



27th Annual FPSO WORLD CONGRESS

22 - 25 September 2026 • Singapore Expo, Singapore

**BUILT FOR TOMORROW:
MAXIMISING VALUE, SECURING SUPPLY,
AND ADVANCING DIGITAL EXCELLENCE**



MIKE MCAREAVEY
Chief Technology
Officer,
BW Offshore



PHILIP HUIZENGA
Chief Executive
Officer,
Carnarvon Energy



BAI LI GUO
Chief Executive
Officer,
Hanwha Offshore



BORIS RIJNTEN
Chief Technology
Officer/Vice President
of Technology,
Bluewater Energy



SARIMAH TALIB
Vice President &
External Relations,
Bumi Armada



WELCOME TO FPSO WORLD CONGRESS 2026

The global FPSO market remains a cornerstone of offshore oil and gas development, with **over 160 units in operation worldwide and more than 30 FPSOs currently under construction**. Activity is concentrated in **South America, West Africa, the North Sea, and Asia-Pacific**, supported by a strong pipeline of new projects. Industry outlooks indicate that **over 60 FPSOs are expected to enter service by 2030**, reflecting sustained investment in deepwater and brownfield developments.

As the fleet matures, asset strategy is shifting. **More than 55% of FPSOs are now over 15–20 years old**, driving increased focus on **redeployment, life-extension, and fast-track reactivation** as operators seek to shorten project timelines, manage capital exposure, and navigate shipyard and supply-chain constraints—while maintaining production reliability and emissions performance.

At the same time, the industry is entering a new lifecycle phase. An expanding number of FPSOs will approach **end-of-field and decommissioning decisions**, creating new commercial, regulatory, and environmental challenges. These evolving dynamics—spanning investment, execution, operations, and retirement—make FPSO World Congress 2026 a timely platform for industry leaders shaping the future of floating production.

CHRISTINA EMMANUELLE
Conference Producer
FPSO Network



WHAT'S UNIQUE

ABOUT FPSO WORLD CONGRESS 2026?

27TH EDITION, WORLD'S LEADING FPSO PLATFORM:
The FPSO World Congress 2025 is the longest-standing event dedicated solely to FPSOs.



GLOBAL REACH:
Connect with senior decision-makers and FPSO professionals from over 40 countries.

INDUSTRY LEADERS:
Engage with top operators, contractors, and technology providers, including **Petrobras, Yinson, Hanhwa**, and more.



MASSIVE INDUSTRY COMMUNITY:
Supported by a network of 21,000+ FPSO professionals, providing unmatched access and insights

HIGH-LEVEL NETWORKING:
Forge strategic partnerships and collaborate with the people shaping the future of FPSOs.



ACTIONABLE, PROJECT-FOCUSED CONTENT:
Sessions are built entirely on active FPSO projects, delivering insights on delivery, redeployment, digital optimisation, and maximising project returns.

NEW

INTRODUCING APAC'S PREMIER ENERGY SUMMIT - ENERGY 2040

ENERGY
2040

WHAT IS ENERGY 2040?

The oil and gas industry is facing unprecedented economic, geopolitical and regulatory uncertainty - Those at the forefront are prioritizing opportunities for efficiency and productivity gains, investing in high return technologies and building new capabilities, setting themselves up to be agile and robust.

Energy 2040 connects the leaders shaping Asia's long-term energy roadmap. It brings together governments, national and international oil companies, utilities, renewable energy developers, financiers, and technology innovators to tackle one defining question:

WHAT LIES AHEAD AND CAN WE BUILD A SECURE, SUSTAINABLE, AND RESILIENT ENERGY FUTURE AMID GLOBAL UNCERTAINTY?

This one day summit convenes the region's public and private sector leaders to define how Asia will secure, decarbonise and transform its energy systems through to 2040.

[Visit Energy 2040's website](#)



2026 VISIONARY SPEAKERS



PAOLO SCARONI
Chairman,
Enel



LEONG WEI HUNG
Chief Executive Officer,
Singapore LNG
Corporation



JEROEN VAN DER VEER
Former CEO of Shell,
Former Shell



DR. DESIKAN SUNDARARAJAN
VP and Country Manager,
Singapore & India,
Equinor

WHAT'S LINED UP FOR ENERGY 2040



LEADERSHIP KEYNOTES & HIGH-LEVEL PANELS



INDUSTRY LEADERSHIP SESSIONS



MINISTERIAL & POLICY DIALOGUES



REFLECTIONS & LEADERSHIP FORUM

WHY ATTEND ENERGY 2040



Meet the region's energy decision-makers

Network with ministers, C-suite executives, regulators, investors and innovators from across ASEAN and globally, necessary to shape the future of power, energy and infrastructure.



Everything you need to navigate Asia's energy transition

From geopolitics and trade policy to finance, technology and innovation hear directly from leaders driving the transformation of Asia's energy landscape.



Tap into Asia's USD 1.5 trillion energy opportunity

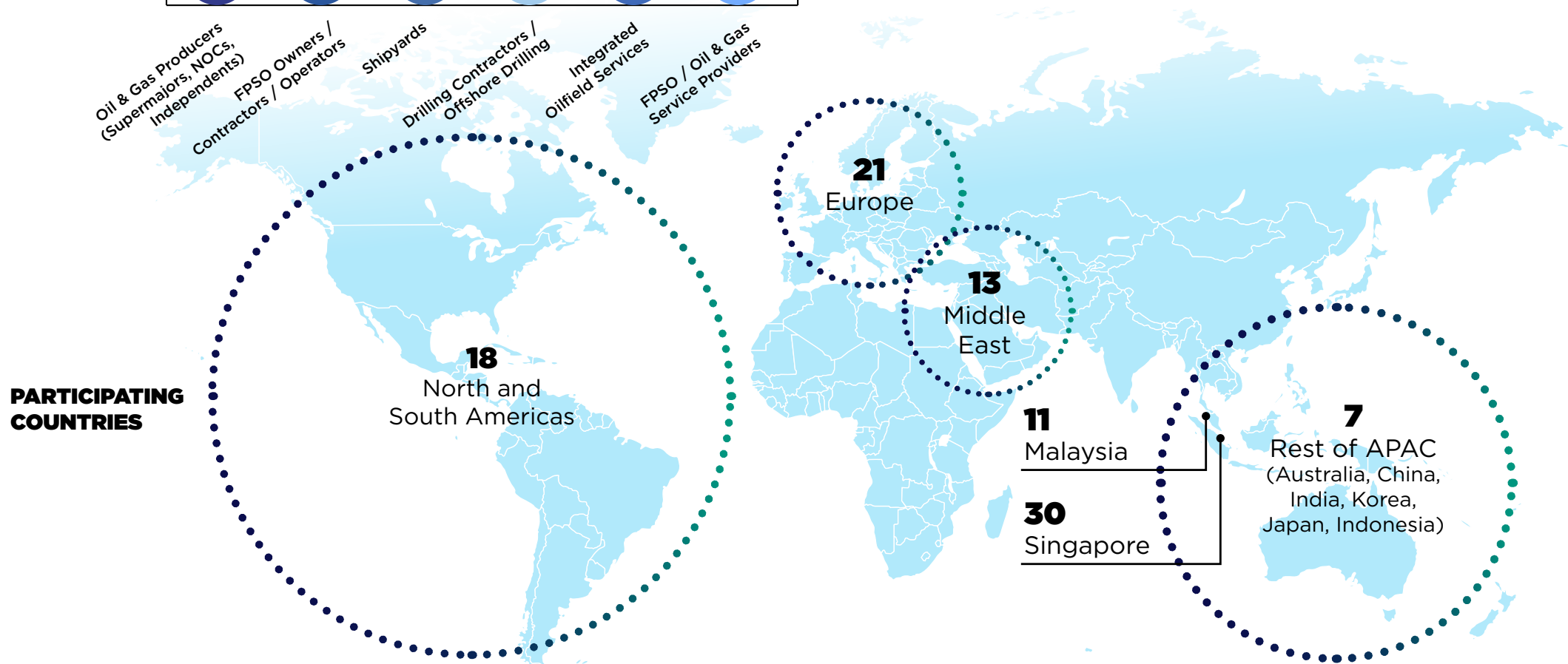
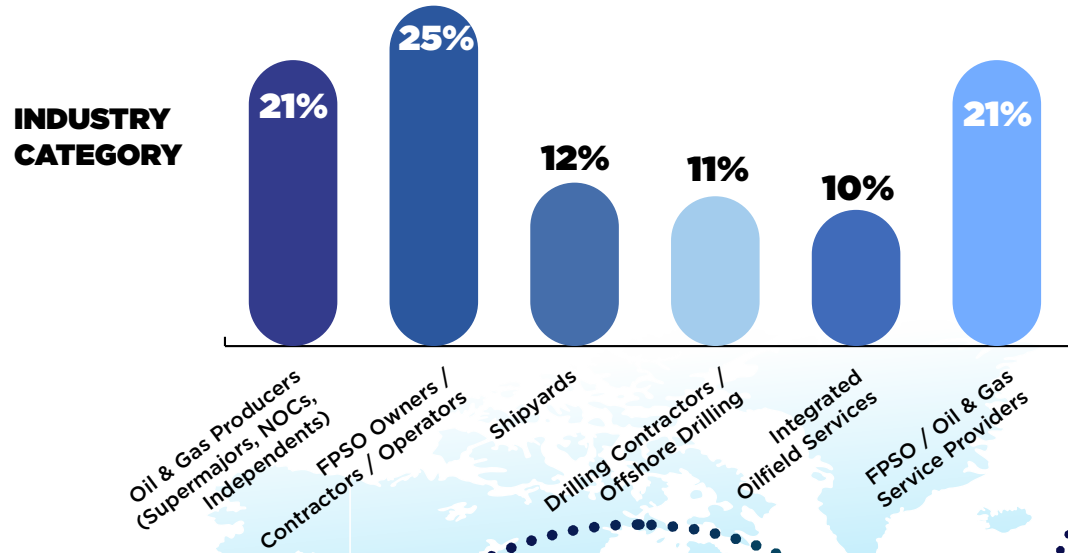
ASEAN alone requires USD 1.5 trillion in investment by 2040 to meet Paris-aligned goals. Energy 2040 is where capital, policy, and strategy converge.



Be part of a global conversation

With participation from international energy and finance leaders, Energy 2040 bridges regional perspectives with global imperatives ensuring Asia's voice is central to the world's energy dialogue.

ATTENDEE OVERVIEW



PAST ATTENDING DELEGATES

KEY SESSIONS TO NOT MISS:

LEADER'S PANEL

STRATEGIC ROADMAP: NAVIGATING GEOPOLITICAL VOLATILITY, DEPLOYMENT, AND THE NEXT DECADE OF FPSO VALUE CREATION

- ✓ Balancing CAPEX discipline with rapid FPSO deployment, redeployment, and asset expansion as geopolitical uncertainty and sanctions shifts reshape global oil supply dynamics
- ✓ Leveraging modular design and digital technology to accelerate FPSO delivery, reactivation, and flexibility
- ✓ Why renewed offshore investment confirms FPSOs as the resilient choice—and how C-suite strategy and innovation unlock value in volatile markets



SUPPLY OF PROCESS EQUIPMENT AND MATERIALS FOR FPSO PROJECTS IN MEXICO: MARKET DYNAMICS, CHALLENGES, AND LOCAL CONSIDERATIONS

- ✓ Assessing the supply landscape for critical FPSO process equipment and materials, including topsides, utilities, and marine systems supporting PEMEX offshore developments.
- ✓ Addressing procurement challenges such as long lead items, fabrication capacity, logistics, and integration risks that impact FPSO schedules, cost certainty, and project execution.
- ✓ Navigating local content requirements, supplier readiness, and contracting strategies to balance international sourcing with domestic participation and long-term asset reliability.



SMART MONEY MOVES: MAXIMISING FPSO RETURNS THROUGH LIFECYCLE OPTIMISATION

- ✓ Learn how operators unlocked 20–30% cost savings on lifecycle operations through targeted upgrades and redeployment strategies.
- ✓ See how strategic retrofits and redeployment extended asset life and delivered stronger returns.
- ✓ Gain actionable insights on where to invest, retrofit, or redeploy to maximise uptime, efficiency, and long-term value across both ageing and new FPSO assets.



NEXT-GENERATION DIGITAL PLATFORMS: UNLOCKING FPSO VALUE AND EFFICIENCY

- ✓ Use real-time analytics and predictive intelligence to foresee equipment failures, optimise maintenance, and minimise costly downtime.
- ✓ Transform FPSOs, subsea systems, and export infrastructure into a fully integrated digital ecosystem for seamless, high-efficiency operations.
- ✓ Deploy automation, robotics, and remote operations centres to enhance safety, precision, and performance—even in the most challenging offshore environments.



YOUR ROADMAP TO FPSO WORLD CONGRESS



Energetic speed networking:
 Connect, thrive, succeed in moments!



Engaging panels with compelling FPSO case studies to inspire and drive transformation.



Engage in enlightening roundtable discussions for profound insights.

22ND SEPTEMBER 2026

PRE-CONGRESS DAY

- ✓ **Master FPSO Commercials:** Gain practical insights into contracts, liabilities, warranties, and risk allocation to navigate today's volatile offshore markets.
- ✓ **Boost Asset Value & ROI:** Explore smart financing strategies and case studies that maximise the commercial performance of FPSOs.
- ✓ **Interactive Learning & Networking:** Participate in roundtable discussions to exchange takeaways, actionable strategies, and build connections with industry peers.

23RD SEPTEMBER 2026

MAIN CONGRESS DAY 1

- ✓ **FPSO Market Outlook:** Gain strategic insights into the global FPSO pipeline, emerging opportunities, and how geopolitical shifts are driving rapid redeployment and short-cycle offshore developments.
- ✓ **Digital & Robotics Innovation:** Explore how AI, predictive analytics, autonomous drones, and digital twins are transforming FPSO operations, improving safety, and reducing costs.
- ✓ **Maximising Asset Value:** Learn proven strategies for redeployment, lifecycle optimisation, and fast-track reactivation to extend FPSO life and boost returns.
- ✓ **Legal, Commercial & Financing Insights:** Understand contract structures, charter terms, and financing strategies that unlock FPSO value in volatile and sanction-driven markets.

24TH SEPTEMBER 2026

MAIN CONGRESS DAY 2

- ✓ **Winning the Supply Chain Race:** Learn strategies to secure yards, manage fabrication bottlenecks, and optimise sourcing in West Africa, Southeast Asia, and Brazil for timely FPSO delivery.
- ✓ **Data-Driven Asset Management:** Explore predictive analytics, digital platforms, and AI-driven insights to extend FPSO life, enhance reliability, and reduce operational risks.
- ✓ **Energy Optimisation & Efficiency:** Discover how operators are lowering fuel consumption, cutting emissions, and improving uptime to maximise profitability across ageing and active FPSO fleets.
- ✓ **Lifecycle Extension & Redeployment:** Gain practical insights on refurbishments, modular retrofits, and life-extension strategies that drive long-term value for ageing assets.

25TH SEPTEMBER 2026

POST-CONGRESS DAY

- ✓ **Master FPSO Financing:** Navigate oil price volatility, geopolitical uncertainty, and market re-entry to secure project funding.
- ✓ **De-risk Investments:** Learn early-stage planning, contracting, and insurance strategies that protect project viability.
- ✓ **Innovative Funding Solutions:** Explore green financing, blended capital, and risk-sharing models to accelerate FPSO projects.



OUR SPEAKERS



DEERAJ ARORA
Head of Engineering,
Bp



SARIMAH TALIB
Vice President & External
Relations, **Bumi Armada**



ERWIN INDRAWAN
Head of Office and
Project Manager,
Medco E&P Natuna Ltd.



THAIS VACHALA
Vice President, Supply
Chain Research,
Rystad Energy



MICHAEL SURATT
Offshore Installation
Manager,
Chevron



**DAVID ALEJANDRO
GONZALES**
Senior Project Director,
PEMEX



IMRAN YOUSAF
Senior Project Manager,
**Canadian Natural Resources
(CNRL)**



ORIOI MILLAN
Chief Executive Officer,
InProcess



PHILIP HUIZENGA
Chief Executive Officer,
Carnarvon Energy



MENA ASKHARON
Productions Operations
Department Head,
Gemsa Petroleum



DR. IR. NOEZRAN AZWAR
Head of Project Engineering,
SKK Migas



KHALEEF KHAN
Vice President, Offshore
Solutions, Energy Industries,
ABB



BORIS RIJNTEN
Chief Technology Officer/
Vice President of Technology,
Bluewater Energy



JOEL ZUNIGA
Head of Supply Chain
Mexico,
Harbour Energy



CHOMAIS MUNTAZHAR
Head of Maintenance &
Reliability, **Husky-CNOOC
Madura Ltd.**



TOM BARTLETT
Partner,
Latham & Watkins



MIKE MCAREAVEY
Chief Technology Officer,
BW Offshore



SAMIR L. ALVES JUNIOR
Project Procurement
Manager,
SBM Offshore



BAGUS NUGROHO
Commissioning Manager,
ADNOC Offshore



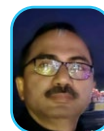
OWAIN DAVIES
Partner,
Latham & Watkins



BAI LI GUO
Chief Executive Officer,
Hanwha Offshore



SHREERAM LOM
FPSO Delivery Manager,
Repsol



MRINMOY KANTI DAS
General Manager (Supply
Chain Management),
ONGC



JESSE VD KORUPT
Vice President Floating
Production,
Bluewater Energy



**THANAN
TANWATANANIKUL**
Maintenance and Inspection
Solutions Manager,
PTTEP







IVAN POPOV
Continuous
Improvement Manager,
BW Offshore




**FPSO World Congress Day One
23 September 2026**

08:15	Morning Refreshments & Registration - Sponsor Showcase Video (VPA)
08:50	Welcome Address by FPSO Network
08:55	Opening Remarks by Congress Chairperson
The FPSO Market Outlook	
09:00	<p>FPSO Market Outlook in a Volatile Energy Landscape: Opportunities, Constraints & Strategic Positioning</p> <ul style="list-style-type: none"> Global FPSO project pipeline analysis: key regions, project types, and timelines through 2030. FPSO market to grow from US\$13B in 2025 to US\$19.7B by 2030, with 90+ projects adding 4 million bpd How geopolitical shifts and sanctions uncertainty are accelerating demand for short-cycle offshore developments and FPSO redeployment Strategic insights for operators, contractors, and financiers to capture market opportunities. <p>Thais Vachala, Vice President, Supply Chain Research, Rystad Energy</p>
09:30	<p>Industry Thought Leadership – InProcess (Foundation Partner) Ensuring Success in your FPSO Process Digitalization Journey</p> <ul style="list-style-type: none"> Enhancing safety, sustainability, and profitability through Multi-Purpose Dynamic Simulators Guaranteeing workforce readiness before first oil by implementing Simulation-based Training Programs Gaining real-time process insights and operational excellence by implementing Online Digital Twins <p>Oriol Millan, Chief Executive Officer, InProcess</p>
10:00	<p>Leader’s Panel Strategic Roadmap: Navigating Geopolitical Volatility, Deployment, and the Next Decade of FPSO Value Creation</p> <ul style="list-style-type: none"> Balancing CAPEX discipline with rapid FPSO deployment, redeployment, and asset expansion as geopolitical uncertainty and sanctions shifts reshape global oil supply dynamics Leveraging modular design and digital technology to accelerate FPSO delivery, reactivation, and flexibility Why renewed offshore investment confirms FPSOs as the resilient choice—and how C-suite strategy and innovation unlock value in volatile markets <p>Panellists: Mike McAreavey, Chief Technology Officer, BW Offshore Boris Rijnten, Chief Technology Officer/Vice President, Technology, Bluewater Energy Philip Huizenga, Chief Executive Officer, Carnarvon Energy Bai Li Guo, Chief Executive Officer, Hanwha Offshore C-level Representative, Yinson Production</p>

	Luiz Carvalho, Chief Financial Officer, Brava Energia (Reserved)
10:50 	Morning Break & Refreshments - Sponsor Showcase Video (VPA) Take a break and use this time to network with your fellow industry peers at our Exhibition Hall!
11:20	Keeping Mature FPSOs Productive: Workover, Well Testing & Production Engineering Insights from the Gulf of Suez <ul style="list-style-type: none"> • Practical insights from workover, well testing, and production & process operations at AL ZAAFARANA FPSO, Warda Platform, and Ras Gemsa Field—showing how petroleum engineering decisions directly impact FPSO uptime and longevity. • How fit-for-purpose interventions, optimised production systems, and experience-led operational planning delivered measurable OPEX reductions while sustaining production in late-life assets. • Applying cross-asset learnings and workforce expertise to manage declining reservoirs, ageing facilities, and operational risks in one of the world’s most mature offshore basins. Mena Askharon, Productions Operations Department Head, Gemsa Petroleum
11:50	Fireside Chat FPSO Intelligence 4.0: Reducing Risk and Reimagining Operations Through Digital Performance & Robotics <ul style="list-style-type: none"> • Prevent critical issues before they escalate using AI-driven anomaly detection, real-time condition monitoring, and predictive analytics designed specifically for complex FPSO environments. • Create a unified digital operations backbone connecting topsides, hull, subsea systems, and export lines — enabling faster decisions, safer workflows, and significant reductions in manual intervention offshore. • Strengthen safety and slash inspection costs with robotics, autonomous drones, ROVs, and remote operations centres, drastically reducing human exposure to hazardous areas while improving inspection depth and accuracy. Moderator: Khaleef Khan, Vice President, Offshore Solutions, Energy Industries, ABB Panellists: Shreeram Lom, FPSO Delivery Manager, Repsol Imran Yousaf, Senior Project Manager, Canadian Natural Resources (CNRL) Michael Suratt, Offshore Installation Manager, Chevron
12:20	Risk-Smart Economics: Reducing CAPEX, Lowering OPEX & Protecting FPSO Value <ul style="list-style-type: none"> • Cut CAPEX through design simplification, modularisation, and tighter control of engineering changes that often escalate costs and schedule risks • Reduce OPEX by optimising logistics, improving energy use, and streamlining operations to avoid inefficiencies that inflate long-term budgets • Strengthen risk resilience with clearer cost–risk trade-off frameworks, better contract strategies, and more disciplined project and operations governance Antonio BH Yoon, Director VP, Samsung Heavy Industries
12:50 	Speed Networking Session Join us in this Speed Networking Session where you will be able to meet other participants at the Congress! During this session, you will have the opportunity to engage with several leaders in a short amount of time and exchange business cards to take conversations beyond the Congress.
13:10	Lunch Break - Sponsor Showcase Video (VPA)



	<p>Take a break and use this time to network with your fellow industry peers at our Exhibition Hall!</p>
<p>Maximising FPSO Returns Through Strategic Redeployment</p>	
<p>14:10</p>	<p>Redeploying FPSOs for Regional Growth: The FPSO Marlin Natuna Playbook</p> <ul style="list-style-type: none"> • How FPSO Marlin Natuna was repositioned to extend asset life, accelerate production timelines, and unlock multi-field revenue potential in Southeast Asia • Key operational, technical, and commercial considerations in FPSO redeployment, including refurbishment scope, regulatory alignment, and contract restructuring • Project spotlight insights on reducing CAPEX, mitigating execution risk, and maximising returns through strategic FPSO redeployment in the Natuna region <p>Erwin Indrawan, Head of Office and Project Manager, Medco E&P Natuna Ltd.</p>
<p>14:40</p>	<p>Industry Thought Leadership – Akselos</p> <p>Unlocking FPSO Efficiency: Real-Time Structural Intelligence for Maximum Asset Value & Lower Emissions</p> <ul style="list-style-type: none"> • Protect and Boost Production — Ensure hull and topside integrity in real time to prevent costly downtime. • Slash OPEX, Extend Asset Life — Predict and target maintenance where it matters most. • De-Risk Life Extension & Redeployment — Use AI-driven structural performance insights to safely operate beyond design limits while reducing embodied and operational emissions. <p>Sean Arnold, Chief Revenue Officer and Head of Industrial Affairs, Akselos</p>
<p>15:10</p>	<p>Smart Money Moves: Maximising FPSO Returns Through Lifecycle Optimisation</p> <ul style="list-style-type: none"> • Learn how operators unlocked 20–30% cost savings on lifecycle operations through targeted upgrades and redeployment strategies. • See how strategic retrofits and redeployment extended asset life and delivered stronger returns. • Gain actionable insights on where to invest, retrofit, or redeploy to maximise uptime, efficiency, and long-term value across both ageing and new FPSO assets. <p>Senior Representative, Petrobras</p>
<p>15:40</p>	<p>Maximising FPSO Returns Through Strategic Redeployment: Legal & Commercial Insights from Latham & Watkins</p> <ul style="list-style-type: none"> • How contractual structures, charter terms, and asset ownership models can be optimised to enable FPSO redeployment and extend revenue life • Managing legal, regulatory, and financing risks when relocating FPSOs across jurisdictions, including lender, ECA, and host-government considerations • Structuring redevelopment, life-extension, and re-contracting strategies to enhance bankability and improve long-term returns on FPSO assets <p>Tom Bartlett, Partner, Latham & Watkins Owain Davies, Partner, Latham & Watkins</p>
<p>16:10</p> 	<p>Afternoon Break & Refreshments - Sponsor Showcase Video (VPA)</p> <p>Take a break and use this time to network with your fellow industry peers at our Exhibition Hall!</p>
<p>16:40</p>	<p>Day 1 Prize Giveaway & Lucky Draw</p>



	<p>Visit our Exhibition Hall, learn more about partners of the FPSO World Congress and you stand a chance to win prizes proudly sponsored by our partners!</p>
<p>16:50</p>	<p>Reviving Idle Assets: Fast-Track Pathways to FPSO Re-Entry and Revenue</p> <ul style="list-style-type: none"> • Discover how operators are shortening FPSO reactivation timelines by up to 40% through rapid assessment frameworks, pre-FEED readiness checks, and accelerated class reinstatement. • Learn how smart refurbishment scopes, modular retrofits, and targeted system upgrades can bring cold-stacked FPSOs back online safely and profitably. • Understand the commercial triggers—market demand shifts, marginal field economics, and short-cycle development opportunities—that make previously uneconomic FPSOs suddenly viable again. <p>Senior Representative, Yinson Production</p>
<p>17:20</p>	<p>FPSO Redeployment Masterclass: Maximising Reliability and Asset Value</p> <ul style="list-style-type: none"> • Discover proven maintenance and reliability strategies to ensure FPSOs perform optimally during redeployment. • Learn innovative engineering solutions to tackle complex field conditions and operational challenges. • Apply strategic decision frameworks to prioritise maintenance, optimise resources, and capture high-value opportunities. <p>Chomais Muntazhar, Head of Maintenance & Reliability, Husky-CNOOC Madura Ltd.</p>
<p>17:50</p>	<p>Chairperson’s Closing Remarks</p>
<p>18:00</p>	<p>World Offshore Week – Happy Hour Networking Drinks!</p>
<p>19:00</p>	<p>End of Congress Day 1</p>

FPSO World Congress Day Two
24 September 2026

08:15	Morning Refreshments & Registration
08:50	Welcome Address by FPSO Network
08:55	Opening Remarks by Congress Chairperson
Thriving in a Changing World: How Strategic Procurement Elevates FPSO Project Delivery	
09:00	<p>Panel Discussion Winning the Supply Chain Race: Securing FPSO Delivery in a Volatile Global Market</p> <ul style="list-style-type: none"> Addressing fabrication bottlenecks and long-lead equipment constraints as renewed demand from re-entering and high-growth markets intensifies competition for yards in Brazil, West Africa, and Southeast Asia Leveraging regional fabrication hubs, flexible contracting, and multi-vendor sourcing to shorten lead times, manage cost escalation, and maintain delivery certainty amid tightening global capacity Aligning operators, EPCs, and suppliers to mitigate schedule and cost risk as FPSO projects accelerate in response to shifting supply dynamics and market re-entry opportunities <p>Panellists: Samir L. Alves Junior, Project Procurement Manager, SBM Offshore Joel Zuniga, Head of Supply Chain Mexico, Harbour Energy Mrinmoy Kanti Das, General Manager (Supply Chain Management), ONGC</p> <p>Invited: Kevin Tan, Senior Vice President - Project Delivery & Supply Chain, Yinson Production (Reserved)</p>
09:40	Industry Thought Leadership - Aize
10:10	<p>Supply of Process Equipment and Materials for FPSO Projects in Mexico: Market Dynamics, Challenges, and Local Considerations</p> <ul style="list-style-type: none"> Assessing the supply landscape for critical FPSO process equipment and materials, including topsides, utilities, and marine systems supporting PEMEX offshore developments. Addressing procurement challenges such as long lead items, fabrication capacity, logistics, and integration risks that impact FPSO schedules, cost certainty, and project execution. Navigating local content requirements, supplier readiness, and contracting strategies to balance international sourcing with domestic participation and long-term asset reliability. <p>David Alejandro Gonzales, Senior Project Director, PEMEX</p>
10:40	<p>Speed Networking Session - Sponsor Showcase Video (VPA)</p> <p>Join us in this Speed Networking Session where you will be able to meet other participants at the Congress! During this session, you will have the opportunity to engage with several leaders in a short amount of time and exchange business cards to take conversations beyond the Congress.</p>



11:00 	Morning Break & Refreshments Take a break and use this time to network with your fellow industry peers at our Exhibition Hall!
11:30	Regional Sourcing Strategies for Resilient FPSO Projects <ul style="list-style-type: none"> Operators are increasingly sourcing in West Africa (Nigeria, Angola), Southeast Asia (Malaysia, Indonesia), and Brazil to reduce exposure to geopolitical risk and shorten lead times. Regional partnerships and local content strategies can improve cost predictability and secure critical fabrication capacity in booming regions. Real-world examples show how regionalised sourcing has boosted supply chain resilience amid global market uncertainty. Senior Representative, Seatrrium
12:00	Industry Thought Leadership
12:30	Securing Yard Capacity: Keeping FPSO Projects on Track and On Budget <ul style="list-style-type: none"> Learn how operators are turning yard scarcity into a competitive edge by locking in fabrication agreements early, ensuring projects stay on schedule and within budget. Project Spotlight: FPSO Bacalhau – Brazil See how strategic early agreements and flexible contracting helped maintain schedule and avoid cost overruns in one of Brazil’s high-profile FPSO projects. Gain actionable insights into navigating limited yard capacity across West Africa, South America, and Southeast Asia, and how proactive planning secures timely delivery even in a tight global FPSO market. Joel Zuniga, Head of Supply Chain Mexico, Harbour Energy
13:00 	Lunch Break - Sponsor Showcase Video (VPA) Take a break and use this time to network with your fellow industry peers at our Exhibition Hall!
Transforming Ageing FPSOs: Digital Insights for Maximising Asset Value and Operational Efficiency	
14:00	Data-Driven Project Engineering & Decision Support: Leveraging Analytics for Upstream Delivery Excellence <ul style="list-style-type: none"> Bringing analytics into upstream project planning and execution with performance data, risk modelling and decision frameworks improve delivery certainty, optimise resources and support accelerated field development Applying predictive insights to streamline project engineering, reduce design and execution uncertainty, and strengthen safety and integrity outcomes across offshore project portfolios Integrating data insights into lifecycle decisions, capital prioritisation, and governance practices to improve outcomes for operators and national upstream stakeholders Dr. Ir. Noezran Azwar, Head of Project Engineering, SKK Migas
14:30	Industry Thought Leadership
15:00	Bumi Armada Energy Edge: Maximising FPSO Efficiency and Profitability <ul style="list-style-type: none"> Discover how Bumi Armada is leveraging energy optimisation to drive significant cost savings and operational performance across its FPSO fleet.

	<ul style="list-style-type: none"> • Project Spotlight: FPSO Armada Sterling – Malaysia See how targeted improvements in processing, utilities, and power systems reduced fuel consumption, cut emissions, and enhanced uptime, directly boosting ROI. • Gain actionable strategies to implement energy efficiency measures that lower costs, improve sustainability, and extend asset life. <p>Sarimah Talib, Vice President & External Relations, Bumi Armada</p>
15:30 	<p>Afternoon Break & Refreshments - Sponsor Showcase Video (VPA) Take a break and use this time to network with your fellow industry peers at our Exhibition Hall!</p>
16:00 	<p>Day 2 Prize Giveaway & Lucky Draw Visit our Exhibition Hall, learn more about partners of the FPSO World Congress and you stand a chance to win prizes proudly sponsored by our partners!</p>
16:10	<p>Life Beyond Design: Extending Ageing FPSOs for Maximum Operational Efficiency</p> <ul style="list-style-type: none"> • Proven asset life extension strategies used by operators like PTTEP to sustain production from ageing FPSOs • Leveraging predictive insights to strengthen integrity management, optimise maintenance, and reduce unplanned downtime • Delivering measurable gains in uptime and cost efficiency while deferring major refurbishment CAPEX <p>Thanan Tanwatananikul, Maintenance and Inspection Solutions Manager, PTTEP</p>
16:40	<p>Next-Generation Digital Platforms: Unlocking FPSO Value and Efficiency</p> <ul style="list-style-type: none"> • Use real-time analytics and predictive intelligence to foresee equipment failures, optimise maintenance, and minimise costly downtime. • Transform FPSOs, subsea systems, and export infrastructure into a fully integrated digital ecosystem for seamless, high-efficiency operations. • Deploy automation, robotics, and remote operations centres to enhance safety, precision, and performance—even in the most challenging offshore environments. <p>Deeraj Arora, Head of Engineering, Bp</p>
17:10	<p>From Design Intent to Operational Reality: Building Digitally-Enabled Operational Excellence for Long-Term FPSO Performance</p> <ul style="list-style-type: none"> • How operational excellence is shaped during commissioning and early operations, creating the data, systems, and behaviours that underpin efficient performance as FPSOs age • Translating design intent into operable, maintainable, and digitally observable systems that support lifecycle optimisation offshore • Early governance, prioritisation, and continuous improvement choices that influence long-term asset value, efficiency, and reliability • Practical lessons from FPSO BW Opal as a newbuild FPSO entering operations with a focus on future asset performance and value preservation <p>Ivan Popov, Continuous Improvement Manager, BW Offshore</p>
17:40	<p>Chairperson’s Closing Remarks and End of Congress</p>

Pre-Congress Focus Day FPSO 101 – Commercial Standards Tuesday, 22 nd September 2026		Post-Congress Focus Day Cracking the New FPSO Financing Code – De-risking Projects in a Higher-Cost World Friday, 23 rd September 2026	
10:00	Morning Refreshments & Registration	Morning Refreshments & Registration	
10:35	Welcome & Housekeeping Address	Welcome & Housekeeping Address	
10:40	Contract Crunch: Mastering FPSO Deal Dynamics <ul style="list-style-type: none"> Decode FPSO contracts like a pro: time charters, bareboats, and leases Spot the fine print: liabilities, warranties, and risk allocation that matter Understand how market volatility, including supply re-entry in previously constrained regions, impacts contract terms and commercial risk Mohamed Maher, Projects Director, VAALCO Energy	Financing FPSOs in a Volatile Market – Strategies That Work <ul style="list-style-type: none"> Understand how fluctuating oil prices, geopolitical uncertainty, and market re-entry in previously constrained regions impact project financing. Explore risk-sharing models between operators, contractors, and investors to secure long-term project viability under unpredictable supply and cost conditions. Real-world examples of FPSO projects that successfully navigated financing challenges in high-cost, volatile markets. <ul style="list-style-type: none"> Understand how investment work Commerciality Be objective and no opinion, how is the industry going to navigate (strategies) Bankable investments, key criteria, assessing the geopolitical environment Injection of money, more on investment flows 	
11:40	Let’s Talk! Key Takeaways & Action Points We will break out into a friendly roundtable session to exchange and share key takeaways and actionable points on your learnings from the workshop. Let's learn and grow together!	Let’s Talk! Key Takeaways & Action Points We will break out into a friendly roundtable session to exchange and share key takeaways and actionable points on your learnings from the workshop. Let's learn and grow together!	
12:10	Workshop Leader A’s Closing Remarks	Workshop Leader C’s Closing Remarks	
12:20	Networking Lunch Break	Networking Lunch Break	
13:20	From First Oil to First Invoice: Operational Readiness as a Commercial Milestone <ul style="list-style-type: none"> How commissioning readiness gates trigger charter payments, performance testing, and acceptance milestones Common operational bottlenecks that delay first oil and their direct commercial implications Bagus Nugroho, Commissioning Manager, ADNOC Offshore	From Concept to Cashflow – De-risking FPSO Investments <ul style="list-style-type: none"> Learn how early-stage planning, insurance, and contracting strategies reduce financial exposure. Discover innovative funding structures, including green financing and blended capital options. Case studies highlighting projects where financial engineering accelerated project approval and delivery. Jesse vd Korrupt, Vice President Floating Production, Bluewater Energy	
14:20	Let’s Talk! Key Takeaways & Action Points We will break out into a friendly roundtable session to exchange and share key takeaways and actionable points on your learnings from the workshop. Let's learn and grow together!		
14:50	Workshop Leader B’s Closing Remarks	Workshop Leader D’s Closing Remarks	
15:00	End of Focus Day	End of Focus Day	

SPONSORSHIP OPPORTUNITIES

From **22nd to 25th September 2026**, join the industry's leading operators, investors, and decision-makers as the FPSO market navigates **geopolitical uncertainty, sanctions-driven risks, and a rapidly evolving energy landscape**. As a sponsor, **showcase your solutions** that help operators **overcome these challenges**, drive **sustainable advancements**, and **unlock value in volatile markets**. Boost your visibility, forge strategic partnerships, and position your organization as a trusted leader in shaping the future of FPSOs.

ENGAGE WITH TARGETED AUDIENCE



Our audience comprises passionate individuals from the energy industry who value the work we do. Sponsoring us means connecting with a demographic that is likely to appreciate and support your brand, leading to potential customer loyalty and increased engagement.

BOOST YOUR BRAND VISIBILITY



Sponsoring our organisation provides a unique opportunity to showcase your brand to a diverse and engaged audience. Our events, online presence, and community activities ensure your brand receives extensive exposure through various channels.

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As a sponsor, you gain access to exclusive marketing opportunities tailored to meet your needs. From brand placements at our events to mentions in our promotional materials, we ensure your brand is prominently featured and well-represented.

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Get your own booth!

Create a unique space tailored to your brand when you book a customised exhibition booth with us. Engage our participants by transforming your booth into a creative representation of your world!

Thought Leadership On Stage

Capture the audience's attention by sharing a client testimonial or join our panel to showcase your expertise alongside our distinguished experts. The stage is yours to shine!

Host a Networking Break, Lunch or Session

Our participants love enjoying food and drinks in a relaxed setting. Position your brand strategically in front of everyone during their favorite moments of the day for maximum exposure.



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