

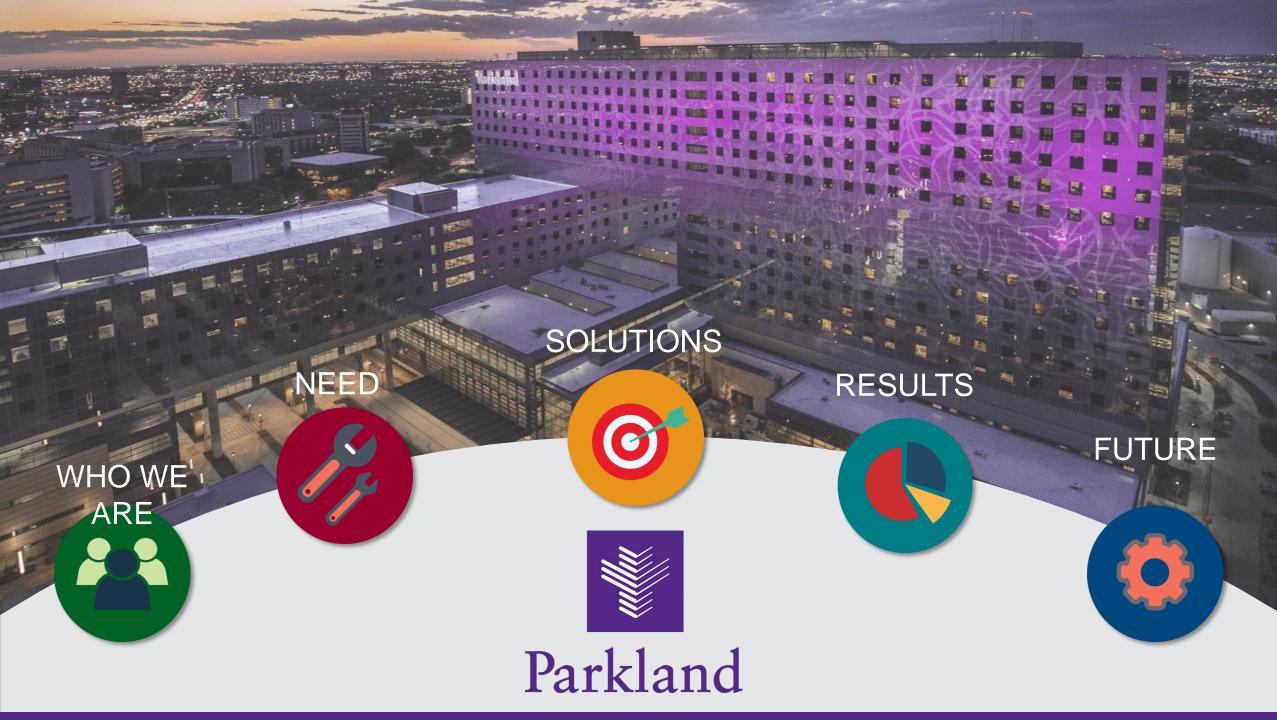


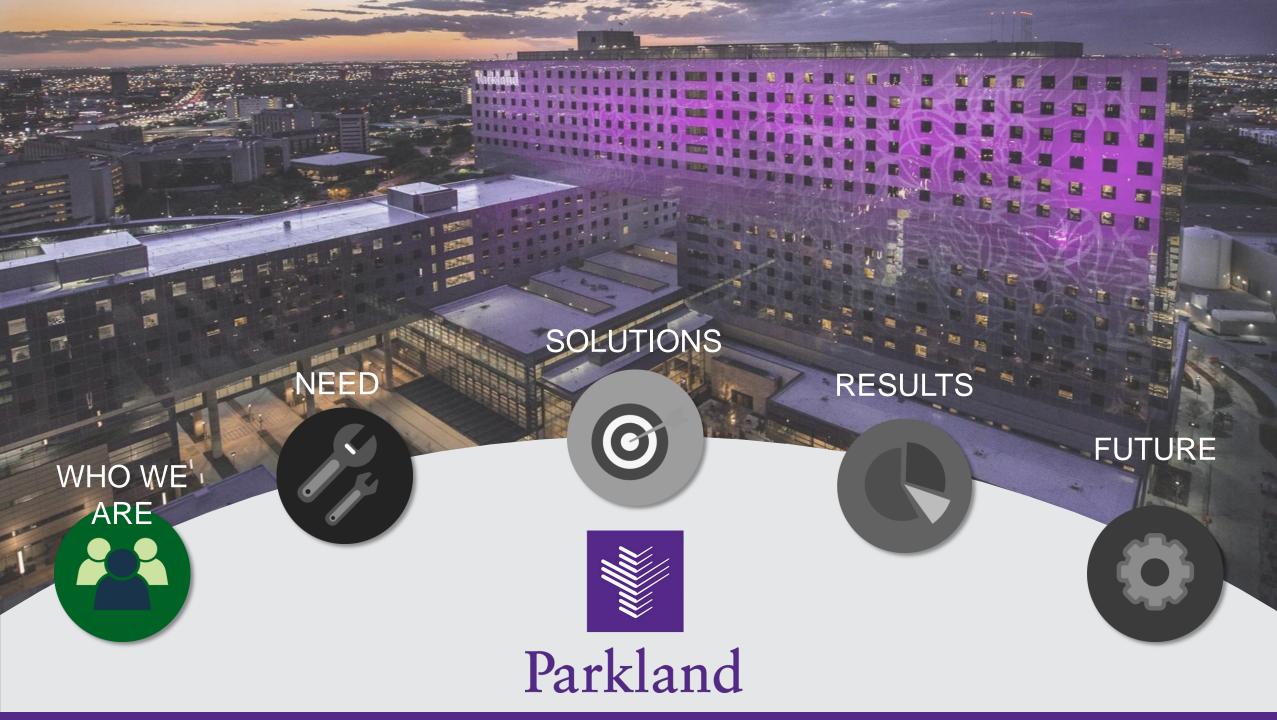
Parkland

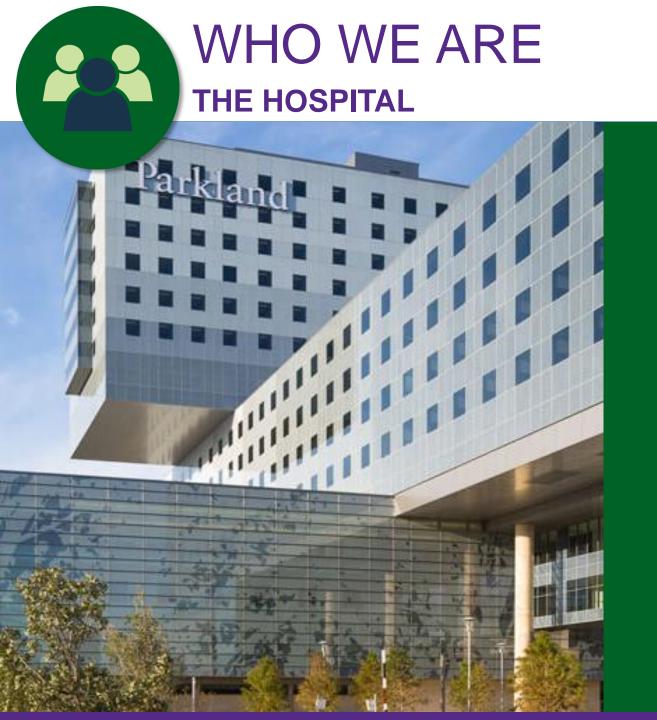
### Evolving T&D from Order Taking to Strategic Partnership

Maria F. Fernandez

Director of Training, Development and Implementation







1.47

Number of patients (in millions) seen per year

12,500

Number of employees



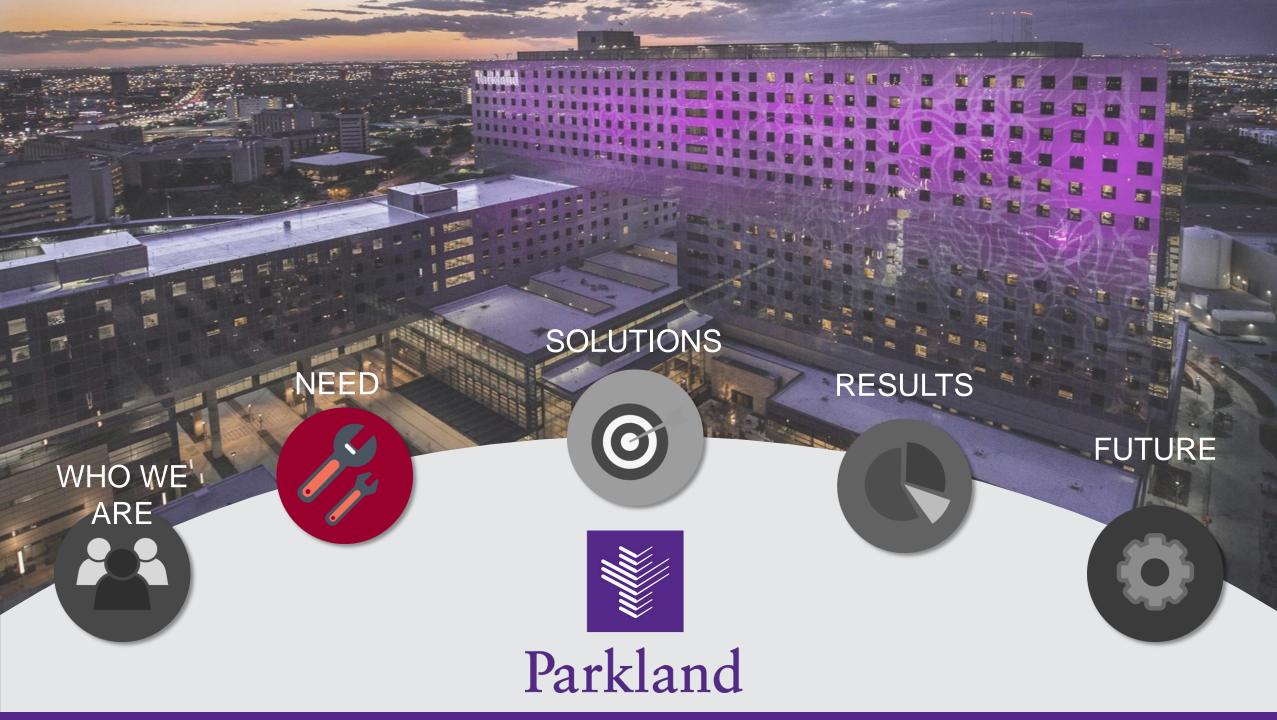


50/80

Percentage of physicians and nurses in North Texas trained at Parkland

30

Number of professional training programs



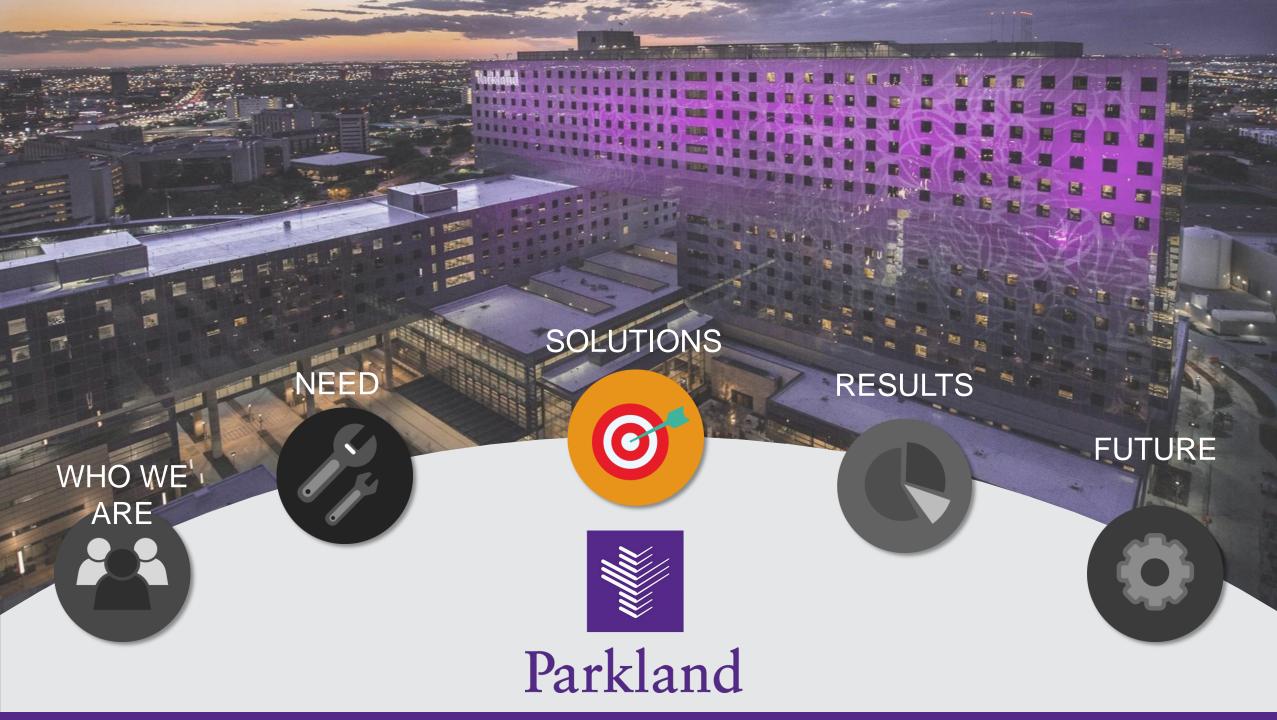


#### PILLARS OF EXCELLENCE

- Best in class
- Proactive
- Strategic
- Professional
  - Recognition
- State of the Art
- Leaders

- Innovative
- Learning
  - Organization
- Patient Centered
- Quality
- Intentional
- Industry Recognition







# THE SOLUTIONS PARKLAND ACADEMY & OFFICE OF TALENT MANAGEMENT VP & Chief Learning Officer Career Development Leadership Development Development Development Diversity & Multidisciplinary Education Training & Development Development

## THE SOLUTIONS PARKLAND ACADEMY & OFFICE OF TALENT MANAGEMENT

VP & Chief Learning
Officer

Career Development Leadership Development

Diversity & Inclusion

Multidisciplinary Education

Training & Development

- Operational training
  - Blended learning components
  - Regulatory and Compliance
  - Operational functions across the organization
  - Systems and technology training
  - Performance consulting

- EPIC Training
  - New Resident Training
  - Job-specific training
  - Nurse residencies
- Learning Management System
  - Learning assignment and management
  - Reporting and compliance

**Mission:** To provide the most effective and engaging learning experience to our employees so they can achieve operational excellence in their roles.

**Vision:** To become the operational training hub for Parkland.



Meetings with Stakeholders

- Needs analysis approach, getting to know customers and stakeholders
- Understand frustrations and misconceptions
- Listening



Meetings with Stakeholders

**Start Small** 

- Leverage projects that are required
- Rely on the basic principles of adult learning
- Work closely with team and customers
- Micromanage if needed!



Meetings with Stakeholders

**Start Small** 

Deliver!

Produce learning experiences that capture requirements, quality and requests from the organization to encourage replication and additional requests



Meetings with Stakeholders

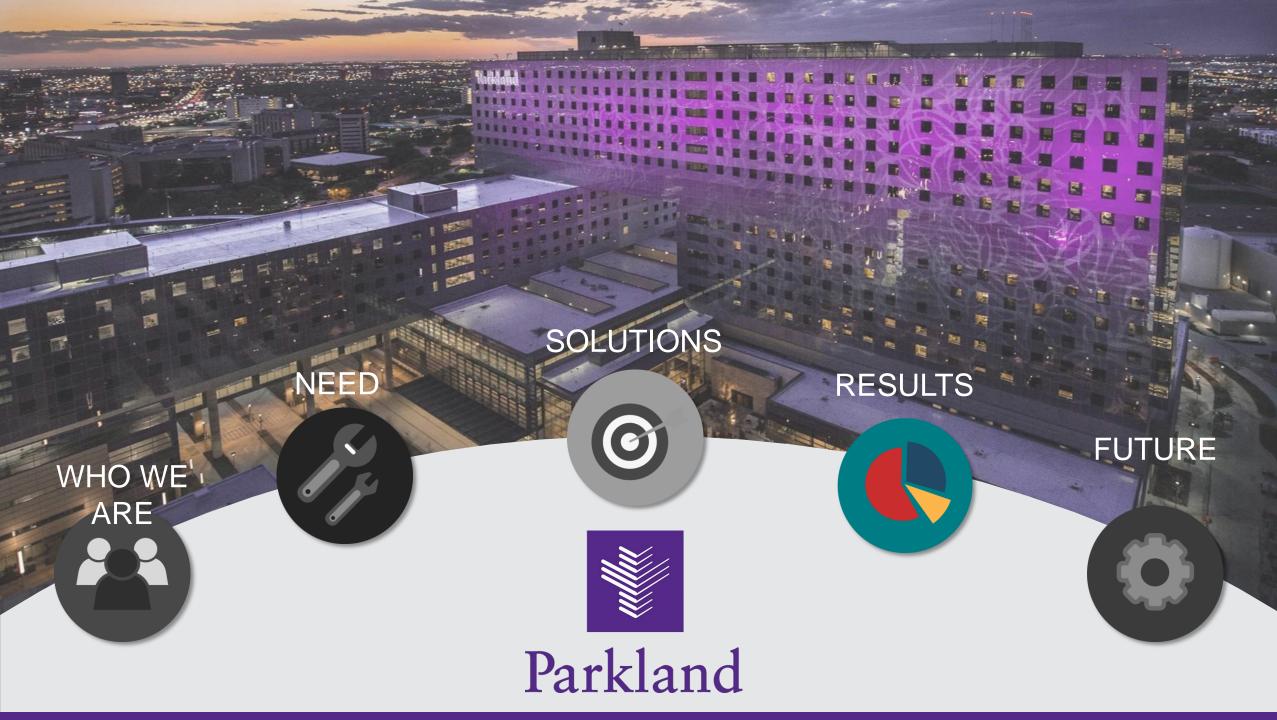
**Start Small** 

Deliver!

Lots of Marketing

Leverage every opportunity that you have to get in front of potential customers and business units









Compliance and Regulatory training



Increase in requests and partnerships



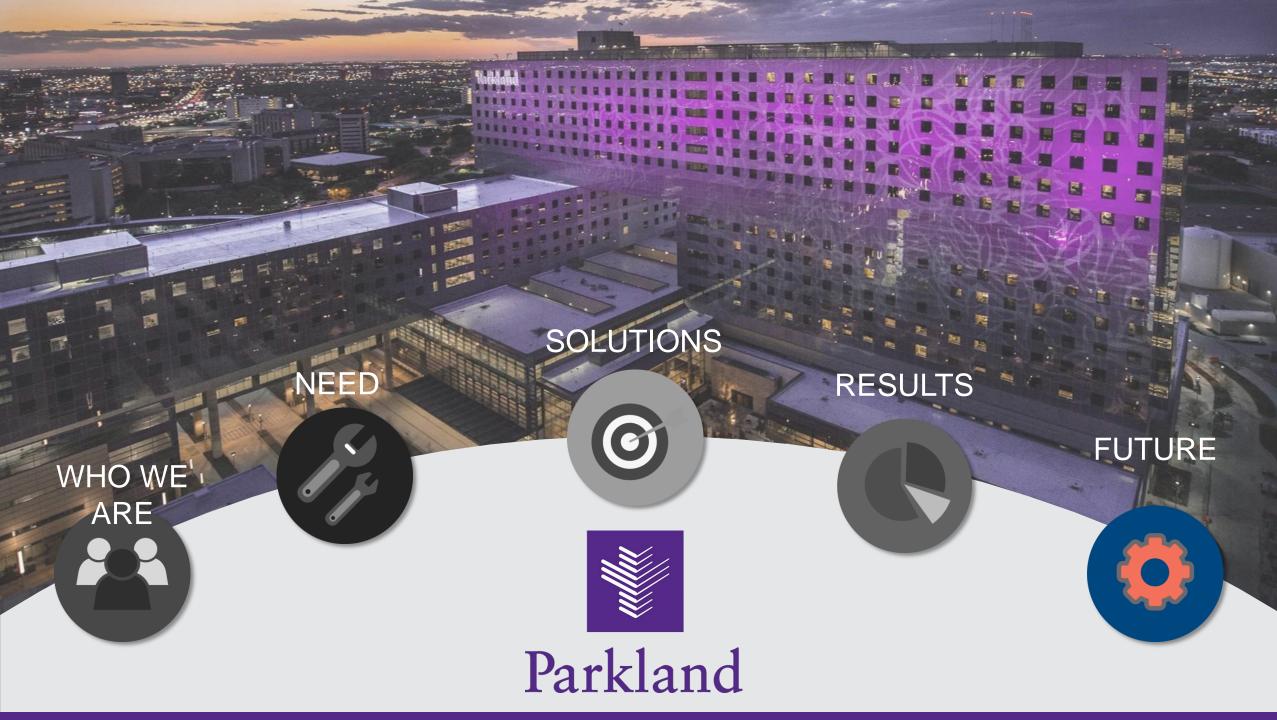
Cost reduction from developing learning in-house



Industry awards



Opportunity to provide feedback





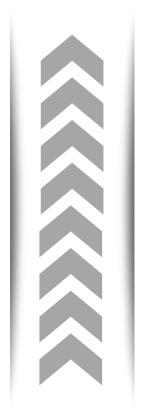


Living our values as a strategic partner

Involvement at the beginning of strategic priorities

Alignment on purpose, deliverables and success criteria

CUSTOMER ENGAGEMENT AND VALUE ADD



Performance consulting to identify the best delivery method for learning experience

Training data, including learner feedback

Move from tactical to strategic partnership

18in 1181

October 28 - 30, 2019 | Washington, D.C.

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