Global Process Owners

12 – 13 October, 2021 Online Conference

Distributed, Dynamic, Digital: The "New Finance End-to-End"

Even without the extraordinary events of the past 18 months, the relentless pace of digital transformation has meant that **finance leaders and GPO**s are in greater demand than ever before. Their scope of work has increased to include managing **market volatility**, establishing **stability** and building long-term financial **resilience across the business**. No mean feat.

These leaders, in short, require the skills and technology to build a **safe**, **error-free E2E global finance process** – bring game-changing digital solutions to bear in order to create a consistent financial system.

To enable our community to meet these challenges, SSON is once again hosting the online **Global Process Owners** summit. The programme is designed to support CFOs, Finance Transformation executives and Global Process leaders, gathering market-leading organisations including **AkzoNobel**, **Adidas**, **Deutsche Telekom**, **Orange**, **Sanofi**, **Rolls Royce** who will share their approaches to building modern, E2E global processes.

We invite you to join us we work to **improve financial integrity** by delivering **E2E P2P, O2C, R2R transformation**. The end goal? A system that supports **faster, error-free processes** and which can deliver **more agile, digital and insight-driven finance functions**.

The conference subject matter will deep-dive into the three critical finance functions:

- O2C & R2R Spotlight October 12th
- P2P Spotlight October 13th

This allows you to participate in a comprehensive review of the most important issues, complexities, challenges and solutions facing each process, including:

- Building the right approach to your **GPO model**: what worked and what hasn't. **Creating an effective governance and matrix model**
- Delivering value to the end-users via a customer-centric approach
- Driving an ambitious **end-to-end P2P transformation roadmap**: from manual to digital with **all suppliers on one portal**
- Designing the future best practice R2R process: Transformation from traditional month-end close to continuous accounting with improved audits and higher reporting quality

Other key topics will be:

- Plan to Execute: Striving for excellence and driving more value for the operative business. Transforming data into insights and building an effective set up to enable faster access to data
- Cash is king: Next-level O2C Process Excellence How to build a world class global cash collection operation
- The new SAP HANA world: Understanding what your finance process really needs
- Deeper process intelligence through intelligent automation, process mining and multitechnology integration

	Day One, O2C & R2R Spotlight
	Tuesday 12th October, 2021
11:50	CHAIR'S OPENING REMARKS
12:00	GENERAL STRATEGY PANEL DISCUSSION: FINANCE LEADERS AS THE STRATEGIC ADVISORS TO THE BUSINESS – REACHING POTENTIAL TO CREATE WORLD-CLASS FINANCE
	OPERATIONS WITH END-TO-END FINANCE TRANSFORMATION
	 The changing role and position of the CFO during the pandemic – Are finance leaders ready for the future?
	 Planning to address market volatility and establishing long-term financial resilience across the business
	 Creating finance excellence through GPO leadership, digitization and automation
	 Leading the move towards data analytics and how to digitize data in order to finally bridge the data readiness gap
	 The new SAP HANA world - lessons learned: getting down to what your finance process really needs
	Dr. Sanat Jeetun, Director Finance, CSL Behring Germany
	Lars Hölzer, Head of Global Business Services Operations and process owner Financial Services,
	Lufthansa
12:40	CASE STUDY SESSION: RESERVED FOR NINTEX
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	Kieran Coughlan, Senior Solutions Engineer – EMEA, Nintex
13:10	CREATE WORLD-CLASS TRANSFORMATION AT SCALE - MAERSK CASE STUDY
	Striving for excellence: What worked and what hasn't?
	Driving "multiples" and Scaling from one region across the world
	Delivering value to the business
10.10	Saurabh Arora, Global Finance Order-to-Cash Head, A.P. Moller Maersk
13:40	GENERAL STRATEGY PANEL DISCUSSION: GLOBAL E2E PROCESSES AND IMPACT ON CUSTOMER EXPERIENCE - DELIVERING VALUE TO THE END USERS AND CUSTOMERS
	Aligning with customer demands to drive a competitive advantage for your business
	Implementing a customer-centric approach to drive continuous improvement
	 How should we measure CX in a B2B context? How can we best collect and act on Customer Feedback?
	 Enabling collaboration and overcoming the process challenges faced by the Global Process Owner in driving a successful customer experience
	Charting the GPO Evolution: From Global Process Owner to Global Service Owner
	Chairman: Wojciech Tatys, Global Business Excellence & Transformation Lead at Discovery Inc
	Anna Nowak, GBS Director Invoice to Cash Process Excellence, Adidas
	Paula Wolff, Global Customer Experience Strategy Manager (Order-to-Cash), Bayer
	Lars Hölzer, Head of Global Business Services Operations and process owner Financial Services,
	Lufthansa
14:20	Content Break
15:00	CASE STUDY: How Electrolux are wiring a successful O2C strategy
	Olga Szlachta, Global Finance Process Owner Order to Cash at Electrolux
	Rina Pattani, EMEA Account Director at HighRadius

15:30 O2C PANEL DISCUSSION: E2E O2C PROCESS EXCELLENCE - HOW TO BUILD A WORLD CLASS **GLOBAL CASH COLLECTION OPERATION** What changed since the beginning of the pandemic: What did we learn? Are we ready for an unexpected global crash in future? How to rapidly install new habits and promote collaboration between teams Cash is king: The Importance of creating a cash culture throughout the organization How do we define next level O2C Process Excellence? Dealing with Customer Complaints and Disputes: How to optimize financial disputes? How do digitization and automation technologies like RPA and AI contribute to delivering a world-class order-to-cash process? Saurabh Arora, Global Finance Order-to-Cash Head, A.P.Moller Maersk Zahre Cinibulak, O2C GPO for Credit, Collection and Dispute Management, Bayer AG PLAN TO EXECUTE PANEL DISCUSSION: DRIVE REAL ADDED VALUE TO YOUR BUSINESS 16:00 THROUGH PERFORMANCE MANAGEMENT REPORTING Striving for excellence – driving more value, more insight and more information for your operative business Managing challenges in the dynamic environment From raw data to Insights - Effective data set up and fast access Achieve superior data quality by optimising end-to-end plan to execute Data analytics: How do we leverage the analytical tools available to use and what are the benefits of using AI/ML tools? Implementing a sustainable Master Data Management framework. How do we differentiate between Data Management & Data Governance? Peter Benej, Plan-To-Execute (P2E), Deutsche Telekom Services Europe Slovakia s.r.o. Andreas Tagkalakis, Advisor - Digital Finance Transformation, OMV 16:30 RTR PANEL DISCUSSION: DESIGNING FUTURE OF R2R - KEY STEPS TO R2R BEST PRACTICE Reducing process inefficiencies and implementing intelligent E2E automation of R2R Getting the team right – developing and promoting the champions to reinforce processes and best practice Customer centric process: Delivering value to the end users and customers Benefits of centralised audit and standardisation of audit process - Transformation from traditional month-end close to continuous accounting Designing fast closeouts: How to overcome challenges in closing calendar? Increased data quality and reduction of errors and redundancies Dennis Mallon, Senior Lead Record to Report (R2R) (Interim) at Zalando SE Stefan Markov, Delivery Lead at Cargotec Tony S Panesar, Global Process Owner - Record to Report at Kingfisher Plc 17:10 CHAIR'S CLOSING REMARKS AND CLOSE OF DAY ONE

	Day Two, P2P Spotlight Wednesday 13th October, 2021
12:00	CHAIR'S OPENING REMARKS
12:10	 GENERAL STRATEGY PANEL DISCUSSION: DIGITAL FUTURE OF FINANCE - SUPPORTING THE FINANCE TRANSFORMATION WITH DATA, ANALYTICS & AUTOMATION Automation Intelligence: How can you introduce real automation use cases? Driving "multiples" and Scaling from one region across the world Process Intelligence: Gaining deeper process intelligence by scaling process mining and process discovery Drive real added value to your business through Data Analytics – Data to Insights - Effective data set up and fast access. Master Data management incubation of global master data management The new SAP HANA world & technology tactics: Getting down to what your process really needs Set up skillsets and change management to drive and advance this ambitious end-
	to-end transformation roadmap Nikolay Goldovich, Head of Automation, Sanofi, Hungary Maik Müller, Head of Global Transaction Center Procurement & IT, KWS
12:55	SSON Analytics Presents Finance Shared Services & GBS Trends & Benchmarks Naomi Secor - Global Managing Director, Shared Services & Outsourcing Network Jordan Mullins — Director of Online Events, SSON
13:30	ADIDAS AGILITY: EXPLOSIVE SHARED SERVICES GROWTH; COVID-19 AND THE FUTURE Cristiana Rodrigues, Director for Accounts Payable and T&E, adidas Phil Beane, Sr. VP, Global Field Ops, apexanalytix
14:10	Content Break
14:15	GPO AS A KEY DRIVER OF PROCESS EXCELLENCE FROM TRANSFORMATION PLANNING TOWARDS SUCCESSFUL EXECUTION • Main challenges and best practices in delivering global transformation initiatives. • How to ensure proper prioritization during current disruptive times? • GPO as a one-man show or a global team effort? Robert Godziszewski, Principal Consultant/GPO Expert, Adaptive Solutions & Advisory Group Marta Baran, Senior Consultant/GPO expert, Adaptive Solutions & Advisory Group Aleksander Hajdas, GPO Expert, None Paweł Płocki, Head of SSC, TRUMPF

15:00 P2P PANEL DISCUSSION: LESSONS FROM THE FRONTLINE - DRIVING TANGIBLE VALUE TO YOUR BUSINESS THROUGH YOUR P2P PROCESS

Join industry practitioners as they share their top tips, ideas, and solutions on driving tangible value to your business through P2P. Packed with tangible takeaways, and no-holdsbarred insights into the challenges of establishing, improving and revolutionising P2P within a business, this is the finance professional discussion which will give you the roadmap to innovation in 2021 and beyond.

- From manual to excellent: How do we remove manual invoices completely?
- Effectivity: Getting every supplier on a portal
- Simplification: Manage taxation and compliance in finance
- Complexity: Standardization of formats of invoices
- P2P digital transformation with AI: How can you introduce real AI use cases? Agile mode: How can you break through silos?
- Specialization in procurement, accounts payable versus dynamic of tasks and resources

Nathalie Jakimowicz, GLobal Process and Delivery Lead PTP at AkzoNobel Peter Tasev, SVP Procure to Pay, Head of Digitalization Finance, Deutsche Telekom Services Europe SE

Matt Evans, Global Process Owner, Accounts Payable, Rolls Royce

GENERAL STRATEGY PANEL DISCUSSION: EVOLUTION GPO: MORE POWER THROUGH END-TO-END GLOBAL PROCESS OWNERSHIP - CREATING WORLD CLASS GLOBAL OPERATIONAL FINANCE PROCESS

- Curating effective frameworks, governance models and metrics to get the most out of your GPO model: How to create long term added value for the business
- Best practice E2E: How to set up a best practice E2E Process? How to set up a plan to solve the problems uncovered by E2E
- What are the metrics through which the GPO model can influence finance performance: How end to end process can help you take control of the data and make better decisions? Having comparable data on which to base business decisions and save costs
- Global E2E processes and their impact on customer experience Delivering value to the end users and customers
- GPO Evolution: Challenges and expectations for GPOs for 2022 and beyond
- From GPO to Global Service Owner: GPO + Operative Excellence = Global Service Ownership

Chairman: Wojciech Tatys, Global Business Excellence & Transformation Lead at Discovery Inc Sara Geising-Eggers, Global Director Process Excellence, Olympus Andreas Tagkalakis, Advisor - Digital Finance Transformation, OMV Martin Torres, Finance Business Transformation Manager, Orange Business Services

CLOSING REMARKS AND END OF CONFERENCE 16:20

15:40