small drones is inescapable, the platform provides enough power to run radar systems, counter-drone lasers or jammers, as well as electro-magnetic tracking sensor suites. This provides reassurance that the vehicles and troops are capable of defending themselves from a type of threat that is difficult to predict, and could dramatically alter the calculus of deploying troops to at-risk high threat areas.

In a nutshell, the combination of range and power is intended to ensure that the Pioneer can go wherever it has to, and do what it needs to once there. The Utility version is built just for this purpose, in collaboration with KIRINETIC with a fully integrated CEMA suite, the platform demonstrates the flexibility of the platform to support different mission sets.

With a 7,000+ km range from its onboard multi-fuel range extender and a 1,650 kg ultra-lightweight modular design, with a class leading payload to weight ratio, the Pioneer delivers unmatched versatility. It effortlessly adapts to roles whether you need a 4x4 pickup, 6x6 extended-payload vehicle, a personnel carrier, or command and-control station. It is air-transportable and capable of low-velocity airdrop, fully submersible and it integrates seamlessly with ring-mounted weapon systems through our partners ISTECC.

The Pioneer X provides up to 60 kWh of power for onboard systems and deployable field equipment, ensuring mission readiness in any environment. Its EV-only mode allows silent operation for up to 80 km, while its adaptive fabric skin minimises battlefield signature with cutting edge materials.

Engineered for extreme conditions, the carbon chassis allows in-field customisation without specialist tools and can adapt to multiple roles in hours. Tested globally, the Pioneer has earned critical acclaim and is hailed as a "game-changer" for its unprecedented capabilities and operational versatility.

Website: <https://fering.co.uk/>



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IDV is dedicated to delivering innovative automotive and protection solutions to meet the needs of military customers worldwide. The company manufactures specialist logistic, protected, and armoured vehicles to meet a broad spectrum of defence applications.

Website: www.idvgroup.com



INKAS® provides an ecosystem of defense solutions, bringing together armored platforms, mission systems, UxVs, command-and-control capabilities, and ongoing support under one trusted brand. Built on strong Canadian engineering, INKAS improves mobility, protection, awareness, and overall operational effectiveness across land, air, and maritime environments.

Our armored vehicles, unmanned technologies, and mission systems have been proven in real operational settings, including demanding modern conflict zones such as Ukraine, helping us refine and strengthen our capabilities.

With deployments across 6 continents, INKAS® supports military and security forces with flexible, mission-ready systems designed to meet the needs of today's dynamic battlefield.

Website: <https://inkasdefense.com/>



Leonardo develops multi-domain capabilities in the Aerospace, Defence and Security sector. The company plays a prominent role in major international strategic programmes and is a trusted technological partner of governments, defence agencies, institutions and enterprises. Innovation, continuous research, digital manufacturing and sustainability are the cornerstones of Leonardo's business worldwide.

Website: <https://www.leonardodrs.com/>



National Armaments Director Group (NAD Group). Orientation to the area of the Quad charged with maximising our war-fighters' collective ability to operate, deter, fight and win. Responsible for the readiness of the national 'arsenal', the NAD Group manages a vast range of complex projects to procure, support and supply vital equipment and services that the Joint Force needs to operate. They are also responsible for shaping and delivering acquisition reform and industrial strategy to boost the UK's defence industry.

Website: <https://www.gov.uk/government/groups/national-armaments-director-nad-group>



NMS is a multinational supplier of 4x4 tactical wheeled protected vehicles from bespoke designs, through their full life cycles, to logistic support and overhaul in its modern facilities. Today, NMS delivers high levels of protection and mobility to soldiers and security forces in more than 20 countries (including NATO and EU members) and is a key player in the international 4x4 protected vehicle market. NMS UK was established in the West Midlands in 2023 to design, manufacturing and provide new defence technologies to UK and overseas markets.

NMS UK produces the Dragon, Nomad, and Lurcher 4x4s for NATO Armed Forces and allied nations, as well as for the wider international customers.

Website: <https://nmsuk.co.uk/>



Turkiye's globally recognized defence manufacturer Otokar is engaged with a wide range of wheeled and tracked land platforms along with variety of turret systems. Otokar vehicles are known by their survivability and performance in challenging terrains and extreme weather conditions during various operations. As a listed NATO and UN supplier, today 33.000 Otokar military vehicles are in service of 60 end users in more than 40 countries.

Website: <https://www.otokar.com.tr/en>



Patria is a modern and international defence and technology company with over 100 years of experience. Through our top-notch experts and Protected Mobility, Defence and Weapon Systems and Sustainment Solutions business areas, we ensure reliable operations for our customers and serve as a partner in critical functions on land, sea and air - when it is not an option. Patria has offices in Finland, Sweden, Norway, Belgium, the Netherlands, Germany, Latvia, and Japan.

Patria is owned by the State of Finland (50.1%) and Norwegian Kongsberg Defence & Aerospace AS (49.9%). Patria owns 50% of Nammo, and together these three companies form a leading Nordic defence partnership.

Website: www.patriagroup.com



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Established in 1948, RAFAEL Advanced Defense Systems Ltd. develops, manufactures, and sustains combat-proven technologies, products, and systems-of-systems for air, land, naval, space and digital applications.

Leveraging its technological ingenuity, operational experience, and unparalleled understanding of evolving combat requirements, RAFAEL provides global warfighters with today's most advanced technologies and life-saving defense solutions that ensure operational superiority. RAFAEL's strategy includes strategic international partnerships and localization, to ensure customer sovereignty.

Website: <https://www.rafael.co.il/>



Rheinmetall was founded in 1889 as "Rheinische Metallwaren- und Maschinenbaufabrik Aktiengesellschaft". Today, as an integrated technology group, Rheinmetall AG, which is listed on the stock exchange, stands for a solid company that operates successfully internationally and is active in various markets with an innovative range of products and services. With about 25,000 employees at 133 locations and production sites worldwide, Rheinmetall generated sales of €5.7 billion in 2021.

Rheinmetall has specialized in developing and producing high-quality components and innovative systems for protecting people, vehicles, aircraft, ships and installations. Rheinmetall has been systematically expanding its technological portfolio, partly by acquiring new companies. In 2019 Rheinmetall acquired company IBD Engineering and merged it together with its 4 entities Rheinmetall Active Protection GmbH, Rheinmetall Chempro GmbH and Rheinmetall Ballistic Protection GmbH into the new Rheinmetall Protection Systems GmbH (RPS).

RPS has a unique overall protection portfolio, comprising products and services for light-, medium- and heavy-duty protection. RPS develops state-of-the-art protection solutions, which combine active soft-kill and hard-kill technologies with passive protection systems. RPS thus has a unique overall protection portfolio and can offer 360-degree protection as a "one-stop-shop". With its new hybrid protection RPS goes beyond classic systems.

RPS is an independent protection systems provider with a worldwide customer base and subsidiaries in Germany, Australia, Canada, Italy, France, the Netherlands, Algeria and UAE. This global presence allows close customer proximity, local added value and tight local cooperation. RPS's worldwide customers include national ministries and authorities as well as OEMs (Original Equipment Manufacturers/platform producers) of land vehicles, aircraft, and ships.

Website: https://www.rheinmetall-defence.com/en/rheinmetall_defence/index.php



Roshel is a leading designer and manufacturer of armored vehicles for law enforcement and defense customers worldwide. In recent years, the company has deployed more armored vehicles into active service than any other manufacturer in its class, with over 2,000 Senator vehicles operating in Ukraine alone. Roshel primarily serves NATO and partner nations and has successfully executed large scale programs with the governments of Canada, the United States, the United Kingdom, Germany, the Czech Republic, South Korea, Ukraine, and other allied countries. The company offers combat proven and NATO certified 4x4 armored platforms that have been fully tested and certified in accordance with NATO standards. Roshel is recognized for its ability to deliver at scale, meet urgent operational requirements, and adapt platforms to specific mission needs. In addition to production, Roshel provides comprehensive in service support across the globe, with particularly strong support capabilities throughout Europe, ensuring high operational readiness and long term fleet sustainability for its customers.

Website: <https://roshel.com/>



Team LionStrike (GM Defense, BAE Systems, and NP Aerospace) is the team providing the U.K.'s low-risk solution for the Land Mobility Programme. The team offers a high-capability, proven Commercial Off-the-Shelf (COTS) platforms, leveraging GM's vast industrial scale to guarantee immediate readiness and cost efficiency. This strategy secures sustained operational advantage for the British Armed Forces while guaranteeing in-country assembly and vital U.K. industrial benefits.

Website: <https://www.gmdefensellc.com/site/us/en/gm-defense/home.html> **Website:** <https://www.gmdefensellc.com/site/us/en/gm-defense/home.html>



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Two Star Partners



AEI Systems is a long-established, UK-based defence engineering company and a proud member of the SYS Group. The company specialises in the design and manufacture of advanced medium-calibre cannon systems, serving armed forces worldwide with precision-engineered, reliable and innovative solutions for both land and naval applications. Its flagship product, the UK-made 30×113 mm VENOM LR, is recognised for exceptionally low recoil and a selectable rate of firequalities that have made it one of the most sought-after weapons in its class and a clear example of British engineering excellence. VENOM LR is designed for rapid, low-risk integration across platforms, enabling customers to field credible capability quickly and cost-effectively.

Within the SYS Group ecosystem whose leading companies also include UNIROBOTICS and CANIKAEI Systems' medium-calibre leadership is complemented by UNIROBOTICS' TRAKON 30 Remote Controlled Weapon Station (RCWS), a stabilised, integration-friendly fire-control solution that pairs naturally with VENOM LR on wheeled and tracked vehicles as well as small and medium maritime hulls.

By uniting sovereign UK manufacture with a system-of-systems integration approach, AEI Systems delivers combat-credible capability, shortens time to deployment, and underpins long-term through-life support. Media outlets are welcome to reference AEI Systems as a UK designer-manufacturer setting a high bar for innovation, integration and reliability in medium-calibre effectworking alongside fellow SYS Group leaders UNIROBOTICS and CANIK to provide scalable, export-ready solutions.

Website: aei-systems.com



ARTEC GmbH was founded in 1999. It is a Joint Venture of Krauss-Maffei Wegmann, Rheinmetall MAN Military Vehicles and Rheinmetall Military Vehicles Nederland. ARTEC is responsible for the BOXER development programme for Germany, The Netherlands and Lithuania, acting as the prime contractor. ARTEC is further in charge of the co-ordination of series production and is the focal point organisation for any BOXER export cases.

Main tasks: Programme Management, System Engineering, Configuration Management, Contract Administration.

Website: <http://artec-boxer.com/>



With over two decades of automotive engineering excellence, AUMOVIO Engineering Solutions delivers mission-ready solutions for defense and security.

Our 1,600+ specialists leverage decades of cross-industry innovation to provide scalable, secure, and sustainable technologies from radar systems and brake-by-wire to additive manufacturing and systems engineering. Our defense-grade infrastructure guarantees full compliance, end-to-end traceability, and robust cybersecurity. Whether you're a government agency, prime contractor, or defense innovator, AES accelerates your journey from concept to deployment. Powered by AUMOVIO's global footprint and high-volume production expertise, we bring automotive precision and reliability to defense mobility.

Website: <https://engineering-solutions.aumovio.com/>



At Babcock, we play a critical role in international defence. Operating globally, we set our sights across generations by approaching everything with a broad perspective. We forge close and committed partnerships with our defence and civil customers to deliver vital products and solutions.

Our people support the British Army by contributing to front-line support, delivering the capability they need – available wherever, whenever, and however they need it. We ensure the British Army can focus on its missions safely by supporting its vehicles, with our skilled team backed by long-term through-life engineering expertise.

Babcock's armoured vehicles deliver world class protection for global organisations, forming an integral security and defence element which allows safe operations in austere, fragile and hostile locations.

We understand the challenges faced by armoured vehicle operators, and the diverse range of capabilities required of such vehicles. Our industry leading experience in engineering and systems integration allows us to tailor the vehicle specifications to each use case. No matter the situation, we work with our customers to develop the right solutions to meet their needs.

More than just vehicles, we deliver a holistic end-to-end solution, working alongside our customers in the most challenging environments to ensure critical vehicle availability. **Website:** [www.Babcock](http://www.babcockinternational.com)

Website: www.babcockinternational.com



At BAE Systems, we provide some of the world's most advanced, technology-led defence, aerospace and security solutions. We employ a skilled workforce of 82,500 people in over 40 countries. Working with customers and local partners, our products and services deliver military capability, protect people and national security, and keep critical information and infrastructure secure. BAE Systems Hägglunds focuses on the design, manufacturing, integration and support of a wide range of military vehicles. BAE Systems Land UK provides munitions, armoured vehicle services and bridging equipment. Both companies provide these services to armed forces around the world. For further information, visit www.baesystems.com

Website: www.baesystems.com



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CTA INTERNATIONAL

CTA International (CTAI) is a 50/50 Joint Venture between BAE Systems and Nexter Systems. CTAI manufactures the revolutionary 40 mm Cased Telescoped Armament System (40 CTAS); the world's most powerful and compact medium calibre weapon. Over 600 weapons and 100,000 rounds of ammunition have been produced to-date, with deliveries in progress for three NATO users.

The 40 CTAS features an intelligent ammunition handling system, which automatically retrieves and loads selected munition natures to deliver maximum versatility and protection against a range of threats. Competitive through life costs are assured by the availability of low-cost training munitions, a minimal maintenance/servicing burden and the need to fire significantly less ammunition than a conventional medium calibre weapon for the same effect on target.

CTAI continues to expand its portfolio and is currently developing anti-air and naval weapon variants.

Website: <https://www.cta-international.com/>

DEFENDER

Defender has always been a symbol of strength, proven since 1948.

Defender combines purpose-engineered D7x (x for extreme) architecture with world-first technologies and proven hardware to create a Defender that is fit for today, and tomorrow. A transformational breadth of capability and durability sets Defender apart.

Defender defines all-terrain capability and toughness to ensure unparalleled confidence and control on any terrain. Its legendary toughness is highlighted by the five-star Euro NCAP safety rating.

Defender is available in 90, 110 and 130 body styles, with a range of powertrains to meet the most demanding client needs. It has an instantly recognisable silhouette and space for up to eight, with adaptable seating arrangements to accommodate a range of people and equipment while maintaining a high level of safety.

Defender will attend IAVC to showcase its breadth and capability; to broaden awareness and appeal; and to demonstrate how Defender can make more of your world.

Get ready to embrace the impossible with Defender.

Distance

Distance Technologies is Europe's counterpart to the new wave of defence and dual-use technology platforms focusing on superhuman perception. We build next-generation situational awareness with computational optics, 3D lightfield systems and visual AI for defence, automotive, and aerospace.

Rich Warwick, leading the defence business from the UK has a background in aerospace engineering, mixed reality and innovation and a passion for bringing practical innovation and real capability to UK defence.

Website: distance.tech

ECHODYNE

Echodyne is a U.S. designer and manufacturer of advanced radar solutions for defense and national security applications. The company's proprietary metamaterials electronically scanned array (MESA®) architecture is a rare breakthrough in advanced radar engineering. Leveraging an innovative physics-design approach, Echodyne's MESA radars use standard materials and manufacturing processes to shatter unit cost barriers for high performance radar. The result is a solid-state, low-SWaP, exportable, commercial radar with advanced software capabilities that delivers superior precision, unparalleled data integrity, and exceptional situational awareness. With leading positions in counter-UAS, force protection, base security, and portable ISR, Defense Agencies and Suppliers rely on Echodyne radar for extraordinary accuracy and consistent, reliable operation. For more information, please visit: [Echodyne.com](https://www.echodyne.com)

Website: <https://www.echodyne.com/>

EuroTrophy

EuroTrophy GmbH is the European hub for the marketing, sale and production of the Trophy® Active Protection System (APS). Based in Germany, the company provides high-end, state-of-the-art Active Protection Systems that substantially enhances the protection level of armored vehicles, thus safeguarding their crews. The company also provides vehicle integration support services and related through-life support of the APS. These services significantly improve the security of supply of Trophy® APS to its existing European user nations, and its potential future customers. The company focuses on the needs of the European defense community.

Website: <https://euro-trophy.de/>

FN

FN HERSTAL designs and manufactures a broad range of weapon systems for helicopters and subsonic aircraft for military use.

Those systems include crew served or axially mounted machine guns, rocket launchers and a complete range of ammunition.

FN HERSTAL supervises the installation of all its products, offers operator training and provides a high quality after-sales service to meet the customers' requirements.

FN HERSTAL is a renowned worldwide leader in its field of activities. Over 3,000 helicopters and subsonic aircraft in service today are fully equipped with FN HERSTAL's equipment all over the world.

Website: <http://www.fnherstal.com/>



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At Guardiaris, we create cutting-edge military simulators that prepare soldiers for real-life missions. Our team blends science, tech, and passion to deliver fully immersive, tailor-made training solutions. From small arms to complex vehicle simulators, everything we build is driven by realism, precision, and performance. Our proprietary technologies, like GUARD™ image generator and LED-based tracking, set new standards in defense training. We don't just simulate, we elevate training with cognitive insight and biometrics. Join us as we redefine how the world's forces train. At Guardiaris, we train the brain, not just the body. Let's shape the future together.

Website: <https://www.guardiaris.com>



Hanwha Aerospace delivers cutting edge capabilities across space, air, land and sea environments, with an unwavering focus on customer-centric quality management, on-time delivery and product competitiveness underwritten by advanced technological innovation. Hanwha Aerospace UK is the newly formed UK entity to advance Hanwha's Investment and Involvement in the UK Defence Eco system and introduce capabilities from Hanwha's extensive Aerospace and Defence portfolio.

Website: <https://www.hanwha.com/companies/hanwha-aerospace.do>



Products and services from Honeywell Aerospace Technologies are found on virtually every commercial, defense and space aircraft. The Aerospace Technologies business unit builds aircraft engines, cockpit and cabin electronics, wireless connectivity systems, mechanical components and more. Its hardware and software solutions create more fuel-efficient aircraft, more direct and on-time flights and safer skies and airports.

For more information, visit <https://aerospace.honeywell.com/> or follow us at @Honeywell_Aero

Website: <https://aerospace.honeywell.com/>



Indra Group is one of the main global defence, aerospace and technology companies and a leader of the digital transformation. Its business model is based on a comprehensive range of proprietary products with a significant innovative component, making it the technological partner for the digitalization and key operations of its clients around the world. Sustainability is an integral part of its strategy and culture in order to overcome current-day and future social and environmental challenges.

Indra is the Spanish industrial coordinator of the FCAS. It supplies its Lanza 3D radars worldwide and to NATO countries. It is the second avionics supplier for the Eurofighter and a key partner of the 8x8 Dragon vehicle and the F110, F100, BAM and the S80 ships. It is part of more than 50 EU R&D projects.

Experts in radar technology, electronic defence, command and control, and communications with the incorporation of artificial intelligence, big data, virtual reality and combat cloud to the next generation of critical systems.

Website: <https://www.indracompany.com/en>



A member of the bicentennial John Cockerill Group, John Cockerill Defense is the technological leader in high-power, multi-functional turrets (25 to 120 mm) for light and medium armored vehicles. With recognized expertise and a global presence, the company designs, manufactures, integrates, and upgrades Cockerill® weapon systems and Arquus® armored vehicles—modular solutions tailored to specific operational needs. It also provides tactical and operational training, immersive Agueris® simulation systems (virtual, mobile, embedded, and interconnected), and full lifecycle support. Driven by continuous investment in R&D and cutting-edge innovation, John Cockerill Defense enhances tactical superiority, mobility, and protection for armed forces in the field.

Website: www.johncockerill.com/defense



Established in 2013, Milrem Robotics is the world's leading developer of robotics and autonomous systems and systems integrator. The company's mission is to enhance combat effectiveness through advanced robotics. Milrem Robotics' systems are currently part of robotics programs or in service in 19 countries worldwide, reducing future customers' integration and operational testing risk and costs. The company is leading the combat robotics industry with a broad depth of solutions to meet customers' goals that go well beyond the hardware by offering capability development, experimentation and local industry integration, providing the customer with the least risk and greatest value.

Website: <https://milremrobotics.com/>



Oshkosh Defense is a global leader in the design, production and sustainment of best-in-class military vehicles, technology solutions and mobility systems. Oshkosh develops and applies emerging technologies that advance safety and mission success. Setting the industry standard for sustaining fleet readiness, Oshkosh ensures every solution is supported worldwide throughout its entire life cycle. Oshkosh Defense, LLC is an Oshkosh Corporation company [NYSE: OSK].

Website: <https://oshkoshdefense.com/>



2026 SPONSORS



Pearson Engineering is a world-leading provider of Counter-Mine, Counter-IED, Combat Earth Moving, Route Proving and Assault Bridging Equipment for Armoured Vehicles. Our products include Mine Ploughs, Combat Dozer Blades, Earth Anchor Blades, Excavator Arms, Bridge Launch Mechanisms, Mine Rollers, Surface Clearance Devices, Obstacle Marker Systems, IED Route Clearance Equipment and Vehicle Remote Control Systems.

Our products are supplied as vehicle attachments and may be fitted either directly or via a common interface system. Their quick and easy attach and release ensures the right equipment is available for the job when it is needed.

Recent acquisition of the Armstrong Works, Newcastle upon Tyne, has added additional manufacturing space to Pearson Engineering's facilities and includes the capability to cut, profile, fabricate, weld and machine armoured steel and aluminium and to test and demonstrate armoured vehicles. Our services include the supply of complex manufacturing, repair and support services for defence assets such as armoured hulls, turrets, armour packs and military bridges.

Website: <http://www.pearson-eng.com/>



The RENK Group is a global technology leader focusing on the development and manufacture of complex drive and transmission systems, hybrid drive systems, suspension systems, plain bearings, couplings and test systems.

More than 70 land forces worldwide rely on the technological excellence of the RENK Group. RENK Group's drive solutions for medium and heavy tracked vehicles as well as suspension systems from Horstman are designed to withstand extreme forces over the long term and to run fail-safely even under the most difficult conditions - whether in heat, cold or armed combat.

Website: <https://horstmangroup.com/>



Innovation to solve real-world problems, enabling a more secure and sustainable world. Headquartered in Singapore, it has operations spanning Asia, Europe, the Middle East and the U.S., serving customers in more than 100 countries. ST Engineering reported revenue of \$9b in FY2022 and ranks among the largest companies listed on the Singapore Exchange. It is a component stock of the FTSE Straits Times Index, Dow Jones Sustainability Asia Pacific Index, iEdge SG ESG Transparency Index and iEdge SG ESG Leaders Index.

Website: <https://www.stengg.com/>



Supacat is a part of the SC Group, which is an innovative engineering and design company that provides global defence-focused products and services. With offices in the UK and Australia, we specialise in delivering high-mobility cross-country defence vehicles, and have already delivered over 1000 specialist, battle-proven vehicles into service globally. We offer a wide range of off-road wheeled and tracked vehicles and take care of all the disciplines of vehicle design, including engineering, testing, prototype manufacture, certification, low-rate production, and fleet support. Our agility and speed are what make us stand out, and our team is proud to provide and fully support high-performance solutions in exceedingly short timescales.

Website: <https://supacat.com/>



Tata Advanced Systems, a wholly owned subsidiary of Tata Sons, is a significant player in Aerospace and Defence solutions in India. Tata Advanced Systems has a strong portfolio of partnerships and joint ventures with leading global aerospace and defence firms, making it an integral partner in the international supply chain and in some instances, a global single source provider for leading defence OEMs.

Tata Advanced Systems offers a full range of integrated solutions across:

- Aerostructures & Aeroengines
- Airborne Platforms & Systems
- Defence & Security
- Land Mobility

With the requisite capabilities, resources and scale, Tata Advanced Systems is equipped to deliver end-to-end innovative solutions throughout the entire aerospace and defence value chain from design to full platform assembly, and is well positioned in technologies that include missiles, radars, unmanned aerial systems, artillery guns, command and control missiles, radars, unmanned aerial systems, artillery guns, command and control systems, optronics and homeland security apart from world class protected mobility solutions.

The Tata group has served as a trusted partner to India's armed forces for over six decades and will continue to provide world-class standards of quality and delivery that the Tata name is known for.

Website: <https://www.tataadvancedsystems.com/>



2026 SPONSORS



Thales is a global leader in advanced technologies, investing in digital and “deep tech” innovations connectivity, big data, artificial intelligence, cybersecurity, and quantum computing to build a confident future crucial for the development of our societies. The Group provides its customers businesses, organisations, and governments in the defence, aeronautics, space, transport, and digital identity and security domains with solutions, services and products that help them fulfil their critical role, consideration for the individual being the driving force behind all decisions. Thales has 81,000 employees in 68 countries. In 2024 the Group generated sales of €20.6 billion.

Website: www.thalesgroup.com

★ One Star Partners



Bren-Tronics, a cutting-edge leader in advanced military energy solutions, is distinguished for its unwavering commitment to innovation and reliability in the military sector. Notably, the company’s MIL-PRF-32565C Lithium battery has become the gold standard for powering military vehicles, with unmatched efficiency and durability, surpassing stringent specifications. Bren-Tronics is at the forefront of revolutionizing military mobility with its high-voltage battery technology, seamlessly facilitating the hybridization of vehicles. This breakthrough solution not only enhances operational efficiency but also exemplifies the company’s dedication to advancing military capabilities. As a trusted partner, Bren-Tronics continues to redefine the landscape of military energy solutions, ensuring unparalleled performance and resilience in every mission. <https://www.bren-tronics.com>

Website: www.bren-tronics.com



For over 100 years, Caterpillar has proudly supplied reliable and dependable power solutions, construction equipment, product service and support to governments and government contractors worldwide. Caterpillar Defense supports the mission of today’s global military environments, serving all branches of the U.S. military and federal government, as well as allied governments and militaries. Leveraging the Cat® commercial portfolio, Defense products, and solutions – whether customized or commercial-based – are selected to meet specific military needs and enhance operational readiness. Worldwide, Cat machines construct battlefield infrastructures and help clear mines. More than 190,000 military tanks, tactical vehicles and submarines rely on Cat engines. Stand-by Cat generators back up some of the United States’ most valued assets. And fleets of Cat generators have been mobilized in times of national emergency. Matched with the robust Cat dealer network and global service, Caterpillar Defense brings the best value, innovation, and reliability for mission-focused solutions.

Website: www.cat.com/defense



Cook Defence Systems is the world’s leading independent designer and manufacturer of tracks for armoured vehicles, and can trace its history as a track manufacturer back to 1940.

Cook tracks are in service on all the fighting vehicles of the British Army and with many other armed forces around the world.

Cook Defence Systems can design a lightweight, high durability track system to fit any fighting vehicle. Cook tracks have been selected by many major prime contractors for the most modern platforms currently under construction.

Cook Defence Systems is also a trusted manufacturer of armoured steel castings to British, international and proprietary specifications.

Website: <https://www.william-cook.co.uk>



CONTROP Precision Technologies Ltd. is a global leader in the development, production, and integration of advanced electrooptical and infrared (EO/IR) systems. Founded with a mission to transform complex operational challenges into intelligent, reliable solutions, CONTROP has become a trusted partner to defense forces, homeland security agencies, aerospace organizations, and critical infrastructure operators worldwide.

At the heart of CONTROP’s success is its deep expertise in designing stateofheart surveillance, reconnaissance, and targeting systems. Renowned for exceptional performance, durability, and adaptability, CONTROP’s EO/IR technologies provide superior situational awareness in even the most demanding environments. From coastal surveillance and border protection to UAV payloads and force protection, CONTROP’s systems empower customers with realtime insight and missioncritical operational advantages.

Beyond manufacturing highprecision technologies, CONTROP is also a complete solutions provider. The company works closely with customers to understand their unique operational needs, delivering fully integrated systems that combine hardware, software, and platformlevel implementation. With strong engineering expertise, CONTROP supports seamless integration into existing infrastructures, ensuring optimized performance and longterm system reliability.

Driven by a culture of innovation, CONTROP’s multidisciplinary team of engineers and industry experts continually pushes technological boundaries to meet evolving global security demands. With a strong commitment to quality, integrity, and customer partnership, CONTROP continues to shape the future of intelligent surveillance and defense solutionssetting new standards for precision, reliability, and mission success.

Website: <https://www.controp.com/>

2026 SPONSORS



Cummins Inc., a global power leader, is committed to powering a more prosperous world. Since 1919, we have delivered innovative solutions that move people, goods and economies forward. Our five business segments—Engine, Components, Distribution, Power Systems and Accelera™ by Cummins—offer a broad portfolio, including advanced diesel, alternative fuel, electric and hybrid powertrains; integrated power generation systems; critical components such as aftertreatment, turbochargers, fuel systems, controls, transmissions, axles and brakes; and zero-emissions technologies like battery and electric powertrain systems and electrolyzers. With a global footprint, deep technical expertise and an extensive service network, we deliver dependable, cutting-edge solutions tailored to our customers' needs, supporting them through the energy transition with our Destination Zero strategy. We create value for customers, investors and employees and strengthen communities through our corporate responsibility global priorities: education, equity and environment. Headquartered in Columbus, Indiana, Cummins employs approximately 70,000 people worldwide and earned \$3.9 billion on \$34.1 billion in sales in 2024.

Cummins UK provide a complete service offering, from repair and overhaul to complete repowers across all engine ranges and platforms.

Website: <https://www.cummins.com>



David Brown Defence has been an integral part of the defence industry for more than 100 years, supplying and supporting defence power transmission systems to the UK MOD and our country's allies. They are internationally recognised as one of the most demonstrated and innovative suppliers of bespoke land and marine power transmission systems. Their gear systems and service solutions underpin assurance critical applications in industries where failure is not an option.

To find out more please <http://www.db-def.com/>



Digital Bit is a European Premier Defense Company which invests consistently and constantly in research and development, providing world-class defense systems for land, sea, and air applications, applying innovative solutions much adapted to the modern warfare and current needs of the End Users.

Digital Bit achieved market recognition as a leader in designing, developing, manufacturing, and supplying customized Remote Controlled Weapon Station branded AGIL® based on proprietary leading-edge technology.

Modern warfare operations often occur in volatile, uncertain, complex, and ambiguous environments and this requires Agility, Real Time Comprehensive Battlefield Picture, Fast Cloud Decisions, Adaptive Scalable Fire Power, Artificial Intelligence Support, Games Teach Hand-eye Coordination and Alertness, Affordable Investment and Life Cycle Cost, all these being the main attributes of RESILIENT x11 Advanced Combat System®, the latest development of Digital Bit.

Website: <https://www.digitalbit.ro/>



Exail is a high-tech industrial company specializing in navigation, autonomy, and robotics technologies. Our expertise includes equipment ranging from navigation systems to air and land robotics solutions, enabling armies worldwide to carry out their operations with maximum safety and efficiency.

Website: <https://www.exail.com/>



Since 1960, FFG has been a reliable partner for Armed Forces armoured vehicles upgrade, maintenance, overhaul and production. Today FFG is an internationally successful high-tech company that sets new innovative standards in the military market, with satisfied customers from over 40 countries. In addition FFG Drive Technology offers military vehicle servicing, overhaul and base management. At IAV 2023, FFG presents the Armoured Combat Support Vehicle G5 and the Armoured Recovery Module for the Boxer. The ACSV G5 is a highly mobile dedicated module carrier designed to support both tracked and wheeled vehicles in combat operations over all terrain types. Modules include Recovery, Cargo, Electronic Warfare, Artillery Hunting Radar and SHOARD. The ARM for the boxer has a both a 20 ton winch and 20 ton crane. Powered by lithium battery pack this powerful and innovative module is ready to be mounted on a standard Boxer Vehicle.

Website: <http://www.ffg-flensburg.de/en/home/>



Forterra delivers autonomous mission systems built for modern defense operations. At the tactical edge, mission success depends on mobility, compute, and communications. Forterra delivers all three through technology that is engineered to military standards, integrated from the ground up, and unified through an open and extensible framework that makes autonomy scalable and deployable in any environment. Using a mixture of resilient hardware and software, Forterra's product suite consists of five mission modules that when used together create a complete autonomy stack. Plug-and-play by design, each module can also be installed independently on other autonomy platforms.

From self-driving ground platforms to coordinated robotic swarms to next-generation tactical comms networks, Forterra develops solutions that transform autonomous systems into true force multipliers, extending reach and interoperability, enhancing survivability, and increasing operational effectiveness across the battlespace.

Forterra is hosting the International Armoured Vehicles Workshop, "Autonomous and Uncrewed Systems in Land Operation," on Thursday, 22 January, at 1400, in Pioneer 1. Please join us!

Website: <https://forterra.com>.



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FNSS is a globally recognized land systems company that specializes in designing and producing wheeled and tracked armoured combat vehicles, combat engineering vehicles, turrets and sustainability solutions. As the preferred solution provider of users in various countries, FNSS has delivered thousands of armoured combat vehicles worldwide. FNSS designs and develops customized solutions to meet the requirements of each user. The key to FNSS' success in delivering tailored products within requested time frames lies in its flexible approach to project management. This is complemented by its ability to orchestrate an extensive supply chain and a wide range of global partnerships. FNSS views user satisfaction as a permanent concept, and strives to ensure that its products serve beyond their life cycles by addressing any emerging needs throughout their use. Building upon its 35 years of heritage in the defence industry, FNSS continues to add value to its users by creating innovative solutions.

Website: <https://www.fnss.com.tr/en>



Glenair is a leading manufacturer of cutting-edge connector technologies including both Mil-Spec qualified as well as commercial circular and rectangular connectors. The armoured vehicle market is facing the same interconnect challenges as military airborne applications – specifically higher data transfer for real-time situational-awareness, high power transfer for hybrid electric drive (3 phase power for direct-hub drive) and complex rotary joints (hull to turret) and improved LRU integration (blind mate, multi-contact (signal, optical and RF hybrid) fully integrated interconnect solutions). Glenair multi-stranded TurboFlex allows transfer of high current through extremely tight bend radius (for both dynamic and static applications). All interconnect designs are available in environmental, filter, hermetic, and fiber optic configurations. Interconnect technologies may be supplied as either discrete components or integrated into turnkey assemblies. In addition to electrical, RF and fiber optic interconnects, Glenair produces and supplies backshells, dummy stowage receptacles, protective covers, and shield termination designs in a variety of materials and a leader in composite accessories. Glenair is also a market leader in cabling systems and lightweight EMI/RFI braid for the military/Aerospace marketplace. We have the answers to ALL your interconnect requirements – challenge us!

Website: <https://www.glenair.com/>



INVISIO develops and sells advanced communication systems that enable professionals in noisy and mission critical environments to communicate, protect their hearing and work effectively. The company combines specialist knowledge in acoustics and hearing with broad engineering know-how in software, materials technology and integration. INVISIO's solutions are marketed under the two brands INVISIO and Racal Acoustics. Sales are via the headquarters in Copenhagen and sales offices in the USA, France, the United Kingdom, Italy and Thailand and via a global network of partners. Learn more on www.invisio.com and www.racalacoustics.com.

Website: <https://www.invisio.com/>



ISTEC SERVICES Ltd is the United Kingdom's principle supplier of high quality, precision engineered, machine gun mounts and weapon ancillaries for land, sea and air platforms. From its formation in 1989, ISTEC continues to be a leading designer and manufacturer of specialist military equipment, supporting the modern warfighter worldwide. During that time, ISTEC has developed a reputation as a dynamic, customer-focused company; delivering pragmatic advice and highquality products in a timely manner.

Website: <https://www.istec.co.uk/>



In a strong position due to more than 60 years' experience, KNDS CBRN, based in Saint-Chamond, is able to meet the most complex expectation of armed forces regarding CBRN threats. KNDS CBRN, therefore masters many technologies for protection against CBRN threats and is an expert in the fields of individual protection, detection and decontamination allowing it to implement a wide range of activities ranging from design to production and maintenance in operational conditions.

Website: <https://www.knds.fr/en/our-brand/knds-cbrn>



KNDS Tracks is the world's leading supplier of track systems and undercarriage components for tanks and armoured vehicles. With the guiding principle 'Best in Mission', KNDS Tracks sets new technological standards. More than 50 armies worldwide trust in over 100 different reliable track solutions that are already in service. As the only company in the world that develops and produces all essential rubber and steel components for tracks in-house, KNDS Tracks guarantees products that meet the highest demands in any terrain. KNDS Tracks solutions offer unrivalled durability, effortless maintenance and long-term cost efficiency.



KONGSBERG

KONGSBERG is a leading global technology corporation delivering mission-critical solutions with extreme performance for customers that operate under extremely challenging conditions. The group has fulfilled demanding customers' needs and adapted to changing market conditions throughout its proud 200-year-old history. Please visit <https://www.kongsberg.com/what-we-do/> and follow Kongsberg and Kongsberg Defence & Aerospace on LinkedIn.

Website: <https://www.kongsberg.com>



2026 SPONSORS



MAHLE Powertrain is a specialist in providing engineering services for the design, development and integration of electrified powertrain systems and advanced internal combustion engines. As a recognised expert in these fields, MAHLE Powertrain is engaged in the extensive research, development and application of new traditional and advanced drivelines into cost-effective, production feasible solutions for enhanced efficiency, improved fuel economy and lower emissions.

As a services subsidiary of the MAHLE Group, MAHLE Powertrain has five technical centres strategically located in the UK, Germany and China and is well-placed to provide solutions around the globe. It operates independently of the main group when considering choice of components or technologies.

Website: <https://www.mahle-powertrain.com/>



Since 1889 the Michelin Group has been developing innovative solutions to improve the mobility and safety of people and goods. Based in Clermont-Ferrand, France and commercially present in over 170 countries worldwide, Michelin produces high-performing tyres, composite rubber tracks and high-technology materials in its 130 production facilities. With a complete product offer equipping nearly every type of military vehicle, from motorcycles, light armoured vehicles up to heavy combat vehicles, and including the industry-leading TELEFLOW Central Tyre Inflation Systems, Michelin products protect military personnel and contribute to the safe completion of the mission.

Website: <https://defense.michelingroup.com/>

Website: www.michelin.com



Northrop Grumman is a leading global aerospace and defense technology company. Our pioneering solutions equip our customers with the capabilities they need to connect and protect the world and push the boundaries of human exploration across the universe. Driven by a shared purpose to solve our customers' toughest problems, our employees define possible every day.

Website: <https://www.northropgrumman.com/>



Nurol Teknoloji, established in 2008 in Ankara, is a member of the Nurol Holding Group of Companies. The company is Turkey's leading developer and manufacturer of advanced ballistic ceramics and hybrid armor systems. Operating two fully integrated production facilities in Ankara — the Gölbaşı and Kahramankazan Excellence Centers — the company unites in-house material development, high-temperature sintering, precision machining, and accredited ballistic testing under one roof.

Its expertise covers the production of Alumina, Silicon Carbide, and Boron Carbide ceramics, forming the foundation of personnel and platform protection systems. In 2023, Nurol Teknoloji strengthened its vertical integration and global footprint through the acquisition of Industrie Keramik Hochrhein (IKH) in Germany — a specialist in advanced ceramic powders. In line with its goal of expanding its success and experience abroad, Nurol Teknoloji established Nurol Technology USA in 2022. This step strengthens the company's effectiveness in global markets, particularly across Europe and the Americas, and enhances international R&D collaboration and supply chain control through its U.S. branches, NT Armor and NT Cera.

The company's protection portfolio spans from lightweight ballistic plates and shields to advanced structural armor modules for land, naval, and aerial platforms.

On land platforms, Nurol Teknoloji provides modular and integrated armor solutions designed for specific protection levels for tracked and wheeled vehicles, in close cooperation with its group companies FNSS and Nurol Makina, as well as other major global OEMs.

At sea, its naval armor expertise supports the Turkish MILGEM program and a range of surface combatants — corvettes, frigates, offshore patrol vessels, and mine-countermeasure ships — delivering tailored, weight-optimized ballistic protection packages.

For air vehicles, Nurol Teknoloji provides armored pilot seats and armored floors, ensuring mission safety without compromising flight performance.

Pioneering intelligent survivability, the company's Armor Integrity system serves as a smart safety layer for armored vehicles — detecting threat direction, impact count, and penetration in real time — enhancing crew protection and situational awareness.

Building on its expertise in advanced materials and intelligent systems, Nurol Teknoloji delivers next-generation armor solutions that set the standard in modern defense and survivability. From vehicle platforms to personal ballistic protection, the company's innovative approach ensures maximum safety, operational effectiveness, and personnel protection across land, sea, and air platforms.

Website: <https://www.nurolteknoloji.com/>



NVTS Night Vision Technology Solutions is a U.S. manufacturer of thermal driver vision cameras (DVE) including the AN/VAS 5B and Remote Weapon System optics. We support current and legacy armored vehicles, ranging from the advanced JLTV to the M-88. NVTS can kit DVEs to fit most European and U.S. armored vehicles. NVTS is a Service-Disabled Veteran Owned Small Business.

Website: nvtsglobal.com/



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OpenWorks engineering is a developer of autonomous technology for Surveillance applications and Defence. OpenWorks provides autonomous systems ideally suited to Fire Control and vehicles, vessels and UGVs/USVs.

OpenWorks delivers high-performance systems proven on-the-move (OTM) capability including fully autonomous slew-to-cue using AI on small UAS targets. Twin-AI modules embedded inside the Optical Units provides the highest performance tracking and classification capability.

We deliver systems directly to military and law enforcement end users around the globe. Many of OpenWorks products are integrated into multi-sensor multi-effector systems by the worlds' leading systems integrators and prime contractors

Website: <https://openworksengineering.com/>



Piedrafita Systems is a 35-years-old company that contributes to provide ground-breaking solutions to enhance critical system capabilities, as damping systems that have already been validated and are being used in several platform around the world. Due to its extensive experience in developing rotary suspension solutions for military land platforms, Piedrafita is leading a Consortium that brings together a group of highly innovative and technological SMEs to develop innovative mobility systems in land defence vehicles.

This initiative called SRB Project is in the framework of the EDIDP (European Defence Industrial Development Programme) 2020 programme and aims to develop a revolutionary ydropneumatics rotary suspension for armoured vehicles. This state-of-the art hydropneumatics suspension will improve mobility by eliminating the torsion bar.

The technology will also increase suspension travel and offer a progressive spring characteristic, providing unparalleled performance in service. Its easy integration will make this hydropneumatics rotary suspension technology compatible with all currently existing armoured platforms – from 8 to 70 tons, tracked and wheeled, manned and unmanned- and not only on new generation platforms.

Our expertise will contribute greatly to the overall improvement of the European defence industry by addressing a number of capability development priorities, European security of supply, technology priorities defined by the European Defence Agency (EDA), Technology Building Blocks (TBB) and the development and stimulation of key defence-related competences.

Website: <https://piedrafita.com/>



For sovereign security. At RUAG we make a significant contribution to Swiss security. As a future-oriented technology partner, our priorities are innovation (developing new skills, new processes and new business models), the integration of new technologies in existing areas and systems, life-cycle management, and ensuring the availability of military and security systems.

Our extensive product and service portfolio does not just include the provision of trusted information and communication solutions. We also make an important contribution to the availability of fighter jets, helicopters and anti-aircraft defense, as well as wheeled and tracked vehicles.

RUAG is a private-law company under the ownership of the Swiss Confederation. In addition to our main contracting authority, the Swiss Armed Forces, our other customers are mainly national and international armed forces, government agencies and civil security authorities.

Website: <https://www.ruag.ch/en>



SAPA designs, develops and manufactures propulsion combat systems. Our product portfolio covers combat transmissions for both tracked and wheeled vehicles, transmission advanced control units, auxiliary power units, high voltage power generation machines and higher power control and distribution equipment. SAPA operates through its facilities in Andoain (Gipuzkoa, Spain) and Detroit (Michigan, US), in addition to a Commercial office in Madrid (Spain). SAPA's Advanced Combat Transmission (ACT) technology benefits the mobility of individual vehicles and the formation's mobility across the entire range of operation with excellent mobility in a wide range of terrains. Our ACT technology focuses and enables efficiency and performance enhancement of traditional requirements, introduction of new built-in capabilities to address emerging requirements (hybrid architecture, autonomous/remote drive, etc.) combined with a huge potential for future requirements and growth margin for capability upgrades.

Website: <https://sapatransmission.com>



“Mission-Critical Visualization and Computing Solutions for the Most Demanding Environments”

ScioTeq Group are the world leading producer of visualisation and computing products optimised for harsh and challenging environments. With a heritage of over 40 years we continue to enable our customers to make real-time decisions by providing advanced visualization solutions with the features and capabilities needed to ensure success. Our products are used in the air, on the ground, and at sea, providing mission critical information. If you need a high ruggedized, performance display you need ScioTeq.

Website: <https://www.scioteq.com/en>



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Soucy International a private corporation established for 50 years has developed within his Defense Division its own manufacturing equipment and facilities to meet the specific requirements of each application – from Articulated Tracked Vehicles (ATV) to military vehicles up to 45 mT, offering the following advantages and benefits:

- | | | |
|--|--|---|
| Increased durability | Reduced vehicle weight (up to 50%) | Significant reduction in life cycle costs and virtually maintenance free. |
| Reduced vibration (up to 70%) & noise (up to 13dB) | Reduced fuel consumption (up to 30-35%). | |
| Reduced thermal signature | Reduced vehicle crew fatigue | |

Website: <https://www.soucy-defense.com/>



Trimite Global Coatings is a UK-based, independently owned coatings specialist with more than 85 years of experience supplying the defence sector. The company is a proven supplier of independently tested, DEF STAN–approved coating systems specified on major military vehicle programmes where performance and reliability are critical.

All Trimite products are rigorously tested to full MOD specifications. This includes CARC, IRR and non-slip coatings for ground vehicles, as well as IR camouflage coatings to DEF STAN 80-122. Key systems include DEF STAN 80-225 military polyurethane finishes that meet NATO CARC and IRR camouflage requirements.

Trimite coatings are specified on vehicles such as the Jackal, Ajax, Challenger, Foxhound, Mastiff, Ridgeback, and other UK military vehicles. The company is also an approved coating system supplier to the Boxer MIV UK MOD programme. In addition, Trimite supplies coatings compliant with Bundeswehr TL 8010 specifications and is a supplier of SENOMIL Weilburger Defence Coatings.

The Trimite product range supports a wide variety of defence applications, including armoured and tactical vehicles, helmets, equipment, and ammunition.

For sales enquiries, please contact the Trimite Sales Team at sales@trimite.com or visit www.trimite.com

Website: www.trimite.com

2026 Innovation Partners



Based in Round Rock, Texas, Ametrine Inc. leads the industry to provide top Multi-Spectral Signature Management (MSSM) technology, empowering users to operate unseen and with complete mobility on the modern battlefield. We develop and manufacture best-in-class solutions for MSSM requirements– applied on textiles, composites, and other materials. Our innovative technology (patented in the US, Israel, and EU) delivers advanced camouflage enabling the user to “blend” with the operational environment rather than attempting to “block” emitted radiation. Ametrine’s singular process also grants the ability to tailor visual camouflage patterns to specific regions for optimized signature reduction.

Website: www.ametrine.tech



Axon Vision is a leading provider of vision-based Artificial Intelligence solutions for manned and unmanned platforms across all domains land, air, and sea. Our real-time AI systems enhance situational awareness, accelerate decision-making, and automate responses, resulting in more precise and effective military operations.

Designed for a wide range of platforms including armored vehicles such as MBTs, APCs, AFVs, and light combat vehicles, as well as unmanned aerial systems across all group levels and ALEs our solutions are combat-proven, scalable, and adaptable for both legacy fleets and next-generation programs.

Axon Vision’s NGCV Protection & Lethality Portfolio includes:

- EdgeSA AI-powered situational awareness enabling true closed-hatch operation
- ForceField an all-in-one Detect-to-Defeat C-sUAS and C-Ground threats system.
- EdgeRCWS an AI-embedded fire control unit that enhances lethality.
- AI Orchestration multi-sensor fusion optimizing cost-to-intercept.

For aerial platforms, Axon Vision offers EdgeISR, which automates intelligence, surveillance, and reconnaissance operations, and EdgeStrike, a C-UAS interceptor and air-to-surface precision engagement solution.

Website: <https://www.axon-vision.com/>



2026 Innovation Partners



Barko Elektronik has been operating in electronic design and manufacturing since 2011, developing advanced and reliable electronic systems and subsystems for land vehicles. The company develops and manufactures these systems with expertise in electronic circuit design, embedded software design and development, mechanical design, and in-unit and inter-unit wiring.

In addition, the company carries out mass production activities including the manufacturing of mechanical parts for fully designed products, production and assembly of electronic circuit boards, in-unit and inter-unit wiring, integration of units, and execution of unit-level testing. Barko Elektronik provides original, requirement-driven solutions supported by continuous R&D and extensive field experience.

The company's wide product range for land vehicles includes military-standard power electronics, motor drives and control systems, audio and video distribution systems, siren and announcement systems, battery monitoring systems, data recording systems, internal and external communication systems, military lighting systems, and high-technology electronic boards.

Barko Elektronik's in-house capabilities cover the complete production process, from mechanical part manufacturing and circuit board assembly to system integration, qualification testing, and after-sales support. Backed by a strong supply network, a mass-production-oriented R&D approach, automated assembly lines, an IPC-trained production team, and electromechanical assembly expertise, the company delivers turnkey solutions with full traceability, long-term reliability, and compliance with international standards.

Drawing on insights gained from field applications and customer feedback, Barko Elektronik continues to develop innovative, durable, and high-performance electronic systems that enhance the operational effectiveness of land vehicles.

Website: barkoelektronik.com



For over 30 years, Chess Dynamics has been the trusted partner for defence leaders worldwide, delivering mission-ready systems for the most demanding environments.

Based in the UK, we design and manufacture class-leading electro-optical surveillance, targeting, and fire control solutions for land and maritime domains. Our proven portfolio includes counter-UAS technologies and Vision4ce's real-time video processing solutions - providing precision, performance, and protection.

We deliver full lifecycle support, from expert design and manufacture to through-life maintenance, ensuring your capability stays mission-ready.

For demanding environments, demand the best. We are Chess Dynamics.

Website: <https://www.chess-dynamics.com/>



Clavister is a Swedish cybersecurity technology company, protecting customers with mission-critical applications for more than two decades. Clavister pioneered one of the first firewalls and continues to build robust and adaptive cybersecurity solutions since. Empowering a growing ecosystem of partners and resellers, we are serving customers in more than 100 countries with deployments across the public sector, energy, telecom and defence sectors.

Within Defence the AI-powered Clavister Cyber Armour solution is an integral part of modern vehicle architectures, protecting military platforms such as armoured vehicles and weapon systems against cyberattacks. As an example Clavister protect the BAE Systems Hägglunds CV90 Infantry Fighting Vehicle. In cooperation with SAAB, Clavister offers the TactiGate XD Cross Domain Solution for land vehicles.

Website: <https://www.clavister.com>



GaardTech is a Defence Robotics Company.

We specialise in the following:

- 'Threat Replication' for TRAINING and DECEPTION purposes.
- Low Cost 'One Way Effectors' & 'Loitering Munitions' for FIND and STRIKE purposes (UGV, UAS, USV).

Current primary customers include: UK MOD, US DOD, The UAF, The ADF (+ Others) & several Defence Primes, in both the LAND and AIR domains.

Following initial success in our home market (Australia / APAC), GT now has subsidiaries and stress tested production facilities in both the UK and USA, from which localised products are being delivered today!

GaardTech are veteran owned, operationally proven and proud to deliver in "Days not Decades" for our valued customers.



Olsen Actuators & Drives specialises in electro-mechanical roller screw actuators, Mil-spec power electronics and custom actuation solutions for Naval, Land and Aerospace Defence applications. Our technology delivers superior actuation performance for mission critical applications.

Designed and manufactured in the UK, our electro-mechanical actuators replace legacy hydraulic systems with robust, compact and lightweight alternatives. The longevity and low maintenance of our roller screw technology is vital in environments where failure or downtime is critical.

Our Mil-spec drives offer outstanding power-to-weight performance they are compact, efficient, and highly durable. Options include DO160G and DO178 A/C compliance and Gallium Nitride (GaN) MOSFET technology, enabling faster integration and streamlined compliance.

Website: <https://www.olsenactuators.com/>



SPEAR

SpearUAV Ltd. is a system house specializing in encapsulated, AI-based loitering weapon systems for cross-domain applications, including ground, air, sea, and sub-sea.

Spear provides military customers, defense organizations, and governments worldwide with unique, field-proven, MIL-STD solutions.

SpearUAV's VIPER family of loitering weapon systems forms the core of the emerging "Organic Air Force" concept at the battalion level, empowering maneuvering forces (mounted and dismounted forces) with autonomous, on-demand capabilities. These include loitering munitions, intelligence, surveillance and reconnaissance (ISR), electronic warfare (EW), and additional mission profiles, delivering rapid, flexible, low SWaP-C capabilities validated by a growing global VIPER user community.

Website: <https://spearuav.com/>

ZeBeyond

ZeBeyond enables vehicle engineering teams to rapidly define and optimise electrified and hybrid powertrains for defence platforms by transforming complex physics into clear, mission-relevant insights. This supports early decision-making where performance, survivability, logistics, and cost trade-offs are critical.

ePOP, our defence-proven simulation platform, allows users to define mission constraints and rapidly evaluate thousands of powertrain architectures. Objective concept down-selection is achieved whilst reducing risk and budget during hardware procurement and testing.

ZeBeyond works with end users, OEMs and hardware suppliers to enable data-driven powertrain optimisation across the entire defence supply chain. Bespoke licences available to meet sovereign and programme-specific requirements.

Website: <https://www.zebeyond.com/>

Official Charity Partners



The Army Benevolent Fund is the Army's national charity, here for soldiers, past and present, and their families for life. We stand at the forefront of support for the Army family, last year supporting an estimated 80,000 people in 52 countries around the world.

As one of the largest funders in the sector, we award grants to individuals and families, and fund leading organisations that support soldiers, former soldiers, and their families.

When we hear of a person or family in need, we aim to respond within 48 hours. We are the Army's national charity, giving a lifetime of support to serving soldiers, former soldiers and their immediate families when they are in need.

Website: <https://armybenevolentfund.org>



Scotty's Little Soldiers is a charity dedicated to supporting bereaved military children and young people.

Inspired by the experience of Army widow Nikki Scott, the charity honours husband Corporal Lee Scott's memory – both as a loyal soldier and a loving father – and provides a practical yet personal way for the public at large to show their appreciation for those brave individuals who make the ultimate sacrifice in the service of their country.

Website: <https://www.scottyslittlesoldiers.co.uk>

MEDIA PARTNERS

