

DEFENCE TRANSFORMATION



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2025 EARLY ATTENDEE SNAPSHOT

3 - 4 DECEMBER 2025 | COPTHORNE TARA
HOTEL, LONDON, UNITED KINGDOM

Defence



2025 ATTENDEE ORGANISATIONS

- 42 Engineer Regiment
- ACE Home Office
- Air Force Futures, A5/7
- Alan Turing Institute
- Allied Maritime Command
- AppConceptionOne GmbH
- Army International Branch
- Battle Lab
- Belgian Armed Forces
- Belgian Royal Higher Institute for Defence
- Brazilian Army
- Brazilian Embassy
- British Army
- British Army - CSTTG
- British Army - Joint Aviation Command HQ
- British Army - MAB 7
- British Embassy Copenhagen

- British Romanian Chamber Of Commerce
- Bundeswehr Office for Defence Planning
- Canadian Joint Operations Command
- Cellebrite
- Combat Ready Training Centre
- DE&S - UK MOD
- Dedrone
- Defence and Security Accelerator
- Defence Digital - MoD
- Defence Futures
- Defence Relationship Management (DRM)
- Defence Support, Strategic Command
- Defense Innovation Unit
- Demcon Focal
- Demcon high-tech systems Enschede B.V.

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2025 ATTENDEE ORGANISATIONS

- DGA (Direction Générale de l'Armement)
- Digital Science
- DINFO
- DSTL - UK MoD
- Embassy of France in the UK
- Embassy of Lithuania in the UK
- Embassy of the Republic of Azerbaijan
- Embassy of the Republic of Serbia in UK
- f5forty group LLC
- Force Development Services Lt
- FORCIOT Ltd
- Frankenburg Technologies OÜ
- German Embassy London
- Helsing
- Hules
- JET Connectivity
- jHub, Ministry of Defence
- King Abdullah Institute for Research and Consulting Studies (KAI) at King Saud U
- Kronberg Defense
- Kvertus (Ukraine)
- Lancaster University
- Lockheed Martin
- Malvern Optical
- Manchester University
- MoD - Integrated Warfare Centre
- MOD NAD UK Defence Innovation
- MOD(NL)
- MyDefence
- National Armaments Group
- National Cyber Security Centre
- NATO
- NATO DIANA
- NATO Innovation Fund

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2025 ATTENDEE ORGANISATIONS

- Navy Command HQ
- NavyX
- Netherlands MoD - JFC
- NSPA
- Office of Defense Cooperation
- OVA
- Project A
- Prolinx Ltd.
- R2AI
- Research Innovations Incorporated
- RHID
- Rivelin Robotics Limited
- Royal Air Force
- Royal Air Force - 1 ISR Wing
- Royal Air Force - Capability and Force Plans
- Royal Electrical and Mechanical Engineers
- Royal Marines - Commando Force

- Royal Navy
- Royal Navy - Task Force Kindred
- Royal Netherlands Army
- Saab Dynamics AB
- Seabot Maritime
- Second Front Systems Limited
- Shape
- Squarcle
- Strategic Command
- Strategic Command Defence Medical Services
- SuperAngel
- The Alan Turing Institute
- TNO
- Toastmasters International
- UK Defence and Security Exports
- UK Defence Solutions Centre
- UK Government
- UK Ministry of Defence

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2025 ATTENDEE ORGANISATIONS

- UK MoD - Defence Innovation Prove & Exploit
- UK MoD - DE&S
- UK MoD - Defence Digital
- UK MoD - FCAS Directorate
- UK MoD - Futures Lab
- UK MoD - Royal School of Artillery
- UK Strategic Command
- UK Strategic Command - Defence Targeting Enterprise Office
- UKDI
- UK-Ukraine TechExchange
- University of Lancaster

- US Air Force
- US Air Force Defense
- US Army Future Command International - Atlantic
- US Army Futures Command
- US Embassy's Department of Commerce
- US Navy - Expeditionary Warfighting Development Center
- US Secret Service - Office of Protective Operations
- Zambia High Commission, London

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2025 ATTENDEE JOB TITLES

- ACOS Transformation
- Acquisition Planning and Development Office, NSPA
- Acting Chief of Acquisition Planning and Development Office
- Acting Director of Acquisition Programmes
- Adviser, Technology
- AH Defence
- AI and Automation SNCO
- AI and Automation Team Member
- AI Transition Co-ordinator
- Armament Attaché
- Army Attaché
- Army info-CDDO-LO-French-S01
- Artificer Land
- Assistant Deputy Chief of Staff, Strategy, Integration and Requirements
- Assistant Director
- Assistant Head People Change and Programmes
- Assistant Head, International Experimentation and Wargaming
- Azerbaijan Defence Attache
- BEL Defence Industrial & Research Strategy Policy Manager
- Branch chief security
- Brazilian air force advisor
- Business Development Director
- Business Growth & Finance Partner
- Business Transformation S02
- CBRN Disablement
- CD&E and Innovation Programme Manager
- CEO
- Chairman and Co-owner
- Chief Adoption Officer

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2025 ATTENDEE JOB TITLES

- Chief Data Officer
- Chief Information Officer
- Chief Marketing Officer Of Marketing And Business Management
- Chief of Army Programs
- Chief of Navy Programs
- Chief of Staff
- Chief Strategy Officer
- Command Lead for Air
- Commander
- Commander National Cyber Force
- Commander, Patrick Blackett
- Commercial Specialist
- Commercial X 30
- Comms & Gov. Affairs
- Comms and Engagement Lead
- COO
- COO and Acting Managing Director
- Country Director (UK)

- CTO TF Maven
- Cyber and Quantum capability architect
- Data & Digital Lead
- DE&S Core UK
- Defence Advisor
- Defence Digital Commercial Assistant Head - Software
- Defence Digital Commercial Deputy Head - Software
- Defence AI Policy Lead / Senior Research Associate
- Defence AI Policy Researcher / Research Associate
- Defence Support CIO
- Defence Attache
- Delivery Team Lead, Army and Navy
- Deputy Capability Owner, Cyber
- Deputy Chief of Staff and Air Force Futures

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2025 ATTENDEE JOB TITLES

- Deputy Commander
- Deputy Defence Attache of the Republic of Serbia
- Deputy Director - Defence
- Deputy Director UKDI
- Deputy Director, Defence Digital & Head of Commercial X
- Deputy Executive Director
- Director
- Director - Atlantic
- Director - Federal Engagement and Partnerships
- Director and Co-Founder
- Director Defence Futures
- Director Major Programmes
- Director, EMEA - Government and Funders
- Director, Programmes
- DMS Programme Mgr

- DMS Transformation Portfolio Manager
- Embedded Liaison to the UK
- Engineer
- Events Manager
- Executive Director (Prosperity, Innovation & Capability)
- FCAS RM
- Force Development Branch Head
- Former Commandant General Royal Auxiliary Air Force, Director Reserves
- Former Director-General of Joint Force Development
- Founder
- Founder and Chief Executive Officer
- Future Combat Air, Chief Digital and Information Officer
- Future Combat Air System Digital Strategy and Integration Lead

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2025 ATTENDEE JOB TITLES

- Functional Digital Strategy Assistant Head
 - Geospatial Capability and Development SO3
 - Graduate Engineer
 - Hd of Products
 - Head Future Force Development
 - Head JHUB
 - Head of Bucharest Office
 - Head of Business Development
 - Head of Commercial X
 - Head of DASA
 - Head of Digital Strategy, Defence Digital, NAD Group
 - Head of Future Capability Innovation
 - Head of Strategy - DCTO
 - Head of the Defence Artificial Intelligence Centre
 - Head Personnel Strategy
- head strategic engagement
 - Head Strategic Engagement Lockheed Martin UK
 - Lead Counter AI
 - Maritime Security Centre of Excellence
 - Master Gunner Training Plans
 - NAIC SO2
 - National Armaments Director
 - Naval Attache
 - Networks Team - Project Engineering Lead
 - OC 7630 Int Squadron
 - OC R Coy
 - OPS J35
 - OPS SNCO
 - Partner
 - PMO Manager
 - Power Propulsion & Auxiliares Head

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2025 ATTENDEE JOB TITLES

- Power, Propulsion and Auxiliary (PPA) Commercial Executive
- Power, Propulsion, Auxiliaries Submarine Lead
- Principal Scientist
- Professor
- Professor of International Security
- Professor of Innovation, Technology, and Strategy
- Programme Director Test and Evaluation Transformation
- Programme Manager
- Programme Support Officer
- Project Manager
- Research Manager AI
- Research manager cyber
- RPAS Systems Test Specialist
- S01 CATT / CAST (G)
- RSM – Commando Force Royal Marines
- Scientific Advisor
- Senior T&F
- S01 Defence
- S01 JAC Adapt Trg & Exploit
- S01 FORCEDEV
- S01 Prosperity
- S01 Robotic and Autonomous Systems
- S01 RTS
- S02 C4ISR, Capability and Force Plans, MSHQ
- S02 CSS Digitalisation
- S02 Future Technology
- S02 UGV / 7X LO to TF RAPSTONE
- S03 Geo
- Special Agent
- Sr Business developer
- Sr Marketing Manager
- Strategic Leadership Engagement
- Strategy & Plans staff officer Intelligence and ISR

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2025 ATTENDEE JOB TITLES

- Strategy Director
- TFK AH Procure
- Transformation Manager
- Transformation Programme Manager
- UK Programme Director
- Venture Partner
- Vice President
- Vice President, Contracts
- Vice President high-tech systems

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