

FPSO Brasil Congress Live – Monday, 9 November 2020				
Workshop Add-On Day				
Workshop Part 1: FPSO Project Financing 101				
	The large number of emerging projects in Brazil means that the cumulative financing needs of these projects are huge and need to be met. How can oil and gas companies and FPSO contractors secure financing for projects and remove obstacles for investment? Coupled with the risk of dealing with new players, FPSO project teams need to			
08:30	be aware of the key areas of project financing in Brazil to unlock bountiful opportunities and balance whole-of-project lifecycle costs.			
10:30 • Identifying key ingredients to secure FPSO project financing in Brazils				
	Overcoming common inhibitors and strengthening the credit-worthiness of projects			
	Evaluating CAPEX and OPEX costs to enhance FID-certainty			
	Workshop Leader:			
	Rodrigo Lemos, Director, FPSO Business, OCYAN			
	Workshop Part 2: The Playbook to Operating FPSOs in LATAM			
	While Brazil is the world's dominant oil giant, surrounding countries such as Guyana, Mexico and Argentina are			
	emerging players in the FPSO market. How do oil players leverage such big opportunities and new frontiers in the			
Latin American (LATAM) region? Find out how you can maximize opportunities and achieve operation				
11:00	effectiveness in this workshop on capitalizing LATAM's deep-water oil fields.			
_	Uncovering tips and tricks to capitalize on oil discoveries to augment production			
13:00	Understanding and navigating the regulatory landscape of FPSOs in LATAM			
	Securing project financing for upcoming deep-water projects			
	Workshop Leaders:			
	Luiz Hayum, Senior Upstream Research Analyst, Wood Mackenzie			
	Maria Fadul, Upstream Research Analyst – Latin America, Wood Mackenzie			



PFSO Innovation & Digitization  08:30   FPSO Network Welcome & Housekeeping Address   Chairperson Opening Remarks   Guilherme Mendes Pinto, Technology Manager, SBM Offshore   Industry Power Panel   Balancing CAPEX and OPEX While Driving Innovation for Future FPSO Projects   • Strengthening the balance sheet through strategic minimization of CAPEX and OPEX   • Addressing key factors in CAPEX and OPEX considerations across different project types   • Improving access to financing sources to fund future expenditures   Eduardo Chamusca de Azevedo, Country Director, SBM Brasil   Luiz Guilherme Messias, Superintendent of Development and Production, Pré-Sal Petróleo SA   Mauro de Andrade, Vice President Supply Chain International, Equinor Brasil   Miguel Pereira, Chief Executive Officer, Petrogal Brasil   Felipe Baldissera, Commercial & Contracts Manager, MODEC   Christian Schock, CEO Oil & Gas, Siemens Energy    09:30   09:40   09:45   09:40   09:45   10:25   10:30   10:50   10:55   10:55   10:50   10:55   10:50	FPSO Brasil Congress Live – Tuesday, 10 November 2020 Main Congress Day One				
08:30 FPSO Network Welcome & Housekeeping Address  Chairperson Opening Remarks Guilherme Mendes Pinto, Technology Manager, SBM Offshore  Industry Power Panel Balancing CAPEX and OPEX While Driving Innovation for Future FPSO Projects  • Strengthening the balance sheet through strategic minimization of CAPEX and OPEX  • Addressing key factors in CAPEX and OPEX considerations across different project types  • Improving access to financing sources to fund future expenditures  • Eduardo Chamusca de Azevedo, Country Director, SBM Brasil  Luiz Guilherme Messias, Superintendent of Development and Production, Pré-Sal Petróleo SA  Mauro de Andrade, Vice President Supply Chain International, Equinor Brasil  Miguel Pereira, Chief Executive Officer, Petrogal Brasil  Felipe Baldissera, Commercial & Contracts Manager, MODEC  Christian Schock, CEO Oil & Gas, Siemens Energy  09:30  - Ooy-40  09:45 Priving Project Profitability Digitally through Intelligent Connectivity  Senior Executive from RigNet  10:55 Industry Thought Leadership  Reserved for Dunlop  Establishing FPSO Integrity through Innovative Structural Digital Twin Technology  • Harnessing structural digital twin technology for asset integrity  • Enhancing holistic structural integrity management through real-time monitoring  • Optimising FPSO inspection ROI with structural simulation technology  John Bell, Senior Vice President, Akselos  Harnessing FPSO automation Systems for increased Operations Efficiency and Productivity  • Improve operational efficiency through real-time production data processing  • Streamline and enhance IT operational processes  • Safeguard and ensure stable business operations  Luiz Arruda, Technical Support (Buzios Field), Petrobras  Luiz Arruda, Technical Support (Buzios Field), Petrobras					
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Luiz Arruda, Technical Support (Buzios Field), Petrobras	12:55	· · · · · · · · · · · · · · · · · · ·			
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12:55 End of Main Congress Day One					
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FPSO Brasil Congress Live – Wednesday, 11 November 2020 Main Congress Day Two				
FPSO Production and Operations Efficiency				
08:30	FPSO Network Welcome & Housekeeping Address			
08:35	Chairperson Opening Remarks Guilherme Mendes Pinto, Technology Manager, SBM Offshore			
08:40 _ 09:10	<ul> <li>Exploiting Disruptive Digital Technologies to Innovate FPSO Models and Drive Growth</li> <li>Leveraging advanced analytics for predictive maintenance to boost production</li> <li>Accelerating development and deployment of new algorithms to reduce downtime</li> <li>Mapping out future digitalization efforts to integrate fleets and make operations safer and more efficient</li> <li>Soichi Ide, Chief Digital Officer, MODEC</li> </ul>			
09:10 - 09:20	Power Demo Drive 2 – OCYAN			
09:25 - 10:05	Identifying Key Areas to Rectify to Maximize Production and Cut Downtime André Manhães, Brazil General Manager, CETCO			
10:10 - 10:30	Virtual Speed Networking Session			
10:35 - 11:15	Improving Operational Reliability by Optimizing Processes, Resources and Monitoring  David Lothian, Head of Upstream Services, VWS Westgarth			
11:15 - 11:25	Power Demo Drive 3 – Rembe			
11:30 - 12:10	<ul> <li>Ensuring a Successful FPSO Start-Up by a Phased Lifecycle Approach of Process Digital Twins</li> <li>Confirming FPSO process design/sizing, Control Narrative and ESD design is adequate and safe for all loads, transients and trips.</li> <li>Providing early Operator Training and refining your Operating Procedures before the ICSS is implemented.</li> <li>Detecting Bad Actors and process anomalies with online process Digital Twins</li> <li>JoseMaria Ferrer, OTS Business Development Manager, Inprocess Technology &amp; Consulting Group</li> <li>José María Nougués, Technology Director, Inprocess Technology &amp; Consulting Group</li> </ul>			
12:15 - 12:45	<ul> <li>Enhancing FPSO Operations and Production Uptime Through Robust Technical Measures</li> <li>Learning from the best practices in maximizing equipment reliability and uptime</li> <li>Understanding the impacts of human factors and leadership on safety</li> <li>Exploring the impact of a strong safety culture</li> <li>Henrique Hillal, Offshore Installation Manager FPSO Cidade de Santos - MV20, MODEC</li> </ul>			
12:45	End of Main Congress Day Two			



FPSO Brasil Congress Live – Thursday, 12 November 2020 Main Congress Day Three				
FPSO Project Execution & Construction				
08:30	FPSO Network Welcome & Housekeeping Address			
08:35	Chairperson Opening Remarks Guilherme Mendes Pinto, Technology Manager, SBM Offshore			
08:40 _ 09:20	Industry Power Panel Harnessing Local Industry Capacity to Meet the Increasing Demand of FPSOs in Brazil  Increasing local production capabilities to fast-track project execution and expand sexpertise  Advancing local skills development and building local competence and organization  Improving construction efficiency for long-term project profitability  Filipe Costa, Managing Director, Yinson  Jose Carlos Elias, Managing Director, Altera Infrastructure  Senior Representative, Maersk  Pending:  Rodrigo Lemos, Director, FPSO Business, OCYAN			
09:20 - 09:30	Power Demo Drive 4 – SSE			
09:35 - 10:15	Achieving Net Zero Carbon Emissions on FPSOs  Reconciling prescriptive specifications and functional requirements from a standardization perspective  Driving simplification without excessive design specifications for the best FPSO model  Ensuring robust functional specifications while maintaining adequate prescriptive standards  Christian Schock, CEO Oil & Gas, Siemens Energy			
10:20 - 10:50	Virtual Speed Networking Session			
10:55 - 11:35	Embracing a Digital Culture to Successfully Harness Technology Capabilities for the FPSO Market  Offshore and maritime companies are on the cusp of significant digital transformation that people have been talking about for many years. Diving into understanding the sweet spot for embracing the culture using Wilhelmsen's own example, we will attempt to highlight the importance of the human element to truly establish a thriving digital culture. We will also share specific venture examples and their application in the maritime and offshore space to demonstrate how bridging deep domain expertise with new age technology capabilities can uncover tremendous opportunity.  Nakul Malhotra, Vice President Open Innovation, Wilhelmsen Ships Service			
11:40 - 12:10	<ul> <li>Guaranteeing Proper Maintenance Measures to Construct Vessels of High Integrity</li> <li>Evaluating the technical readiness level of asset integrity</li> <li>Overcoming major challenges to reduce corrosion damage</li> <li>Harnessing innovative technologies to increase maintenance productivity</li> <li>Ricardo Gadelha de Freitas, Offshore Installation Manager FPSO P-53, Petrobras</li> <li>Market Intelligence: Monetizing Ultra-Deepwater Exploration and Production in Brazil</li> <li>Streamlining business processes to amplify volume growth and increase global oil production</li> </ul>			
12:45 12:45	<ul> <li>Strategizing to deliver oil in light of reduced local content and lowered costs</li> <li>Reducing project timeframes through close collaboration and risk-taking</li> <li>Marcelo de Assis, Head, Latin America Upstream Research, Wood Mackenzie</li> <li>End of Main Congress</li> </ul>			



## FPSO Brasil Congress Live – Friday, 13 November 2020 Virtual Interactive Discussion Groups (By-Invite-Only)

The **FPSO Brasil Live Virtual Interactive Discussion Group** is an exclusive, by-invite-only platform structured to maximize interaction with in-depth focus on critical and timely issues. Participants will have the opportunity to participate in 2 topics, each led by an expert for a 1-hour discussion. This unique private session allows you to deep-dive into the most current challenges you face right now. This is limited to 5 – 6 industry leaders only.

1 <sup>st</sup> Rotation: 10:00 – 11:00   2 <sup>nd</sup> Rotation: 11:30 – 12:30				
FPSO Execution & Digitisation	Operations & Asset Integrity Management			
Roundtable A	Roundtable D			
Harnessing Digital Technologies to Improve FPSO Project	Unlocking Excellent FPSO Operability and Maintenance			
Lifecycle Costs Through This Crisis	throughout the Vessel Lifecycle			
Senior Representative, SSE	David Lothian, Head of Upstream Services, VWS Westgarth			
Roundtable B	<u>Roundtable E</u>			
Leveraging Real Time Monitoring and Offshore Connectivity	Evaluating Reliable Process Pressure Relief Engineering and			
Tools to Maintain Efficient Operations	Solutions for Cost Savings on FPSO Projects			
Senior Representative, RigNet	Senior Representative, <b>Rembe</b>			
Roundtable C	Roundtable F			
Exploring Key Considerations in Delivering FPSO Projects On-	Finding Key Market Innovation Drivers for Robust Structural			
Time and On-Budget Even Amidst the Pandemic	Asset Integrity Management			
Senior Representative, CETCO	Christophe Paillusseau,			
	Vice President Sales & Marketing, Cold Pad			